

FINANCIALTIMES

TUESDAY FEBRUARY 18 1997



Public holiday

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Mexico's rulers

No longer behaving like Don Corleone



Outcry in Chicago

The acoustics of trading

Technology, Page 12



Palestine

Stock market opens its doors **Today's surveys**

Singapore Trinidad & Tobago

Separate section & Pages 13-16

VW, GM

cautiously

to bribery

allegations

Haig Simonian in London and

Richard Tomkins in New York

Volkswagen and General

Motors, two of the world's big-

gest car companies, responded

cautiously yesterday to allega-

tions that members of their

purchasing staffs had extorted

bribes over a period of years

from suppliers seeking lucra-

The allegations, in Der Spie-

gel, the German news maga-

zine, followed an admission by

VW last month that it had

suspended a manager in Its

purchasing division after an

The investigation came after

VW received information from

ABB, the Swiss-Swedish engi-

neering group. The informa-

tion, believed to concern

alleged attempts by purchas-

ing managers to demand kick-

backs for contracts, was also

passed to Zurich prosecutors.

The issue arose in conjunc-

tion with a dispute between

ABB and VW over the costs of

a new paint plant for Skoda,

the German company's subsid-

VW yesterday announced it

had asked German prosecutors

to investigate bribery allega-

tions surrounding the con-

iary in the Czech Republic.

internal investigation.

tive contracts.

respond

Beijing was awash with rumours over the bealth of Deng Xiaoping, China's 92-year-old

paramount leader, which is believed to have deteriorated sharply in recent weeks. President

Jiang Zemin and premier Li Peng cut short pro-

vincial tours to return to the capital. One Chinese official said: "There are doubts whether he will live beyond the end of February." Page 20

Disgraced copper trader admits fraud

corner the market and for whose benefit is

Congress threat to telecom deal: The

agreement to liberalise world telecommunica-

tions may face obstacles in the US Congress, a

senior US trade official said. Page 4; A ringing

'Shock' treatment: Romanian prime min-

ister Victor Ciorbea has announced an economic

"shock therapy" plan to slash the hudget deficit.

open up the foreign exchange markets, rein in

Swedish engineering companies and the opera-

England were found guilty of failing to ensure

the safety of passengers after an accident in

which six people were killed when a walkway

may be soured again by a debate on the han-

dling of BSE or "mad cow" disease in which

Defector stand-off could last months:

The diplomatic stand-off over the defection of

last for months, a western official said. Mr

exploration company, raised its estimate of Indonesia's immense Busang gold deposit by

another 25 per cent as it cemented a deal to

build a \$1.6bn mine. Page 21; Lex, Page 20

Fear over Nato: Countries bordering Russia

want agreements on closer ties with the US and

such as Ukraine, Georgia and the Baltic states

Nato over fears that Nato expansion would

leave them vulnerable to retaliatory pressure

from Russia. Page 3; Bonn seeks to calm Rus-

sian fears, Page 3; Editorial Comment, Page 19

European commissioner for foreign affairs

Hans van den Broek has warned of "paralysis"

in European Union foreign policy and proposed

a system of majority voting to create a common

Brokers in Brazil tax warning: A new tax

increase the flow of foreign funds away from the

investment boost on Andorra poll: The

investment after the re-election of the ruling

Russia's anti-monopoly committee chief Leonid Bochin has been sacked, raising ques-

tions about the government's commitment to structural reforms said to be vital for economic

tions on foreign banks, allowing them to open

War of words on immigration bill: French

prime minister Alain Juppé has told intellectu-

als they are playing into the bands of the far

right by preaching civil disobedience to a con-

Russians 'dying younger': Russian men are

dying younger since the Soviet Union's collapse,

according to the World Health Organisation,

which blames beart disease and other illnesses

often linked to stress, as well as excessive drink-

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troversial new immigration bill. Page 4 .

Canada lifts bank restrictions: The Canadian government is finally easing restric-

directly-owned branches. Page 23.

ing and smoking. Page 6

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E LONDON MONEY

NORTH SEA OF (Argus)

tiny mountain state of Andorra between France and Spain is likely to be opened to more foreign

on financial transactions in Brazil could

country's markets, brokers say. Page 22.

party. Page 4

Beijing after seeking asylum. Page 8

Bre-X Minerals, the Calgary-based

top North Korean official Hwang Jang-yop could

Hwang is in the South Korean consular office in

The UK's relations with its European partners

Britain could face demands to repay funds spent

inflation and speed up privatisation. Page 20; Back in from the cold, Page 18; Lex, Page 20

Companies guilty over deaths: Two

tors of the port of Ramsgate in south-east

endorsement, Page 19

collapsed. Page 11.

on the crisis. Page 2

being probed by US and UK regulators. Page 20

World Business Newspaper http://www.FT.com

Yasuo Hamanaka,

(left). Sumitomo's for-

mer star copper trader. has pleaded guilty in

Tokyo to fraud and

forgery involving

\$2.6bn. The charges

stem from an illicit

metal dealing loss

Rumours sweep Bonn braced **Beijing over state** of Deng's health

for spending curb to meet Emu target

By Lionel Barber in Brussels

Germany is ready to adopt emergency measures, including a spending freeze, to meet which became Japan's this year's budget deficit tarbiggest corporate scanget for European economic and monetary union, Mr Jürgen dal. The issue of why Mr Hamanaka tried to Stark, deputy finance minister, said yesterday.

Speaking at a meeting of European Union finance ministers in Brussels, Mr Stark warned that extra spending controls might be needed to offset a shortfall in tax revenues caused by record unemployment. The johless figure last month rose to nearly 4.7m,

the highest since the 1930s. The EU finance ministers delivered a generally confident message about Europe's economic recovery, bolstered by the lowest long-term interest rates in more than 30 years and a stronger dollar, which is helping European exporters.

But Mr Kenneth Clarke, UK chief finance minister, said Europe's failure to tackle its unemployment crisis cast a shadow over the plan to launch monetary union on January 1, 1999, By contrast, Britain was "obviously the most successful economy in western Europe at the moment in creating jobs and reducing unemployment". Diplomats

appeared to relisb the chance to needle Mr Stark, who has often lectured fellow finance ministers on the need to follow German fiscal rectitude. The German minister reacted immediately.

He said Bonn was ready to take emergency measures to meet its 2.9 per cent deficit-to-GDP target in 1997, just below tha target of 3 per cent set by the Maastricht treaty, which outlines the criteria for entry into a single currency. "The 29 per cent is a carefully calcu-lated figure in which we have already considered all recognisable risks. If we have further shortfalls in tax revenues, we will take further corrective

measures," he added. The focus of yesterday's discussions was the European Commission's annual economic report which predicted growth of 23 per cent in 1997 and 2.8 per cent in 1998 as the average for the EU.

Mr Alexandre Lamfalussy, president of the European Monetary Institute, forerunne of the European Central Bank, supported arguments that the European economic recovery was picking up pace. He

Continued on Page 20



Sharif offers hopes of peace with India

Nawaz Sharif, surrounded by well-wishers, then we can sit down to settle our issues." Mr took a conciliatory line towards India in his Sharif's electoral victory this month has raised maiden speech after being sworn in yesterday

as Pakistani prime minister in Islamabad. He called for peace talks between the two

"Gilts are now one of the ing decline of interest in the

expectations that the two sides may soon resume peace talks disrupted in 1994, The two countries have fought each other three times countries to be revived. "We will take one step since partition in 1947. Report, Page 6; Edito-EU struggles, Page 2 forward, and I am sure India will do the same: rial Comment, Page 19

struction of the plant. However, the company declined to comment on Der Spiegel's allegation that the paint plant was just one example of an established system of kickbacks hetween many leading car companies and their suppliers.

> was being investigated by the US Justice Department and involved executives who had orked with Mr Jos syndicate official in London. López, VW's former bead of The issue last week of the purchasing and production. Mr Lopez moved from GM to VW with several key staff in 1993. According to the magazine,

Der Spiegel said the affair

the alleged network of bribes also took place at General Motors and its Opel subsidiary in Germany.

Last night GM said: "GM and Opel are doing exactly as you would expect any responsible

Continued on Page 20

New highs for overseas sterling bond issues

By Edward Luce in London

The volume of bond issues in sterling by overseas issuers hit record levels in the first six weeks of this year.

sterling's appreciation against other European currencies and investors jumped at comparatively high yields on sterling

well over balf the amount issued in 1995 as a whole and just under a third the level issued in 1996.

Nestlé, Unilever Siemens and Daimler-Benz. Sterling has appreciated hy

16 per cent on a trade-weighted basis since August. Mr Nicholas Medd, syndicate manager Borrowers took advantage of at HSBC Markets in London, said the increase has made it "very attractive for overseas retail investors to huy sterling-

Just over £9bn (\$14.6bn) of of interest paid on UK gilts international bonds have been issued in sterling in 1992. government honds have proved a strong attraction. The return paid on bonds issued in sterling is about 1.7 percentage Among those to have points above equivalent Gerlaunched issues this year are man government bonds.

highest-yielding government bonds in Europe," said Mr for borrowers. While bond Philip Shaw, chief European economist at Union Discount than doubled to £7.8bn in Janin London. "Even if sterling stopped appreciating, the spread of gilts over German hunds would still be a strong plus factor."

Syndicate managers in London also say the popularity of sterling among overseas bor-rowers stems partly from its at the moment," said one growing status as a "safe haven" currency for investors wanting to steer clear of currencies likely to enter the European monetary union

The appeal of sterling has coincided with a corresponduary 1997 from January last year, issues in D-Marks fell by balf to DM19.693bn (\$11.6bn) in the same period. "The decline in popularity of D-Marks exactly mirrors the reasons why investors are

first global bond to be denominated in sterling has also boosted interest in the sterling debt market. The £1bn debut sterling global bond by Fannie Mae - the US Federal National Mortgage Association - is expected to be followed hy similar offerings.

International bonds, Page 30 Currencies, Page 31

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Merger set to bring fresh Swedish banking shake-up

By Hugh Carnegy in Stockholm

The pace of restructuring in announcement of a merger that will create the country's second-largest group by asset

Swedbank, one of the top four banks, and the smaller Föreningsbanken, a bank con-trolled by farmers, said yesterday merger talks had started. Their shares were suspended on the Stockholm bourse pending an announcement this

A merger between the two would be the latest in a series of moves by leading banks to holster themselves against aluggish market growth, increasing competition and the expected effects of European monetary union. There has been speculation that similar large-scale links may emerge in Norway as well.

Yesterday, Svenska Handelsbanken officially completed its SKr23bn (\$3.12bn) takeover bid

Swedbank in talks to create Sweden's banking sector is set to intensify today with the largest group

try's leading mortgage lender. to entrench its position as the biggest Swedish bank by asset value, with combined assets of some SKr850bn.

Skandinaviska Enskilda Banken, the financial flagship of the Wallenherg family industrial empire, recently broke off negotiations with Nordbanken on a link-up that would have brought together two groups with more than

SKr900bn in combined assets. Analysts said one effect of a link batween Swedbank and Föreningsbanken, which have a combined market capitalisation of more than SKr40bn and combined assets of SKr650bn, would be to increase the pressure on SE-Banken and Nordbanken to resume talks.

for Stadshypotek, the coun- 1990s, which prompted a banking market.

SKr65bn state bail-out of sev-eral banks including Nordbanken and the savings hanks that were combined to create Swedbank, the big four have recovered their financial strength and profitability.

But with some of the lowest cost ratios in Europe, little overall market growth and rising competition from insurance companies and other institutions, the banks are looking to each other to gain volumes and greater costcutting opportunities. A further threat is the advent of a single currency in much of

An important feature of a Swedbank-Föreningsbanken merger would be the potential gains from their branches, which have a high degree of overlap. Swedbank, known as Sparbanken to domestic customers, has 600 branches, while the rurally based Foreningsbanken has 500.

But it may be hard for the two banks to acquire revenue Since recovering from a gains as they are both aimed loan-loss crisis in the early mainly at the domestic retail

CONTENTS Stern Information ... 36,37 FT/SP-A Wid Indices. Foreign Exchanges Leader Page . Tit klad/Tobago 13-16 Int. Bond Service . metional ____22,24-27 Ind. Cap Mids.

LONDON - LEEDS - PARIS - FRANKFRITT - STOCKHOLIN - WAARD - WEN YORK - LOS AMEELES - 19479 - HONG KRIK

The New York markets were closed yesterday

O THE FINANCIAL TIMES LIMITED 1997 No 33,219

MEPs move to censure Commission and may demand UK repayments

Brussels on the rack over beef crisis

By Nell Buckley in Brussels

Parliament today.

The debate threatens once again gramme by the end of tha month on meeting terms agreed at last summer in Florence for a phased

bourg will vote on the highly-criti- two-thirds majority of votes actu- revamp its administration within a over the refusal by Mr Douglas The European Commission will cal final report by its inquiry comface a censure motion, and Britain mittae into the handling of the could face demands to repay EU "mad cow" affair, after a six-month funds spent on dealing with the investigation. The report accuses beef crisis, during three days of the UK and the Commission of seri- Commission to go beyond the inter- duced into the inquiry report by debate starting in the European ous errors, and MEPs are keen to find ways to penalise them.

Brussels faces a censure motion, to sour relations between the UK to be debated today followed by a and its EU partners. Yesterday, vote on Thursday, presented by Mr Lord Lindsay, Scottish agriculture José Happart, a Belgian Socialist to Ms Emma Bonino. consumer minister, said in Brussels that MEP, backed by 70 signatories. The Britain would present a pro- motion - the third of its type to be proposed since direct elections to the European Parliament began in 1979 - would, if passed, force the

The European assembly in Stras- votes - half of all MEPs - and a requiring the Commission to against the British government ally cast. Few insiders expect it to certain deadline or face censure, is Hogg, the agriculture minister who clear those hurdles, but a substan- more appropriate than Mr Haptial protest vote is possible.

A sizeabla vote might force the after the mad cow affair. These for human health from Mr Franz Fischler, agriculture commissioner, policy commissioner.

Mr Jacques Santer, the Commission president, will this afternoon present the measures to parliament to try to head off a possible "condilifting of the worldwide ban on sacking of all 20 commissioners.

British beef.

That would require at least 314 MEPs have suggested this option, under pressure to take legal action said.

part's immediate censure.

Britain may face a call, intronal reforms already announced Mr André Laignel, a French Socialist, to repay EU funds spent on include transferring responsibility eradicating the disease. Mr Laignel's amendment says that if the Commission rejects responsibility for errors detailed in the report, it must at least reclaim the costs of tha crisis from the prime culprit, Britain. However, the amendment, even if endorsed by MEPs, is not binding.

was the subject of a censure motion in his own parliament last night, to appear before the inquiry.

The UK has responded angrily to the MEPs' report, which it disputes on 26 points.

Lord Lindsay, representing Mr Hogg, told EU farm ministers yesterday Britain would present its programme for a phased lifting of tha beef ban shortly. He ruled out early lifting in Scotland or Northern Ireland, where mad cow disease is less prevalent. "The government position remains that the The Commission could also come Florence deal was a UK deal," he

EU struggles to reach statistical union

Member countries are finding it difficult to agree how to measure inflation across Union, writes Wolfgang Münchau



to resolve a dieagreement over the make-up of an infla-Preparing tion index. for Emu

which is due to be published monthly from March 7. The index will be part of a wider set of EU statistics intended to establish comparable data across the Union in preparation for the single European currency - and to help determine which countries meet the Maastricht

price stability criterion. However, a working party of officials from national statistics offices and the Eurostat, the EU's statistical service, have proved unable to agree a common basis for sing housing, education and bealth costs. Without these factors, there is a risk of significant differences between national and corresponding EU indices.

Early next year, finance ministers will consider ing costs.

which countries have met This is more a case of cul-

European no more than 1.5 percentage points above the average of the best three inflation performers, though the treaty leaves open bow the average is calculated, and over what period it is taken.

> In its convergence report last November, the European Commission adopted an inflation rate measured as the simple average of the previous 12 months. If the statisticians cannot

settle their differences, ministers may have to intervene. The issue would be bound to raise political sensitivities if a country were to challenge the statistical base for the selection of participants

in Emu. One monetary offi-

cial acknowledged that a country disqualified from

participating in the single currency might do just that. The working party hopes to iron out some of the differences by the end of the year, But, according to one senior statistician, disagreements have not narrowed substantially, though there has been some progress on a

small item relating to hous-

the inflation criterion for tural than statistical differ-Emu: that inflation must be ences," he said. "For exam-ponding national statistics.

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The inflation gap Consumer price rises (falls) EU National data stats

Belgium 2.4 2.4 Friend 1.4 0.7 Insend 23 20 Netherlands 1.8 2.4 Spain 32 32 Spain 32 32 LK 32 27 Based on gurredy data

ple, EU countries have different ways of financing their education systems, and it is almost impossible to do justice to them all."

The Commission has been publishing interim EU-wide inflation statistics since January 1996, excluding the three contentious items. The new index gives more flattering results for countries with high service sector price inflation when comparad with the corres-

A comparison of the by the US bank JP Morgan, shows that the Netherlands, Germany, Austria and

land does substantially worse, with a discrepancy of 0.7 percentage points. In the Dutch case the discrepancy arises because bousing and education costs are growing more swiftly than average prices in the

economy. Excluding them

depresses the retail price

Greece fare better under the

EU index than under their

own national indices. Fin-

There is also a marked difference for Britain, owing mostly to the effect of mortgage rates. The interim EU data are closer to the UK underlying retail price index, which excludes bousing mortgage costs, than the beadline rate.

Ms Ellen van der Gulik, an economist with JP Morgan in Brussels, said that even though the EU-wide inflation data "may be comparable to some extent, it is a bit hard to argue that they are a 'fair' reflection of price stability in the member states. By excluding the costs of bealth care, education and owner-occuEmu: who's going to make it J-P Morgen Calculator 17/2/87

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The litrus calculator provides a weekly anapahot of the probabilities which the Thancial markets place on selected countries being willing and able to join Germany in forming a single European-currency in 1999: Currency strategists at investment barris. I P Morgan calculate the probabilities from the interest as swaps market, in which investors swap floating rate interest payments on an investment for theid-rate ones. Countries are selected if they have a figuid swaps market which allows cooperable probabilities to be calculated. The erics is seen as being 100% certain of joining Ernu. Finland, Ireli and Portugal will be acided to the Error calculator in the coming Emil supercusions have decreased receivily obtaids Europe's herd dom

as the markets reasons the Ballhood of a wide East activity

pled housing, services prices ments of one tenth of 1 per harmonised inflation rates." Under EU rules, the new

index is supposed to be used only for external purposes and for evaluation of the Maastricht criteria. EU members will continue to use national statistics for domestic purposes, such as indexlinking pensions or wages.

However, no EU regulation can stop a national trade union from adopting the more favourable among two competing price indices in formulating pay claims. In Germany and Austria

Discrepancies in wage settle- under investigation.

are under-represented in the cent can translate into additional employment costs of billions of D-Marks in industries such as engineering or chemicals,

One statistician who has been involved in the negotiations defended the use of the new, albeit imperfect, statistics. "The valuation of the three items will not be anywhere near as significant for the outcome of who participates in the single currency as the actual statistical procedure that is ultimately adopted," he said

The first publication of the especially, countries with new EU index will be on decentralised regional wage March 7, covering January. bargaining structures. The index is to be published unious base negotiations on in the first week of the secpublished inflation rates. ond month after the period

Germany must wait to reap the benefits

in Frankfurt

The German economy criteria. stands to reap considerable benefits from European monetary union but these will not outweigh the costs of preparing for the single ing to a study by Bayerische Vereinsbank.

In that year, the cumulacosts by around DM11bn (\$6.5bn), rising to a total net benefit of DM229bn in 2005, it says. The costs will be caused mainly by the spending curbs and savings

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needed to bring down the budget deficit and public debt levels to meet the Emn

The benefits will stem partly from the elimination of currency transaction costs and exchange rate uncertainties in Emu, which currency until 2002, accord- is due to start in 1999; this will improve the climate for corporate investment.

In addition, says the tive gains will exceed the study, there will be a stimulus from improved efficiency in European capital markets, with greater liquidity and an increased range of financial products.
Thus, costs of raising capi-

tal will be reduced and the financial sector will come under intensified pressure to improve competitiveness and performance. The European bond market will be the world's second biggest behind the US and thus less dependent on US interest rate trends. Vereinsbank puts the eco-

nomic cost of preparing for Emn at DM26bn for 1997 (shaving 0.8 per cent off gross domestic product). easing to DM10bn in 1999 (0.3 per cent). Benefits will start to appear in 2000 when the positive impact will be DM8bn (an extra 0.2 per cent of gross domestic product), rising to DM95bn (2.5

per cent more) in 2005. The bank thinks that, even without Emu, Germany will have to curb spending to put its fiscal position in order. However, the economy will benefit after Emn as Germany and othere refrain from excessive borrowing under the influence of the Masstricht criteria and the stability pect.

EUROPEAN NEWS DIGEST

Stalemate in truckers' talks

Talks aimed at ending a strike by Spanish truck drivers appeared deadlocked yesterday, with thousands of workers in northern factories temporarily laid off because of the conflict. Mr Josep Piqué, industry minister, warned there was a

"serious risk" that companies would lose export contracts, especially in motor components. Motor manufacturers have been among the worst affected by the partial stoppage. Germany'e Volkswagen group was reported to have suffered interrupted production of the Polo model at its main Wolfsburg factory because of a lack of supplies from its plant near Pamplona. The interior ministry said the situation on most

Spanisb roads was returning to normal, with police scorting convoys of trucks through trouble areas. But the northern Cantabria region was still virtually paralysed. The strike organisers, representing only part of the sector, are seeking improved conditions including

The ramifications of the conflict became increasingly complicated as taxi drivers sympathetic to the truckers' demands staged strikes in Madrid, Barcelona and other cities. At the same time, petrol-station owners were up in arms over a government concession to the truckers last week, allowing transport co-operatives to buy diesel oil David White, Madrid directly from oil companies.

Policeman killed in Bilbao

The escalation of Basque terrorism in Spain claimed a further victim yesterday when a policeman died in a car bomb attack in Bilbao. It was the sixth killing so far this year attributed to Eta, the outlawed separatist group.

The 33-year-old victim, assigned to a local court, was a member of Spain's national police, which operates in the Basque region alongside the regional police force and the paramilitary Civil Guard. The bomb exploded as he drove out of the garage of his home, next to a school in the main Basque city, which had not seen a fatal terrorist attack for two years. A police union official described the killing as the work of "foul-smelling Eta rats."

The recent wave of attacks, including the shooting of a judge in Madrid last week, coincides with tension over a supreme court investigation into Herri Batasuna, the political party linked to Eta. More than 20 protesters were injured in clashes at the weekend, two of them with bullet wounds after police opened fire.

David White,

Bulgaria raises petrol prices

Bulgaria'e interim government yesterday raised petrol prices by 178 per cent in an attempt to free suppliers'. volumes kept in storage, Mr Stefan Sofianski, the prime

A litre of petrol cost 10 cents last Friday based on a rateof 660 levs per dollar. However, the lev is trading at around 3,000 per dollar. As a result, the country's biggest oil refinery Neftochim, which supplies almost the whole domestic market, has sunk into debt and suppliers have refused to deliver crude to it.

"We hope that the lev/dollar exchange rate will stabilise despite the price rise. The crisis and the chaos are enormous," said Mr Sofianski.

On Friday the new interim government, which inherited crippling fuel and grain shortages, banned fuel exports until April 30 and troops enforced border controls in a bid to curb oil smuggling by companies and private

Most petrol stations have been closed because of the fuel shortage and municipalities are distributing petrol. and diesel for ambulances, food delivery trucks, the police, the army and social services. Reuter Reiner, Sofia

German railway appointment German government officials confirmed yesterday that a senior aide to Chancellor Helmut Kohl would be

appointed to run the national railway Deutsche Bahn AG. The transport ministry said Mr Johannes Ludewig. state secretary in the economics ministry, would be appointed to head the railway at a meeting of the

supervisory board scheduled for last night. Mr Heinz Duerr, the current Deutsche Bahn chairman, would take a seat on the supervisory board, officials said. The final decision about Duerr's successor would be taken by the supervisory board on February 26.

The opposition Social Democrats claimed naming Mr Ludewig to head Deutsche Bahn would hinder the ... railway's conversion from a state bureaucracy to an independent corporation.

Call for Nazi gold meeting



Switzerland has backed a: British call for an international Nazi gold conference which would : be attended by representatives of all countries which handled . gold and other assets ... looted by the Germans' during the second world; war. Mr Greville Janner the British Labour MP and president of the inter-parliamentary council against anti-semitism, (left) and Mr David Hunt, a former

Conservative cabinet ... minister, raised the issue with Mr Flavio Cotti, Switzerland's foreign minister when they met yesterday. The meeting was set up to review Switzerland's progress in taking steps to set up a bumanitarian fund for survivors of the Nazi holocaust.

Mr Janner said there was much research under way into the wartime role of Switzerland and other countries. which were conduits for looted Nazi gold, but the research was not co-ordinated. William Hall, Zurich

ECONOMIC WATCH

Rise in Czech earnings

Czech industrial workers earned 17.4 per cent more in 1996 in nominal terms than in 1995 and spent more in the country's stores and car showrooms, according to figures released yesterday by the Czech Statistics Office (CSU). The real wage - the net sum after inflation is taken into account - grew 7.9 per cent throughout 1996, though the average nominal monthly wage remains relatively low at Kc10,461 (\$370).

Retail sales grew 9.6 per cent last year - rising by 12.5

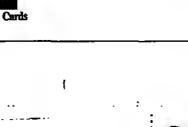
per cent in December alone - in comparison with 1995. Spending on purchases of new cars and petrol rose 21.8 per cent. High imports of cars is one of the factors keeping the external trade deficit high.

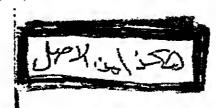
While there are signs that productivity is increasing it does not appear to be keeping pace with wage growth.

The CSU figures showed real industrial output rose 8.8. per cent in 1996. Vincent Boland, Prague Germany's annual inflation rate rose to 18 per cent in

January, compared with 1.4 per cent in December, the federal statistics office confirmed yesterday. The final post of living figures reflected the upward pressure on prices caused by a severe winter.

Finland's industrial output in December was up 8.5 per cent from a year earlier, the Central Statistical Office





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FINANCIAL TIMES TUESDAY FEBRUARY 18 1997



Chancellor Helmut Kohl welcomes US secretary of state Madeleine Albright to Bonn yesterday

Russia's anti-monopoly chief fired

By John Thomhill in Moscow

The head of Russia's anti-monopoly committee has been removed from his post, raising questions about the government's commitment to implementing the structural reforms the International Monetary Fund says are vital for promoting economic growth this year.

Mr Leonid Bochin said his sacking earlier this month - which was abrupt but without public fuss had been brought about hy a powerful financial oligarchy which feared his committee's efforts to block developing close links between economic and political

What we are now seeing is terri-

Berlin Wall.

sympathisers.

trated.

Created in 1991, the PDS

inherited from the PCI, and

gress, which opens on Thurs-

day, is precisely to broaden

the party's appeal with a

convincing endorsement of a

social democratic platform.

If the 47-year-old leader suc-

ceeds, the PDS has the

chance of competing for the

centre ground where most of

the electorate is concen-

On other hand, if the PDS

remains overly linked to its

Communist past, it ls

unlikely to improve much on

Its 21 per cent of the vote for

the foreseeable future. That

is a very respectable percent-

age in Italian terms, but It

would never give the party

control of government.

merely the dominant say -

as it has in the Centre-Left

Olive Tree alliance headed

In the run-up to the con-gress, Mr D'Alema and his

allies have undertaken a

critical reassessment of the

long leadership of the late

Mr D'Alema himself has

referred to Berlinguer as a "defeated reformer". If he

means by this that the old PCI failed to dispel the Com-

The main political anom-

aly in Italy was that the PCI,

the second largest party

after the Christian Demo-

crats, with a third of the

munist bogey, he is right.

by Mr Romano Prodi.

Enrico Berlinguer.

ble," Mr Bochin said in a newspa- bankers which strongly backed per interview. "Ws are witnessing the worrying arrival in power of state monopolistic circles. "Naturally, in such circumstances it is extremely beneficial to many people to get rid of me and appoint a perfectly loyal and non-confronta-

been named. Mr Bochin, an economic liberal who became head of the anti-monopoly committee in 1992, said he was informed of his dismissal by Mr Vladimir Potanin, first deputy

tional person at the anti-monopoly

committee." No successor has yet

premier in charge of the economy. Mr Potanin, who previously headed the Oneximbank financial group, is one of a group of seven

President Boris Yeltsin's re-election campaign and wbose businesses have benefited from close links to the Kremlin.

Government officials rejected Mr Bochin's accusations, saying be was removed from office precisely hecause of his ineffectiveness in implementing competition policies.

They said the government was intensifying efforts to confront the country's natural monopolies, highlighting recent comments by Mr Yevgeny Yasin, the economics minister, arguing for restructuring of gas and electricity.

This month the government created a working group to develop ways of regulating Russia's natural the government's medium-term dent had the anthority to fire him.

electricity generation, and railways more effectively. The group is due to present its proposals at the beginning of May.

The government is locked in talks with the IMF about its economic agenda for the year and is this week likely to commit itself to a wide-ranging programme of

Mr Charbel Ackermann, of Boston Consulting Group, which has tural reform, said there did appear to be a new political resolve to press ahead with anti-monopoly policies first formulated in 1992. "This will be very important for

monopolies - such as gas supply, anti-inflationary policy," he said. "It is now possible to think seriously about separating electricity production and transmission, although I am less certain whether transportation and production.

Reformist ministers argue that powerful monopolies are hampering the development of competition and distorting Russla's domestic market. But Mr Bochin argued his anti-monopoly committee never had the resources, nor political hacking, to tackle such strong

vested economic interests. Mr Bochin also claimed the government decree removing him from office was illegal. Only the presi-

Bonn seeks to calm Russian fears on Nato

By Ralph Atkins in Bonn and Bruce Clark in London

The same of the sa

Germany yesterday used a visit by Mrs Madeleine Albright, US secretary of state, to call for maximum efforts to reassure Russia about the planned expansion of Nato.

Mr Klsus Kinkel, Germany's foreign minister, said he hoped a proposed agreement hetween Nato and Russia would amount to "a substantial charter". He also expressed optimism that a deal over new entrants to the alliance would be struck at Nato's

Madrid summit in July. He did not rule out French proposals for a five-power summit, including Britain. the US and Germany as well as Russia, aimed at overcoming Moscow's objections to expansion of Nato.

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We have to do everything we can to make it easier for Russia and the Russian people to accept Nato expansion ... We should think about everything that might be helpful," he said.

However, Mrs Albright, on a tour of Europe intended to smooth the path to enlargement, appeared less enthusiastic about the French pro-

"We're now focusing very much on the substance of the Nato-Russia charter," she said, adding: "It is the not the process....Ws're steadily moving along the road to Madrid."

Russia and Nsto officials have already sketched out the main areas for co-operathe charter will envisage: they include arms control, non-proliferation, the planning and execution of joint peacekeeping operations, emergency rellef and environ-

mental issues related to defence.

But Moscow has called for a full-hlown treaty whils Nsto would favour a document that is politically, but not legally, binding. Moscow would also prefer the Russia-Nato agreement to be concluded hefore Nato enlargement is launched, while the alliance insists that it cannot give any third party a veto over its plans to incorporate new members.

Mr Werner Hoyer, Germany's deputy foreign minister, highlighted Nato's difficult balancing set in a speech yesterday.

He said the proposed Nato-Russia relationship should be more substantial than the present practice of ad boc consultations on a "16 plus 1 basis" - but it should not act as a block on Nato's ability to act. As well as reassuring Rus-

sia, the alliance faces some hard questions about which countries to include in the "first wave" of Nato expansion that is due to be completed by spring 1999. While Poland, Hungary

and the Czech Republic look almost certain to be in, France is pressing hard for Romania to be added, and Slovenia is strongly backed in several quarters, from the US military to south European governments which fear that Nato's orientation rols of the PCI in postwar Mr Kinkel yesterday

raised the prospect of a single list of countries being admitted to Nato and forming the next wave of European Union members, but emphasised that no decisions had yet been taken possible entrants.

To reassure those left ont, he said: "We will have to make clear that this is an Mr Massimo D'A. The leader has put Communist past behind him and is trying fully distanced to do the same for his PDS, writes Robert Graham in Rome

D'Alema draws new image for his party

himself from his communist past. But as leader of Italy's Party of the Democratic Left. vote, was denied office for four decades. Even for the he still has a long way to go in convincing the electorate April 1996 general election it that the PDS is something was considered electorally unacceptable that an exmore than the metamorphosis of the Italian Communist Communist Mr D'Alema be party (PCI) which collapsed put forward as prime minisin the wake of the fall of the ter despite leading the dominant Olive Tree partner.

A book published late last owes its strength to the wellyear and provocatively entioiled organisational machine tled Dimenticare Berlinguer (Let's Forget Berlinguer) the bulk of its vote comes dared to criticise the party's from former Communist hero and question how much he really achieved by taking One of Mr D'Alema's main the high moral ground tasks at the first PDS consgainst s succession of corrupt Christian Democrat led

governments. The hook includes an anecdote from Mr D'Alema about how he attended as a young Communist apparatchik the funeral in Moscow in 1984 of the Soviet leader

Yuri Andropov, after the PCI of being sware of the faults with serious proposals. had endorsed Italy's membership of Nato and had criticised the Soviet Union over Czechoslovakia.

The PCI delegation was kept waiting to view the coffin. The Soviets claimed that caring, market-oriented they had been waiting for the PCI wreath to arrivs although it had clearly been in place for several hours. Berlinguer then observed that Communist regimes had three hasic characteristics: "The leaders always tell lies even when not necessary; the agriculture doesn't work; and the paper on the sweets they offer always sticks."

The anecdote is told to show that Berlinguer remained committed to solving an industrialised western society's problems from a Marxist viewpoint in spite in the communist system. Mr D'Alems no longer

wishes to be so shackled. Since being elected leader in 1993. he bas gradually steered the party towards a economy which looks remarkably like parts of Mr Tony Blair's New Labour in the UK. He has been the principal

backer for the privatisation campaign of Mr Carlo Azeglio Ciampi, the Treasury minister, and has accepted the need to cut back on welfare benefits, notably pen-

He has shown considerable courage by pressing for constitutional reform, and his prestige is now staked on a reform commission (which chairs) coming up

Although the congress has been painstakingly prepared to ensure a big show of support, he does not have all the party with him.

Some, like Mr Walter Vel-

troni, the deputy premier, want to make s broad grouping out of the Olive Tree alliance which would absorb the PDS. Others remind him that the centre-left won the elections in part because they promised to protect, not to slash, welfare benefits. There is also an elemen

within the PDS which still believes it possible to win back the hardline Communists who split six years ago to form Reconstructed Communism (RC), taking almost s third of the old PCI vote. Mr D'Alema would dearly like to separate his party



completely from RC and its astute leader, Mr Fausto Bertinotti, whom he regards as an electoral liability. But so long as the present government relies on RC for a parliamentary majority, Mr D'Alema's amhitions risk

RHÔNE-POULENC'S 1996 FINANCIAL RESULTS

1996 net income: an increase of 28.4%

"In 1996, we progressed in the implementation of our strategy:

· our life science businesses (pharmaceuticals, animal and plant health) continued to grow and improve their profitability, due to the commercial success of our new products and the integration of Fisons;

· in chemicals and fibres, there was a marked improvement in the majority of businesses and new restructuring measures have been undertaken;

 we have continued to refocus our business portfolio and in 1996 divested FF 6.8 billion of assets.

In 1997, we will continue with this strategy and confirm our objectives of achieving improved performance in earnings per share and reducing the net debt to equity ratio to less than 0.5".

> Jean-Renė Fourtou Chairman and Chief Executive Officer

The Group's consolidated sales were FF 85.818 billion, an increase of + 1,2% on an historic basis and +3% on a comparable basis.

Earnings from operating activities rose to FF 7.721 billion (+ 22.2%) due to sales growth and improvement in productivity.

Net income rose to FF 2.740 billion, an increase of + 28.4%,

 contribute to the prevention and cure of diseases in humans, animals and plants

• improve the quality and safety of products used in daily life

> These are Rhône-Poulenc's objectives.



Rhône-Poulenc, a global company focusing on growing markets in pharmaceuticals, vaccines, animal and plant health and speciality chemicals.

essentially due to earnings growth in the pharmaceuticals and animal and plant health businesses, which represent 87% of the group's earnings from operating" activities.

Earnings per share were FF 8.44, an increase of 25.8%. Before amortization of goodwill, earnings per share amounted to FF 11.54, compared to FF 9.12 in 1995 (+ 26.5%).

A gross dividend (dividend plus tax credit) per ordinary share "A" of FF 5.25 (+ 16.7%) will be proposed by the Board of Directors to the General Meeting of Shareholders.

The net debt to equity ratio was 0.61 at the end of 1996, compared to 0.72 at the end of 1995, in line with the objective of returning to a net debt to equity ratio of less than 0.5 by the end of 1997.

* Operating income + equity in net earnings of affiliated companies in which Rbône-Poulenc owns an interest of between 20 and 50 percent, on a comparable basis.

1997 calendar:

General Meeting of Shareholders:

23 April 1997 (second convocation)

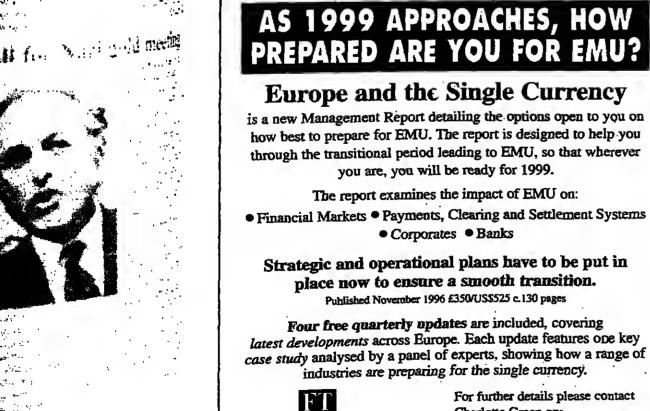
Quarterly results:

1st quarter: 30 April 2nd quarter: 25 July 3rd quarter: 30 October

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Weighted voting system proposed for EU

Van den Broek warns national veto is leading to foreign policy paralysis

By Peter Norman in Bonn

A systam of majority voting taking eccount of the different political, economic and military weight of European Union member states was proposed yesterday by e senior Brussels commissioner as a way of creating a common European foreign and security policy.

Mr Hans van den Broek, the foreign affairs commissioner, warned that the national veto and consequent need for unanimity was leading to paralysis" in EU for-

ing for foreign policy and security issues, but said Union members would have to recognise that

"some are more equal than oth-

Making clear that he was expressing a personal view rather against the wishes of two or more than Commission policy, Mr van den Broek told a conference organised by the European Commission's office in Bonn that numbers alone should not determine

occupied special positions because of their economic power, military strength or diplomatic influence, so it would be difficult for the EU to adopt e foreign policy stance

of these "major players". He suggasted a system of weighting votes to take account of these "obvious differences" or some other provisions to ensure foreign policy decisions in a that no important decisions

He urged qualified majority vot- system of majority votas "could be taken without the Germany, Franca and Britain assent of at least some of the major players"

Mr van den Broek was speaking in an ettempt to ease a deadlock on future EU foreign policy in the intergovernmental conference to revise the Maastricht treaty that is due to be concluded at the EU summit in Amsterdam in June.

He admitted that his views would be controversial and could upset countries such as Spain and

by Mr Björn von Sydow, the Swedh defence minister, who said his own country was influential in foreign affairs and was currently an elected member of the United

Netions security council. The commissioner put his ideas in the context of e "big bargain" in which "major member states" would commit themselves to a "real common foreign and security policy" in which all EU members would be involved in

greater weight of some member

The bargain would protact smaller EU members against the heavyweights acting on their own. Mr van den Broek's plan envisaged no future meetings of the contact group on former Yugoslavia - Germany, France, Britain, the US and Russia - without prior consultations among all Union member states. EU-wide consultations would also apply ahead of the so-called Quint meetings of Germany, France, Britain, Italy and Spain on Turkey.

UK hits at slow

By Gordon Cramb in Leiden

Agreement on liberalising the gas industry within the European Union is being pui further from reach because some member states are clinging to unnecessary measures to protect dominant suppliers, Lord Fraser of Carmyllie, British energy minister, warned yesterday

Promising talks on e draft gas directive had "seen some slipping" back to previous positions, and did not look likely to produce a result in time for the EU's Amsterdam summit in mid-June. Officials are due to meet in The Hague on Thursday to seek e way forward, but Germany and France are said to be among those holding out.

"These discussions continue to be focused on the aim of introducing liberalisation solely by means of providing for third party access to pipelines owned by incumbent suppliers in the

market," he said. While important, this was not enough, and even on that issue some governments were hesitant. In addition. the company selling the fuel to end-users needed to be distanced from pipeline ownership, or governments would have to fight an inbuilt incentive by the net-

work operator to restrict competitive access. Pricing should be transparent, with discrimination outlawed. "But sadly, I observe that many of our

National security of supply, one focus of continental concern, was enhanced by more diverse sourcing, be argued. Another surrounded the long-term "take or pay" contracts into which many suppliers said they were locked, and which would be burdensome if they rapidly lost market share. Most in fact contained price reopener

Immigration bill sparks war of words in France

Mr Alain Juppé, the French prime minister, yesterday warned the country's intellectual and professional classes that they were playing into the hands of the far right by preaching civil disobedience to a new immigra-

Meanwhile, Mr Lionel Jospin, leader of France's socialist opposition, said that if his party woo next year's elections it would repeal the controversial section of the proposed immigration law that would expand official reports

guests in their homes. The campaign against the

proposed Loi Debré - named after its sponsor, Mr Jean-Louis Debré, the interior minister - has mushroomed in the past week, with groups ranging from film directors to dentists calling on people to disobey the lew if it passes parliament and offering to take in illegal immigrants in defiance of the reporting requirements. Some petitions have likened the Loi Debré to decrees passed by the Vichy regime during the second world

dience threats were "serious" because they undermined France as "e state of that to talk of Vichy was to "mix everything up".

The prime minister pointed out thet parliament could still amend the draft law on its second reading, as could eventually the Constitutional Council. The latter may indeed amend the reporting clause which has already been deemed questionable by a government tribunal. In 1982 the Socialist eigners, from outside the

proof of money or hotel reservations, had to get an officially-approvad affidavit from a French bost to get a

Mr Debré is now proposing that French hosts must also inform their local mayors when their foreign guest leavee. This epparently minor change would create computer records on the movements of all non-EU foreigners in France.

The far-right National Front's recent electoral successes have raised the quesgovernment decreed that for- tion of whether France's



Juppé: issued warning after civil disobedience threat AP

ists as well as centrists and conservatives - have been influenced by the NF in cracking down on illegal immigration to remove one of the supposed reasons for

Andorra Liberal Union party re-elected

By Andrew Jack in Paris

The tiny Pyrenean mountain state of Andorra is likely to be opened to more foreign investment following the overwhelming re-election of the ruling UL Liberal Union

party on Sunday.
The party, headed by Mr Marc Forné Molné, the outgoing prime minister, won 18 of the 28 seets in the national assembly, in a turnout of nearly 82 per cent of

The clear win will put an end to the series of fragmented coalition govern-

tem with its first constitution, approved in 1993.

In an interview before the vote, Mr Forné indicated his support for policies which would remove the restriction limiting foreign investors to holding e maximum of one third of the capital of any Andorran company.

He also said he planned to Union, and wanted to develop a series of double taxation treatles to avoid Andorrans being taxed else

In exchange, he said he

adopted a new electoral sys- was considering introducing a limited form of tax on profits - of up to 15 per cent for foreign companies, which be wanted to encourage, partly to provide more skilled employment for young, university-trained Andorrans.

He ruled out the introduction of income tax, which be said would prove controverre-open discussions over sial and costly to collect in relations with the European proportion to the money raised, but said he was considering other taxes such as e charge on property trans-

the country's current low

duties on imported tobacco ~ which serve to protect and processing - could be increased to help increase

He said other revenues to reduce the accumulated stete deficit of Pta22bn (\$153m) - could come from the Spanish lottery, which operates in the country, and from the creation of e casino or local lottery. The prime minister said he

was less reluctant than before to open up the banking sector to new financial Mr Forné also hinted that institutions, and suggested be did not want Andorra to

do not want to be a Post Office box," he said. He likened his UL party to France's centre-right ruling parties, combining some free

gressive social policies such as the possibility of legalising abortion and pornography - illegal because of the influence of the bishop of the nearby Spanish town of Urgell, who remains under the constitution one of Andorre's "co-princes" alongside the French presi-

market policies and the need

for controls on "excessive"

state intervention with pro-

Slovenia party deadlock broken Ministerial candidates face

By Jack Grimston In Ljubljana

Slovenia's three-month political deadlock seemed over yesterday as party leaders put the finishing touches to e left-right coalition brokered over the weekend. The coalition will ally Mr Janez Drnovsek, the Liberal

Democrat (LDS) leader, who has been prime minister since 1992, with Mr Marjan Podobnik, of the right-of-centre People's Party (SLS), backed by the small DeSUS

pensioners' party.

Talks batween the two leaders began after Mr Drnovsek's first proposed government, including e clutch of leftwing parties, was rejected by parliament on February 6. The coalition theoretically had a two-vote majority but one deputy changed sides in the secret

Talks were still taking place yesterday on the distribution of ministries; no decision had been taken on what job Mr Podobnik would do, and the defence portfolio was not allocated. The coalition should be able to muster 52 votes in the 90-member assembly.

Mr Drnovsek had until midnight last night to name a new government.

But Slovenia is still some way from having normally functioning institutions. which it has not had since November's general election.

questioning by parliamentary committees before a vote of the National Assembly, the lower bouse, probably at the end of the month.

Slovenia's Social Democrats called Mr Podobnik's role in the coalition talks questionable", while the Christian Democrats said they would vote against all the new government's legislation, except, possibly, for membership of Nato and the European Union.

If the government is ected, hoped-for EU membership will be one of the first questions tackled. Mr Drnovsek has made ratification of an association agreement signed with the EU last June top of his priorities.

Bot the SLS is wary of making too many concessions to the EU. The ruralbased party fears that changes to the constitution to allow foreign land ownership, a condition of the ent, could leava Slovenia's 2m people vulnerable to foreign domination.

With the LDS likely to retain control of key ministries, including finance and foreign affairs, the general thrust of the past five years' market-oriented reforms is unlikely to change, Gross domestic product has grown by an everage 4 per cent a year since 1993, after a short but steep recession following 1991 independence.

European partners consider such e basic provision to be unnecessary or 'too ambitious'," he told an audience et Leiden University.

clauses, he maintained.

NEWS: WORLD TRADE

Congress may try to BM trip up telecom deal global

liberalise world telecommunications may face obstacles in the US Congress, though a is needed to approve it," he "vast majority" of congress members are expected to support it, a senior US trade official said yesterday.

Mr Jeffrey Lang, deputy US trade representative, said the main challenge wes likely to come from a vocal minority of legislators who cleimed the egreement required Congressionsl approval

He said the Clinton administration was preparing a big push to persuade Congress that the deal was covered by Its existing trade negotiating mandate, and that it genuinely met US economic and industrial interests

"I think it will be difficult. But it can be done once Congress is epprised of the commercial opportunities which the agreement opens np and, in particular, of the pro-competitive regulatory principles it contains," Mr Lang said.

The European Union'a drive

to force Poland to crack

down on imports of car

assembly units by Daewoo.

the Korean industrial group,

will also affect EU manufac-

turers such as Volkswagen

which also assemble cars in

The dispute with Brussels

over Daewoo, which has e

\$1.4bn investment pro-

gramme in Poland, centres

on imports to Poland of com-

plete, but dismantled, Dae-

woo cars. The cars are

where they are dismantled

into eight units before being

imported to Poland. The dis-

Poland to avoid high tariffs.

i would say a vast major ity of senators and congressmen think the deal is a good ooe for the US, and a smaller majority think no legislation

Senator Ernest Hollings recently tabled an amendment which would require the telecoms deal, and all future international trade agreements, to be epproved

Though the amendment is thought unlikely to pass, lt reflects concern on Capitol Hill ebout delegeting too much negotiating euthority to the administration. Some senior administra-

tion officials believe this issue could become a focus of controversy later this year, when President Bill Clinton asks Congress for renewed "fast-track" authority to negotiate trade agree-

Before then, committees in both bouses of Congress plan hearings on US trade policy. Mr Lang expected Telecoms wi these to focus on the tele-ers, Page 19

car imports hit trouble

they gain an unfair advan-

tage over whole car imports

Poland wants to settle the

issue before Mr Wlodzimierz

Cimoszewicz, the prime min-

ister, visits Brussels later

this week. He will tell the EU that import practices for

all car assembly manufactur-

ers, including those from the

EU manufecturers have

complained that Poland,

Europe's fastest growing

market, with sales of 370,000

cars last year, is contraven-

ing international customs

assembly importers are to be

told to bring parts of individ-

ual vehicles into the country

on different days. Daewoo

shipped whole to Slovenia accords. In future, car

assembled cars avoid tariffs in different shipments and

EU, are to be changed.

from EU manufacturers.

Poland's dismantled

tion of the World Trade Organisation and agricul-

He sald tha hearings would be difficult because they had to "take account of e new international trading regime which nobody knows much about... Coogress will want to know how we get agreements, what our leverage is and what our basic objectives are."

He said Congress was exercised about agriculture, because the US believed other countries were not living up to their Uruguay Round obligations. He cited problems with the European Union over imports of rice end genetically modified

Mr Lang doobted that renewed fast-track euthority could he secured without strong support from agricultural interests, because so many representatives from farm states sat oo influential congressional committees. Telecoms winners and los

However, the new system will also hit Volkswagen,

which this year is planning

to assemble in Poland 30,000

Skoda cars imported from

the Czech Republic. Fiat also

assembles its Brava and

Punto models in its FSM

plant in southern Poland.

Indications that Poland was

planning to change its

import rules have worried

Opel, which in 1998 will

begin assembling cars at its

The change in rules is an

embarrassment for the gov-

ernment. Flat, Opel and

Volkswagen have official

nledges in writing that the

rules for imports of car parts

for assembly will not be

soitware team

By Paul Taylor in Stuttgart

International Business Machines will unveil plans today to establish an innovative round-the-clock development cycle using program-mers in China, Indie, Belarus and Latvia to build state-of-the-art Internet software "components" using the Jave programming lan-

These software components - called "JavaBeans" - are expected to form the building blocks for sophisticeted Internet business applications in the futura covering arees such as buman resources management, training and sales and marketing. IBM is planning to spend several bundred millions of dollars over the next few years to incorpo-rate Jeva technology into its business software products.

The project believed to be the first of its type, will link teams of programmers from Tsinghua University in Beijing, IBM'e joint venture with India's Tata group in Bangalore, the Institute of Computer Science in Minsk, Belarus and the privately owned SWH Group in Riga, Latvia Each team will consist of 31 software program-mers co-ordinated by e 24strong IBM team in Seattle.

Mr Mark Bilger, IBM's director of software development for emerging markets, who has put the project together said: "Whet we were originally trying to do was to lower our costs but we discovered as e side affect that it reduces the time to market as well."

The software development

markets in such countries as India have grown rapidly in recent years fuelled by the need in the west for highly skilled programmers, who are in short supply in places snch as California's Silicon Valley. By tapping into these changed until 2001. This is offshore resources IBM when tariffs oo imported hopes that it can cut both Tha EU has objected to has agreed to this and prome cars from the EU, now at 25 development cost and devel-Daewoo'a re-essembly lsed to change its im- per cent, are to be removed. opment time.

Patent medicine promises recovery for drugs sector

Liberalisation and plans for stricter patents laws have raised interest in India's home market and the export potential of its generic drugs sector

I ndia has long been a tantalising prospect for the world's big drug companies. With 900m people spending an everage of just \$3 s year each on medicines. it ought to be e growth mar-

ket. In practice, tha subcontinent has proved a difficult market - with lax patent laws, intense competition from a plethora of domestic companies and price con-

Now, bowever, liberalisation of the industry and the planned introduction of new patent lews in 2005 in the wake of the Uruguay Round of trede negotistions heve renewed interest in India's domestic markat and in the country's potential as an exporter of low-cost

For multinationals, the changes have heen long overdue. Since government controls on drug prices were introduced and patent laws relaxed in 1970, their market ahare has fallen from about 80 per cent to 30 per cent. Under the 1970 laws, a patent was imposed on drug manufacturing processes but not on products. This trig-

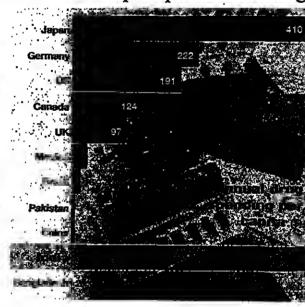
companies, mostly churning out cheap copies of patented There are more than 24,000 pharmaceutical companies in India with annual aggregate sales of about Rs120bn (\$3.8bn), according to brokers InvesTrust. Only about 40 of these boast sales over

gered a proliferation of

domestic pharmaceutical

Rslbn a year. The growth of the domestic industry has resulted in some of the world's lowest drug prices for consumers and has made medicines more widely available. But it depressed the profit margins

of multinationals. Mr T. Thomas, chairman of Glaxo India, believes there is strong, long-term potential in the Indian market. Ha says the industry's sales growth of about 11 per cent a trols on multinationals' ownyear is much bigger than in ership of their Indian inevitable ahead of the 2005 mora meture, developed affiliates.



New patent laws in 2005 would offer new opportunities for multinationals to expand market shere through new drugs, ha says, but some might be deterred in the short term by continued competitive conditions.

"If the multinational com-

panies take a long-term view

they will continue to invest

and expand in the market," The cost of setting up a drugs plant in India is a third

Under the recent changes, new product patents bave been recognised since January 1995, After 2005, all product patents will be recognised.

that of Europe

or the US

The number of drugs under price control has dropped from 142 to 73 and the government has liberalised some of the earlier con-

Under the 1970 regulations, multinationals were forced to reduce their stakes in Indian affiliates to 40 per cent. In 1994, they were allowed to increase holdings back to 51 per cent. Glaxo Wellcome already

two soon-to-be-merged local subsidiaries Glaxo India and Burroughs Wellcome India, as did SmithKline Beecham with its local arm. Some multinationals have also heen allowed to set np wbolly owned subsidiaries focusing on exports or research. But Mr Ashit Kothari, ana-

lyst with InvesTrust, says the real impact of the patent laws would not be felt for many years after 2005. He says only 10 per cent of Indie's current drug consumption would be aubjected to patent laws after 2005. Mr Kothari adds that

industry margins would remain under pressure as rising competition was rapid launch of new brands, increasing costs. Dr Parvinder Singh, chair-

the Indian industry was about to go off patent. patent deadline. "In five to

will be a lesser-number of larger, more robust companies that can sustain the onslaught of emerging competitive dynamics."

By contrast, Mr Thomas said the scope for multinationals to increase market share through acquisition was likely to be limited ----

He pointed out multinationals were unlikely to want to acquire companies that had grown largely. through breaking international patents. In addition, there were strong "cultural" differences between multinationals and domestic compa-

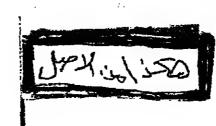
Perhaps one of the most significant future growth avenues for multinationals in India is not so much the domestic market but use of the country to make drugs and carry out development

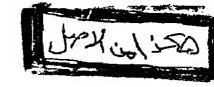
Mr Kothari said India's exports at present amounted to less than 0.3 per cent of

world demand for drugs. Bnt be said patents for has moved to do this with its branded drugs valoed et more than \$30bn in the US and \$15bn in Europe were likely to expire between 1995 and 2005. "With the opening up of the huge generic drug market, the search for lowcost, high-quality producers will intensify, forcing production bases to relocate to

cheaper sites." Mr Kothari added that the capital cost of setting up a pharmaceutical plant in Indie was a third that in Europe or the US. Indigenous plant and machinery. low staffing costs, availability of raw materials at competitive prices and weak environmental regulations

also keep costs down. nies such as Wockhardt, Dr expected to result in the Reddy, Cipla Lupin Laboratories and Cheminor have plants approved by the US Food and Drug Adm man of Ranbaxy Laborato- tration and have applied to ries, says a consolidation of sell a few drugs that are



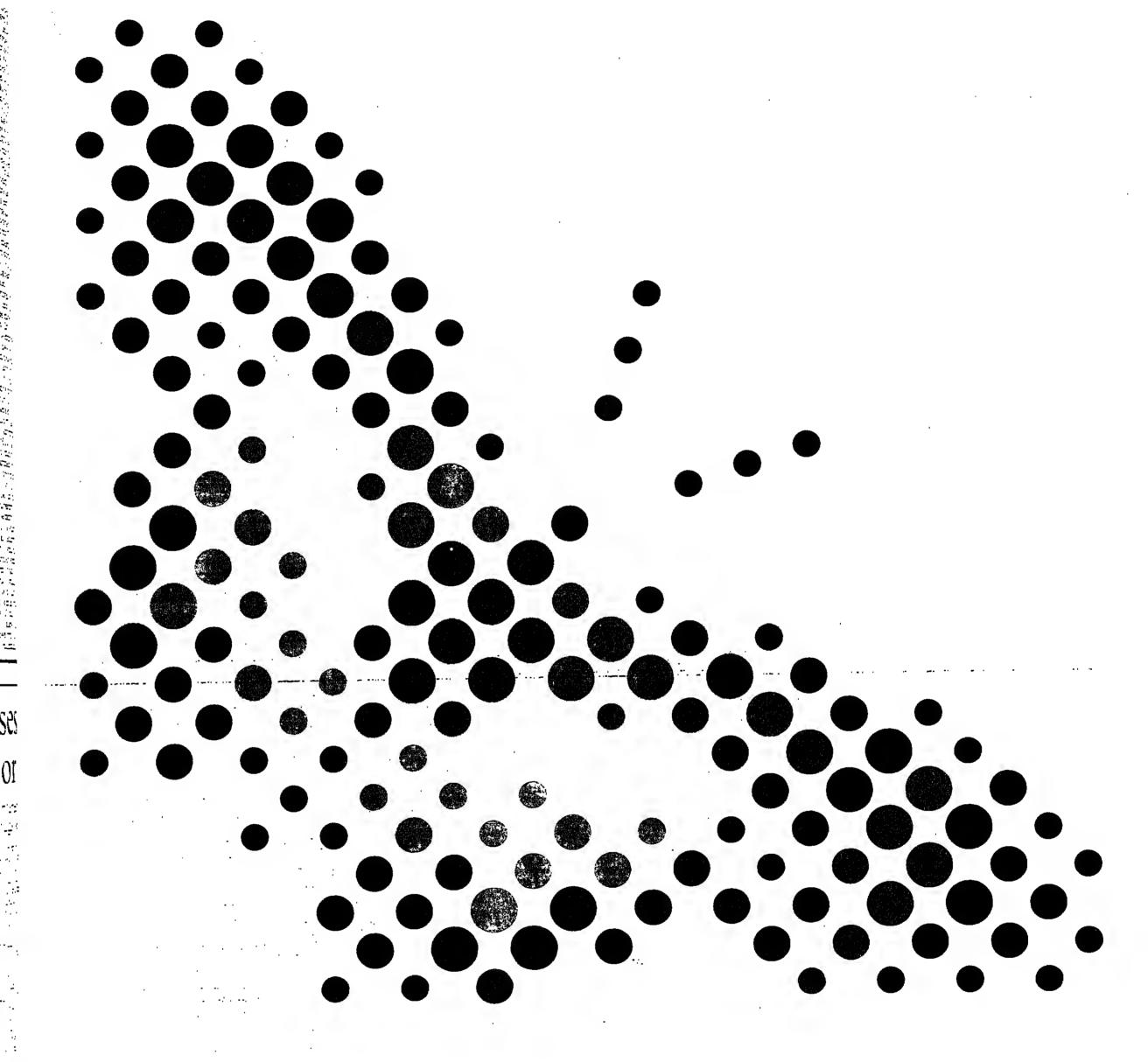


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Value beyond chemistry

Palestinians' new stock exchange opens for business today

'This is part of the building process of a state.' Judy Dempsey examines a potent symbol of independence

drivers to negotiate the husy streets of Nahlus, packed with new cars and new shops. But after a few sharp turns and a steep hill, one arrives at the Al Qsra Building, home to the Palestine Securities Exchange (PSE), which opens for husiness today.

It is hardly surprising to find the exchange in Nablus. This commercial city is home to many Palestinian entrepreneurs, some of whom stayed after Israel occupied the West Bank 30 years ago, while others went abroad, to the US, the Gulf states or neighbourine Jordan. Some are returning with the skills they have gained. One of them is Mr Safran

t takes patience and skill for ager of the PSE. For him, the starting from scratch is that you communications, property, con- the Israelis only issue two-week real need of such experience and establishment of the exchange. three years ahead of schedule, is another step towards a Palestin-

> "The stock exchange is associated with statehood. It is part of the huilding process of a state,"

ian state.

For Mr Jiries Gassis, one of the PSE's four brokers, it will also "provide a vehicle for attracting and channelling savings from the

Palestinian diaspora". But when the PSE's doors open today, it will have none of the huzz and razzmatazz characteristic of the world's older exchanges. In fact, there will hardly be a need for a trading

"One of the few advantages in

can install one of the most modern computer networks to facilitate transactions," explained Mr of obsolete. We have also had the JD700m (\$986m), will be traded. advantage of learning from the smaller exchanges, such as Cana-

Mr Bataina, who is 43, gained his stock market experience in London and New York before becoming economic adviser to later 1980s. He came to the West Bank in 1994 and was appointed manager of PSE a year later.

da's Alberta."

companies have gone public.

struction, chemicals and insurances groups. In the coming months, over 60 companies, with Bataina. "Trading floors are sort a total market capitalisation of

Mr Bataina has no illusions experiences of other emerging about the first few months of markets, such as Slovenia, or PSE's operations, Initially, he expects the annual volume to Palestinians living in Jordan, he total only JD30m hut rising to JD120m next year. By the end of the decade, he is confident volume will account for 20 per cent of market capitalisation, which the Jordanian government in the he hopes will rise to JD2bn. But as ever, much hinges on the

The peace process has not been Since then, many Palestinian particularly kind to PSE. Despite a peace agreement between Jor-

peace process.

visas to Jordanians of Palestinian origin who wish to work in the West Bank.

Mr Suleiman Shihadah's parents fled Jerusalem in 1948 and settled in Jordan, where he set up a successful computer software husiness. Like many other is transferring these skills to the PSE where he manages the systems and technology depart-

"My family and I have to return to Jordan every two weeks so that we can reapply for another visa," he explains. "It is very tiring. But I feel it is a national duty to transfer the experience one gained from work-They include utilities and tele- dan and Israel in October 1994, ing abroad to here. There is a Palestinians in the West Bank.

The Israeli banking system, excelled in bureaucracy, particularly clearing procedures. The PSE has initially introduced a five-day clearing system through the Amman-hased Arah Bank, the largest in the region.

And because it takes "ages" for Israeli banks to clear transactions and "is very expensive," Mr Bataina says the PSE will trade in the Jordanian currency and US dollar - revealing, perhaps unwittingly, the ever closer relations being forged between the economies of Jordan and the West Bank and between the Palestinian diaspora in Jordan and

mental problem facing the PSE. Investors wanting to visit compasays Mr Bataina, has also nies in which they have bought or thinking about investing still ians are not allowed to travel freely between the West Bank and Gaza or even between West Bank towns. Israeli road blocks still exist. I could not even make a presentation in Gaza," said Mr

Still, against all the odds, PSE will be launched today. And as if to emphasise Mr Bataina's point that it will be one of the planks of the Palestinian state, the PSE's postal address will not mention the West Bank or the Palestinian

It will simply be Palestine.

Russians dying earlier, says WHO

By Frances Williams

Diseases of the circulatory system, including heart disease and strokes, are by far the higgest killers in much of the world, followed according to the latest statistics compiled by the World Health Organisation.

Its 1995 World Health Statistics Annual also responsible for 30 per cent highlights the dramatic fall the former Soviet Union, especially Russia, since its collapse in 1991.

The WHO statistics show that diseases of the cancer are found in Britain. circulatory system account for up to 60 per cent of all Zealand and Switzerland. male deaths and up to 70 per cent of female deaths in WHO report notes that in disease and other illnesses

supplying figure The highest death rates

from circulatory diseases for both men and women are found in the former Soviet Union Turkmenistan, Latvia (men) and Uzbekistan (women) while the lowest rates are found in Japan, France, Mexico (men) and Canada

By contrast, cancer is or more male deaths in France, Italy, Japan and the Netherlands but for fewer than 10 per cent in central Asia. For women, the highest mortality rates from Canada, Netherlands, New

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Life expectancy in developed regions

almost all the 15 former Soviet republics male life expectancy at hirth has fallen below 1981 levels. For Russian men it plunged to only 57.7 years in 1994 from 84 years in 1990, which compares with the 1994 average for eastern Europe of 63.8 years and 73 years for western Europe and North America.

Russian men are dving earlier not only from heart

often linked to stress and excessive drinking and smoking, hnt also from what the WHO calls "external csuses" including accidents, murder and

In many of the former Soviet republics "external causes" are the third most important canse of death after circulatory system disease and cancer. Thus Russia, Lithuanla and

suicide rates among the the highest rates for wom being found in Hungary Retonia and Latvia

confirm their reputation as than 3 per cent of men in Italy, Mexico, Portugal and Spain die in traffic accidents, compared with fewer than 1 per cent in Finland, the Netherlands, Ukraine and the United

1995 World Health Statistics Annual, WHO Sales Division, CH-1211 Geneva 27, fax +41 22 791 brodierc@who.ch, SFr150 (SFr105 in developing



Egypt to put Defiant Zaire leader Israeli on trial bombs rebel-held town

The Zaire government, mile swathe of land in the east, yesterday signalled its continuing defiance hy bombing the guerrilla-held city of Bukavu

The raid by two govern-ment jets, the first aerial attack since the Alliance of Democratic Forces launched residents fleeing into the hush. An ald worker in the town said at least six people were killed.

It was apparently aimed at doing serious psychological and physical damage to the rehel movement before its leader, Mr Laurent Kahila, launches an expected onslaught on Kisangani, Zaire's third largest city.

Mr Kabila has given President Mohutu Sese Seko until February 21 to begin talks on stepping down and he is

the army's operations, once that deadline expires. Despite recruiting foreign

mercenaries, importing new jets and helicopters and flying in thousands of fresh troops, Mr Mobutu has so far failed to dent the rehel advance. But the government nevertheless yesterday ruled out a ceasefire with "unidentified helligerents", reiterating its long-stated claim that the rebels were being propped up by the reg-

likelihood grows that the fighting will encompass the Tingi-Tingi camp to the south-east of Kisangani, where around 150,000 Rwandan refugees pushed west by the fighting are trapped. With food deliveries held up hy Zairean red tape and transport problems, up to 30 people a day are already dying of hunger and disease.

Mr Kahila has twice threatened to attack the

With each passing day, the

Deal

....

Bahamas p

Trans.

and the same same

camp, which the UN says is being used as a recruitment : 1 Mr Mohamed Sahnoun, the UN special envoy. flew at the weekend to Gbadolite; the isolated equatorial vil-

lage which is home to Mr

Mobutu, to urge the presi-

dent to stem the flow of arms into Tingi-Tingi. But the tone of yesterday's government statement made it clear that the talks had .. been fruitless. Mr Kamanda wa Kamanda, the foreign minister, accused the UN of ignoring Zaireans displaced hy the fighting and preferring to dwell on the prob-

Clive Cookson reports from the American Association for the Advancement of Science in Seattle

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for spying

trial in Egypt with three people on charges of spying for Israel and damagreports from Cairo.

The case of Azam Azam, 35, chief mechanic at an recruited and Shawahna Israeli-owned factory in offered to pay him \$1,000 per Egypt who was arrested in month if he helped Mossad, November, has caused fric- the charge sheet said. tion in Egyptian-Israeli relations. Israel sald he was espionage case was to sent explosions echoing his release hut President underwear inscribed with Hosni Mubarak said that he could not interfere with the legal system.

The other defendants are a seeking. 34-year-old Egyptian, Emad Abdelhamid Ismail, and two Israeli women who are not in Egypt - Zahra Youssef Greiss and Mona Ahmed Shawahna.

Egypt's prosecutor general on Monday referred the four charge sheet, which says ligence service Mossad. The factory.

Ismail worked with Mossad from March to last October. Greiss, with whom he was ing Egypt's interests, Reuter having an affair, according to the prosecution, gave Ismail \$650 when he was

> Azam's alleged role in the Its campaign last October, invisible ink. The prosecution has not said what kind

The charge sheet said Azam and Ismail had both confessed to the charges. But Azam denied the espionage charges when he first appeared in court in Decem

The charge sheet said that to trial and issued the Ismail told interrogators he was recruited when he went Ismail agreed to help the two to Israel last February to women spy for Israel's intel- train at a women's garments

widely expected to attack ular armies of Uganda, Kisangani, headquarters for Rwanda and Burundi.

Eureka – there might Testing time for tasters

look for extraterrestrial life organisms that derive all in the solar system is Eur- their energy and nutrients particularly keen to confirm opa, the second moon of the from within the planet, withgiant planet Jupiter. That was the view of plan-

and hlologists speaking to the American Association nic hydrogen sulphide. for the Advancement of Science in Seattle Robert Ballard, director of vesterday. As Mr Eugene Shoemaker

of the US Geological Survey put it: "Europa looks like the only other place in the solar system with an ocean. If you're looking for life, that's where I put my chips." Developments in two fields

that had nothing in common until very recently - space science and oceanography are focusing scientific attention on Europa.

theory and of observations to establish an unmanned hy the Voyager and Galileo spacecraft, that Europa has an ocean of liquid water with networks of instru-100km to 200km deep, beneath an ice crust 10km to about hydrothermal biology. 20km thick. And, most significantly, they believe that about how life might start Europa has volcanic activity and develop on the ocean on its ocean floor.

out needing anything from the sun. These range from etary scientists, geologists giant tube worms down to microbes that live on volca-

be life on Europa

Ocean explorers such Mr the Institute for Exploration in Connecticut, expressed enthusiasm for the new interplay between their work and planetary science. Mr Ballard told the meet-

ing: "We are moving away from manned submersibles and are now seeing a tremendous advance in robotic systems, which might eventually be transportable to Europa." Professor John Delanev of

Space scientists have con-cluded, on the basis both of ton, Seattle, described plans sea-floor observatory off the ments to collect information lt would test hypotheses

floor of other planets.

observations of Europa over the next month. They are tantalising signs of slushy natches on the moon's icy crust, which would suggest that water exists close to the surface in places.

agency, is already planning a series of missions to Europa early in the next century. Mr Steven Squyres, who chairs the planning committee, said the first would be an orbiter to map Europa and determine the thickness of the lce crust and the ocean beneath: the second would land on the ice and the third would drill through the ice to take a

sample of the water beneath. Meanwhile the scientists plan to develop new ice drilling techniques on Earth. Their target is a body of water called Lake Vostok, 4km beneath the Antarctic ice cap. Conventional drilling is not suitable because it would contaminate the pristine water.

"The first discovery of life on another planet is going to be a profound event in the history of human culture," More immediately, the sci- Prof Delaney concluded "It tion of the sea floor on Earth entists are expecting Galileo, is likely to happen within has shown that active sub- which is still in orbit around the lifetime of some of the marine volcanoes support Jupiter, to send back further younger folk in this room."

Dr Linda Bartoshuk gave everyone in her audience an identical paper disc to taste. Some people spluttered in horror at the intense hitterness, most were moderately disgusted, and some tasted nothing as they chomped on the

Their reactions had divided them into "snper-tasters, tasters and non-tasters," said Dr Bartoshuk, a taste researcher at Yaie However sex also plays a University, told the role, perhaps because the American Association for the Advancement of

Super-tasters have special genetic sensitivity to Non-tasters cannot detect it

the PROP reaction is an reme case of an inherited variation in the sense of Bartoshuk and colleagues told the meeting.

Although super-tasters are are especially sensitive to preventing cancer. bitterness, they also react including broccoli and more strongly than Brussels sprouts, grapeduit non-tasters to other tastes sweet, sour and salty - and vegetables - because they hot and spicy to

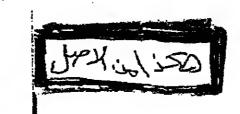
into genetic taste categories by examining their tongues, said Dr Valerie Duffy of the University of Connecticut. Super-tasters have many more taste hads than non-tasters, while normal tasters have an intermediate number

Dr Bartoshuk helieves that a single genedetermines taste sensitivity. though it has not yet been identified.

female hormone oestrogen interacts with taste receptors and makes we more sensitive. Among white Americans, 35 per the bitter chemical on the cent of women and 16 per paper, called PROP. cent of men are super-tasters.

Scientists are beginning to New research shows that relate taste sensitivity to diet and health.

Dr Adam Drewnowski of the University of Michigan taste as a whole, Dr found that women super-tasters tend to avoid fruit and vegetables that. important for and various berries and root find them too sharp or



NEWS: THE AMERICAS

Republicans gain bigger share from abroad

US parties see 'soft funds' soar

In Washington

The Damocratic and the same footage for adver-Republican parties precipitising both candidates and tated an explosion in political fundraising in the 1996 US election campaign, raising nearly three times as much in largely unregulated "soft money" contributions as in the 1992 campaign, according to a research report released yesterday.

The new figures will fuel the growing controversy over the role of money in US politics. Committees of both the House and Senate are investigating campaign fund-raising in the last election. The chairman of the House investigative committee said at the weekend that his probe would be much broader than originally planned.

The report, from the Washington-based Center for Responsive Politics, a nonpartisan research group, uses official figures from the Federal Electoral Commission to show that the two parties raised an unprece-dented \$263.5m in "soft money" donations for the 1996 poll. These funds are not subject to the fedaral ceilings imposed on donations to candidates, because they are meant to be used for so-called "issues advocacy" and for party-building

But these restrictions proved largely a fiction during the campaign, with telements" focusing blatantly on candidates and even using

The bold pursuit of cash by the two parties has prompted a public backlash, With citizens' groups saying political fundraising has got out of hand. The most virulent public commentary has focused on donations by foreigners, with the Democratic party bearing the brunt of

But the new report shows that Republicans collected a larger share of "soft money" foreign contributions than Democrats. These contributions are not illegal - the law permits donations by permanent residents or US affiliates or subsidiaries of foreign companies - but they have come to be considered improper.

Some \$6.44m in what the report calls "apparently contributions were eign companies, with \$4.07m going to Republicans and \$2.38m to Democrats. The Democratic National Com-

As Mexico's ruling party cannot satisfy members' ambitions, disappointed candidates join the

opposition, Leslie Crawford writes

he two brothers were beart of the PRI family. destined for hrilliant On February 8, Fernando. destined for nrighant on remain, o, accepted the political careers. Born the senator, accepted the into a wealthy provincial party's "unanimous" nomifamily. José and Fernando natioo to be the PRI's candi-Ortiz Arana read law ot uni- date for state governor in versity, the only acceptable elections to be held in Queréprofession for aspiring Mexitaro in July. can politicians, and, 30 years ago, joined the all-embracing Institutional Revolutionary party (PRI), which has ruled

José, the elder, became a ssman, led his party in Querétaro, his bome state, and was appointed the PRI's trouble-shooter when the party began losing state elections, for the first time ever, in 1989.

Mexico since 1929.

Fernando, the younger sibing, was even more successful. He was named speaker of Congress in 1991, enjoyed a brief spell as national leader of the PRI in 1993, and became leader of the Senate following the 1994 general

Earlier this month, bowever, the two brothers bad a falling out which many Mexicans bave come to regard as a metaphor for the growing discord within the

A few blocks away, José was angrily tearing up his party membership card. He had campaigned ardently for the nomination, and had lost to his brother in the backroom deals that decide every nomination at the PRI's beadquarters in Mexico City.

"Numerous groups within the PRI bad offered me their support," Mr José Ortiz Arana protested to Mr Humberto Roque Villanueva, PRI president. "Nevertheless. Party of the Demorratic Revyou chose to ignore the wish of the party rank-and-file to impose a decisioo that was totally out of keeping with democratic practices.

Mr José Ortiz Arana is only one of several PRI luminaries who bave resigned in recent months. The diseruntled leaders have taken thousands of lower-ranking party activists in a wave of defec-

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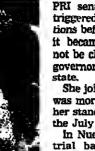
PRI is no longer the only party in town

Zedillo: unpopular

denas, a frustrated presidential hopeful, took his followers into a new left-wing opposition party, called the

olution (PRD). Election years bave always caused tension within the PRI, but the selection of candidates this year has been more acrimonious

than usual. At stake are six state governorships, the entire 500seat Congress and one third of the Senate, as well as the mayorship of Mexico City.



which will be put to a popular vote for the first time in

Almost every defection bas been triggered by the PRI machine's inability to mmodate personal political ambitions.

Privatisation bas done away with most of Mexico's state sinecures, while the electoral triumphs of the opposition in a growing number of states and municipalities bave also diminished the PRI's powers

PRI senator for Campeche. triggered the wave of defections before Christmas when it became clear she would not be chosen to contest the governorship in ber oil-rich

She joined the PRD, which was more than willing to let her stand as its candidate in the July elections.

In Nuevo León, the industrial bastion of northern Mexico, the PRI ran roughshod over the wisbes of the local party by imposing a candidate for governor. Mr Luis Eugenio Todd, a former ambassador, university rector and leading PRI elder in resigned from the PRI to contest the governorship for the small Workers' party.

More resignations bave followed, including those of retired army generals, national congressmen and two former state governors.

Every defector, without exception, describes himself or berself as a true democrat who fought tirelessly to reform the inner workings of the PRI before giving up the struggle as a lost cause.

"When I realised that the PRI would not change, l decided to look for a political party committed to democracy, bonesty and real political change," says Mr José Ortiz Arana, who joined the

Ms Layda Sansores, the PRD this month and hopes to be its candidate in the Querétaro elections in July.

"People are fed up with corruption, with enrichment taken to the extremes of cynicism." he added. "If the PRI does not realise this, it will lose the presidency and the country.

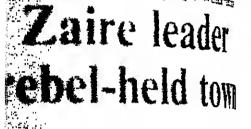
The PRI has responded to the defections by hardening its political discourse, but also by opening the selection process in Mexico City. where three candidates are competing for the PRI nomination for the mayorship race: Mr Alfredo del Mazo, a former state governor; Mi José Antonio González Fern-Mexico City; and Mr Manuel Jiménez Guzmán, a local pol-

The internal contest, to be decided tomorrow by a 200member electoral college of PRI notables, is being depicted as a democratic coocession to the reformists within the party. Others see

it as an empty gesture. Opinion polls show an opposition candidate will almost certainly win the mayorship, given the depth of popular discontent with President Ernesto Zedillo's government. The prospect of defeat may explain why no high-ranking PRI politician has volunteered to fight for

Frankfurter Allgemeine

to the Republican party came from the tobacco industry, which is fighting the Clinton administration's plan for greater tobacco regulation. Philip Morris and RJR Nabisco were the biggest donors. GERMANY'S LEADING NATIONAL DAILY AND BUSINESS NEWSPAPER uschland wird der Ukraine helfen



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AMERICAN NEWS DIGEST

Deal with GM supplier's union

The United Auto Workers reached a tentative contract with American Axle & Manufacturing, a key supplier to General Motors, shortly before a 7am strike deadline yesterday, a union spokeswoman said yesterday.

The last-minute agreement covering 7,200 UAW members at five plants in the US averts a strike that would have shut down GM's 11 North American light

Terms of the deal were not immediately available, but members were likely to vote on the deal later this week, the union said. The company makes rear axles for GM's pickup trucks and sport utility vehicles, axles for rear-drive saloons, and parts for other passenger cars. It also makes axle shafts for Ford and a small number of parts for Chrysler.

Bahamas poll date named

Mr Hubert Ingraham, prime minister of the Bahamas, has called a general election for March 14, six months before the vote is due. Mr Ingraham said that if he was returned to office, it would be his last in politics. The incumbent Free National Movement will be

challenged by the Progressive Liberal party led by Sir Lynden Pindling, who was the prime minister for 25 years until tha PLP lost the 1992 election to the FNM. The election will follow a year of economic expansion,

estimated at 3 per cent, in the archipelago of 250,000 people. The growth was in tourism and financial services, the main pillars of the economy.

Hours after Mr Ingraham announced the election, the

police reported the murder of Mr Chuck Virgill, the junior bousing minister. No political motive is suspected and three men are being questioned. Canute James, Kingston

Colombian strike talks

Colombian union leaders and government officials were close to a deal yesterday to end a seven-day public sector strike after all-night negotiations. Talks, which began just before midnight on Sunday.

were due to resume yesterday, as representatives said that both sides were now very close. The government has already agreed that employees who took part in the strike will not be penalised when

they return to work, union leaders said. The main sticking point was the scope of planned privatisations of regional and national industries. State workers initially called the strike to press for a 21.5 per cent wage rise, compared to the government's

below-inflation offer of a weighted 13.5 per cent. A deal, however, would not necessarily lift the threat made on Sunday by the main oil workers' union, the USO, to shut down the state-run oil industry. The USO, besides backing the national, public-sector strike, is involved in parallel talks with the state-run Ecopetrol over a naw

Rebels set for demobilisation

Preparations for the demobilisation of Guatemala's 3,000-strong leftwing rebel forces are nearing completion in fulfilment of the treaty signed on December 29 formally ending 36 years of armed conflict.

URNG guerrilla columns are congregating in six special camps ready for March 3, when the 60-day disarmament process overseen by the UN is due to begin.

The last contingent of the 155-member UN military observer mission drawn from 17 countries and under the command of Spanish General José Rodriguez is due to arrive in Guatemala early this week.

As well as receiving the weapons the rebels accumulated during their years in the mountains, the unarmed Blue Berets will be charged with verifying that the guerrillas remain in the camps and that the local army respects a 6km exclusion zone around these areas. Most local analysts expect the disarmament process to

run smoothly as guerrilla leaders are impatient to enter the legal political arena and most ex-combatants have given up their dreams of revolutionary change through military victory.

ASIA-PACIFIC NEWS DIGEST

Thailand plans

That financial authorities, struggling to calm jittery financial markets and control speculative attacks on the

baht, said yesterday they would proceed with a planned

Amnuay Viravan embark on a crucial international road

Mr Amnuay will visit Hong Kong next week, and trips

to London and New York are also possible, ministry

Mr Ammuay is to argue that there is a difference between the Thai government and the private sector with respect to foreign debt, indicating that the private sector

was under some strain, but government finances were

Spreads on Thai government-backed paper traded on

Ted Bardacke, Bangkok

international markets have widened only alightly since

Moody's announcement, while last week a Thai-led consortium of power producers received 15-year dollar-denominated finance to build a power plant. On the Thai stock exchange the finance sector fell 4.95 per cent yesterday, while the overall market dipped just

latest bad news to hit Thailand - last week'a

officials said. While abroad he will seek to counter the

announcement by Moody's, the credit-rating agency, that may downgrade Thailand's A2 long-term foreign currency

\$500m Yankee bond issue that will see finance minister

\$500m bond

Sharif urges Indian peace talks revival

By Farhan Bokhari in Islamabad

Mr Nawaz Sharif, Pakistan's leader, adding that New newly elected prime minis- Delhi believed co-operation ter, yesterday called on India to revive stalled peace talks both nations. "To this end. between the two countries.

his maiden speech after countries, at appropriate being sworn in, he said: "We level." will take one step forward. and I am sure India will do the same: then we can sit down to settle our issues." Mr H.D. Deve Gowda,

ments" by the new Pakistani would benefit the people of we seek an early resumption In a conciliatory gesture in of dialogue between our two

> Mr Sharif's electoral victory earlier this month has raised expectations the two sides may soon resume

countries have fought three wars against each other of the two countries. since partition in 1947, two over Kashmir.

in his speech, Mr Shartf urged India to "stop atrocities" in Kashmir, and to "withdraw 500,000-600,000 troops from Kashmir that apending, already swallowhave been shedding the ing 26 per cent of this year's blood of unarmed Kash-

While India considers Kashmir an internal affair, Presidant Farooq Legbari.

between aligning with either revenue collection and for-

Diplomats say Mr. Sharif's offer may be the result of growing economic difficul- had to he prepared for ties in Pakistan, which have forced the new government to try to hold down military hudget

After administering the oath of office to Mr Sharif.

eign exchange reserves "to a VAT-style goods and serget Pakistan out of a crisislike situation". Pakistanis another year of belt tighten-

Pakistan is being pressed from 6.3 per cent last year. which was thrown out in measures in the past six rule and corruption.

India's prime minister, said largely hecause of differ-Pakistan wants the people of advised the new government months have included a he had noted "positive state-ences over Kashmir. The two the territory to choose to cut spending and improve first-ever income tax on agriculture and the expansion of vices tax on a large range of everyday items.

Mr Sharif'a new cabinet is likely to be unveiled over tbe next few days; the finance nortfolio is expected hy the IMF to cut its hudget to go to Mr Sartaj Aziz. Mr deficit to 4 per cent of gross Aziz held the same job in the domestic product this year earlier Sharif administration Some of the unpopular 1993 amid allegations of mis-

The government fears the economic slowdown could result in increased corporate

If labour strife flares again hefore the end of March, GDP growth in the first quarter could be below 3 per cent, the ministry estimated. Last month, South Korea was hit hy widespread strikes, which cost \$3.3bn in lost production, in protest at cent for 1997. a new labour law that made

sack workers.

is made on the issu South Korea's biggest dissident trade union group has agreed to postpone a general strike scheduled for today, hut has warned that further walk-outs could occur at the

end of the month. Analysts fear recent tensions in labour-management relations could lead to a new round of strikes affecting key companies next month, when annual wage negotia-

tions begin. The ministry estimated recent strikes had knocked 0.68 percentage points off GDP growth in the first quarter, or 0.15 percentage

points from the annual rate. Renewed labour unrest of the same intensity as that in January would reduce firstquarter growth by 1.8 percentage points to below 3 per cent, or about 0.4 percentage

points on an annual basis. Private economic institutes in Seoul have already revised downward their economic forecasts to growth rates of between 5 and 6 per

They are blaming several factors for the slowdown, including investment cuts among leading manufacturers in response to sluggish growth in exports, which contributed to a record cur-

Seoul warns on first-quarter dip in growth

South Korea's finance and economy ministry yesterday warned that growth in the first quarter could dip below 4 per cent, making it hard to achieve a goal of 6 per cent growth for 1997.

The sluggish growth in gross domestic product, representing almost a recession by South Korean standards. was blamed on labour unrest and the collapse of the Hanbo steel and construction group last month.

bankruptcies, a rise in unemployment, a wider trade gap after a record current account deficit in 1996. and increased capital costs

it easier for employers to

industrial action subsided by the end of January when the government agreed to Seoul and Pyongyang to resubmit the bill to parlia-

5.28 points to close at 708.20.

healthy.

Kong's underground train system, is to spend up to HK\$35bn (US\$4.5bn) building two new lines to accommodate increased passenger projections. One of the lines will serve heavily populated residential areas on the Kowloon peninsula and the other will link the northernmost point of Hong Kong island with the new airport link station in the prime central district.

HK to expand rail network

The Mass Transit Railway Corporation (MTRC), Hong

Work on the lines must start by 2002 to meet the completion date of 2006 when the Hong Kong island line Louise Lucas, Hong Kong reaches saturation point.

Manila sell-offs total \$6.6bn

The Philippine government has raised 174bn pesos (\$6.5bm) in privatisation proceeds over the past decade, according to the government. The figures offer some consolation to the Ramos government, which has faced problems in its efforts to press ahead with privatisation of Subic Bay, the Manila water system and the Manila Hotel.

The government's privatisation programme was drawn up in late 1986 with the establishment of the committee on privatisation following the removal from power of President Ferdinand Marcos. The Ramos government is now starting on the second wave of privatisation covering the water and powar sectors.

The committee on privatisation said that 445 government assets and companies had been privatised since 1986, of which the 214 hectare Fort Bonifacio military estate, at 39hn pesos, was by far the largest. Petron, the oil group, was the second largest at 25bm Justin Marozzi, Manila

Japan to shut big coal mine

Mitsui Coal and Mining, Japan's largest coal producer, yesterday confirmed it planned to proceed with the closure of the country's largest remaining mine at the end

The group announced the move after obtaining its three labour unions' agreement to the closure of the Milke mine in the southern prefecture of Fukuoka, in return for fresh jobs plus a retirement allowance for all 1,170 miners

Union leaders said they agreed in principle but would continue to negotiate on terms. Mr Shinji Sato, minister for international trade and industry, said the government would offer a regional subsidy to "back up the company to facilitate a smooth closure".

The closure of the 124-year-old pit will leave Japan with only two working mines. The shutdown was trig partly by the mine's growing losses - an accumulated total of Y73bn (\$587m) - and power companies' growing unhappiness at having to pay government-set prices for domestic coal, three times as much as for imported. William Dawkins, Tokwo

108.6

Stand-off in Beijing could last months

By Tony Walker in Beijing and John Burton in Seoul

The diplomatic stand-off in Beljing over the defection of a top North Korean official could last for months and fray relations between China and South Korea, a western official said yesterday.

"This could go on for perhaps three to four months while they work something out." the official said.

Mr Hwang Jang-yop, a senior adviser to Mr Kim Jong-il. North Korea's hirthday yesterday sheltering in South Korea's consular office, where be sought

asylum last Wednesday. Nortb Korea has demanded his return and accused South Korea of kidnapping. China has been embarrassed by the episode, fearing it may destabilise the Korean peninsula further.

Beijing is also concerned that Mr Hwang's defection co-operation on a joint may berald other attempts hy senior Pyongyang officials to seek asylum in China, adding to tensions with North Korea.

Mr Hwang was reported by Seoul state radio yesterday as baving told a US Central Intelligence Agency official

ers' party wanted asylum. Cbinese security around South Korea's mission in Beijing is tight, to prevent North Koreans retrieving Mr Hwang. North Korean officials have mounted a vigil near South Korea's visa office and bave said they will not allow the defector to be spirited away.

Cbina's state-controlled media has kept silent about the defection and tha ensuing diplomatic stalemate. Newspapers have reported meetings between Chinese leader, marked bis 74tb and South Korean officials. but have ignored the main topic of those conversations.

Beijing is caught hetween North Korea, long a communist ally, and South Korea which is becoming an important trading partner and source of investment. South Korea said yester-

day it would support international food aid relief for North Korea and continue nuclear project despite the shooting of a North Korean defector in Seoul that has put the nation on a terrorist alert against Pyongyang.

The weekend shooting of related to North Korea's leader Kim Jong-il, is seen in



A policeman yesterday guards the room of wounded defector Li Han-young in a hospital near Seoul.

defection of Mr Hwang. Despite the rise in inter-

Korean tensions, Seoul plans to contribute \$3m to a UN appeal for food aid to North Korea, said Mr Ban Ki-moon, Seoul's senior presidential security secretary. But it would not provide direct food aid, as it has previ-

South Koreans will he included in a 30-member survey team scheduled to arrive in North Korea on Saturday to prepare the construction Mr Li Han-young, distantly of light-water nuclear reac-

The team from the Korean

South Korea, Japan and the US, is building the reactors in return for North Korea's freezing of its weapons-grade nuclear programme.

Mr Yoo Chong-ha, South Korean foraign minister, said Seoul would step up efforts to bold peace talks with North Korea as the best means to "control the volatile situation" on the Korean

The proposed talks would include the US and China, both of which have urged renewed contacts between that up to seven officials of Seoul as a revenge attack by Peninsula Energy Develop- solve the dispute over the ment for possible amend- rent account deficit last year North Korea's ruling Work- Pyongyang for the apparent ment Organisation, led by fate of Mr Hwang in Beijing. ment. But strike activity of nearly \$24bo.

Malaysia appeal court clears way for dam project

By James Kynga in Kuala Lumpur

A Malaysian court yesterday upheld an appeal hy the developers of south-east Asia's higgest dam, clearing the last legal obstacle for the controversial US\$5.4bn

chairman of Ekran, tha dam's approved by Sarawak anthorities developer and controlling share- when they should bave been arisen because people thought the deuts. This has made it the object tranche of 1.5hn shares at M\$2 holder, said the dam would be passed by the environment minis- Environmental Quality Act in the of many protests. But the support each, followed by another of 1.5bn

"or maybe a year earlier". Asea Brown Boveri, Swiss-based engineering group, is main contractor for the 2,400MW hydroelectric dam in Sarawak on Borneo Island. Malaysia's high court ruled last year that environmental studies for the dam were invalid. Mr Ting Pek Khiing, executive mainly hecanse they were the right to approve the project.

shareholder in Bakun Hydro-electric Corp, the company which will operate the dam,

But in the Malaysian Court of Appeal, a judge found tha high mainland Malaysia. court decision misguided and that the Sarawak authorities did have

He said the misconception had and displacing 9,500 tribal resi- plans to raise M\$3bn from a first

applied to the whole country. But it did not apply in Sarawak,

which is regulated by laws which sometimes differ from those in The dam will require clearing confidence in the listing of Bakun 69,000 hectares of rainforest, flood- Hydro-electric Corp's shares,

state government is to be a large lates environmental studies, Mahathir Mohamad, the prime minister, has helped overcome such obstacles.

Ekran's share price rose 15 cents to M\$9.40 (US\$3.80) yesterday. The court ruling is expected to boost finished on schedule in 2003, try in Knala Lumpur. Sarawak's federal constitution, which regu- the project has received from Dr shares for issue 12 months later.

Macao looks to a smoother transition than Hong Kong

t takes just one bour from Hong Kong to ■ Macao by jetfoil across the green and brown waters of the Pearl River Delta. But when it comes to the issue of their handover to China, the British colony and the Portuguese enclavé are far apart.

Mr Jorge Sampaio, Portugal'a president, arrives in Macao today on his way to Beijing for further talks on wbat have been smooth and generally gentlemanly arrangements concerning the territory's return to China in December 1999.

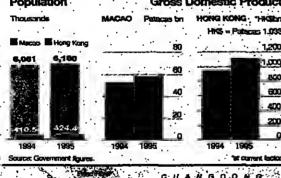
There have been few of the rows which have shaken Sino-British relations over Hong Kong, most recently in exchanges over China's plans to curb laws protecting civil rights there.

"We are going to transit more smoothly than Hong Kong, hecause we have better relations between Portugal and China," says Mr Victor Ng. a businessman and member of Macao's legislature. "We do not have problems with democrats or Mr Patten." he adds, referring to tion for the inhabitants. the Hong Kong governor whose political reforms have than in Hong Kong. Macao'a drawn Beijing's wrath.

causes. Lisbon has taken a related services, pales alongrelatively conciliatory stance, negotiating each step house across the waters. with the Chinese and not moving hefore agreement. This partly reflects a concern for a quiet departure.

It also points to a desire to gal's colonial misfortunes in £70bn (\$116.6bn). Africa, also because success-

Macao and Hong Kong: a tale of two cities **Gross Domestic Product**





demands for self-determina-

But much less is at stake economy, which depends on The contrast has many the casino industry and side the financial power-

Portuguese business has a relatively low profile com-pared with the 1,000 British companies operating in Hong Kong and accumulated erase the memory of Portu- UK investment of more than

While Macao has more hisful handling of Macao might tory, having been settled by help resolve the thorny issue Portugal in the 16th century. of East Timor, where Portu- there is less historical haggal is locked in dispute with gage. Portugal and China Indonesia over Lishon's have not fought a war: "We Chinese, it will be upheld

have only helped fight Chinese pirates," ona Macao official says.

On the tactical front, Portuguese diplomats and Macao businessmen claim there is little point acting without accord. They point to the Sino-British spat over alectoral reforms and the result that the territory's elected legislature will be scrapped and replaced on July 1 hy another body.

Their diplomacy, they claim, has yielded lasting agreements, such as a criminal code which bars capital punishment in Macao. "Since we reached it through full consultation with the

Calado, director of the law translation department.

But for all this co-opera tion, it is far from plain sailing for Macao on its voyage back to China. Problems remain over issues such as travel rights for 80,000 ethnic Chinese who bold Portuguese passports and the future of a private foundation, partly funded hy gambling revenues, through which business groups hope

to retain influence. Above all looms the question of wbether Macao will be equipped to look after itself once its Portuguese administrators have gone.

One important problem is the lack of localisation in the civil service. "Hong Kong bas done much better," says Mr Stanley Ho, head of Macao's casino industry and the territory'a dominant businessman. "Even today, there is not one under-secretary in Macao who is Chinese."

The lack of political rows,

some Macanese claim,

betrays a lack of political defences. "There is nothing to protect us after 1999," says Mr Ng Kuok Cheong, a social worker and legislator. Others claim China . is already running the enclave. In a much broader sense, the fortunes of the two territories are tied. Macao remains dependent on the influx of Hong Kong tourists and funds. So despite the different diplomatic paths of London and Lishon, what happens in Hong Kong under its new ruler will

> John Ridding and Peter Wise

sbape Macao's destiny.

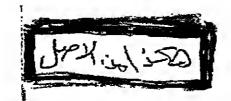
INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

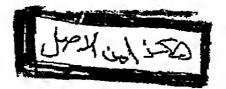
Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985-100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unamployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

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1987	108.5	105,8	6.1	104.2	96.7	113.8	103.1	2.8	108.3	90.9	107		6.2	149.5	
1988	113.0	110.5	5.4	104.9	100.3	122.6	113.1	2.5	135.8	96.5	110		6.2	165.1	95.6
1989	115.5	112.5	5.2	87.8	98.9	132.6	118.7	22	147.0	96.4	114		5.6	218.5	97.7
1990 1991	116.2	1123	5.5	82.7	94.6	141.6	124.5	2.1	149.8	95.1	123		4.8	261.8	- 98.2
1992	113.3 117.0	110.1 113.6	6.8 7.4	61.7 61.8	99.5	144.5	126.8	21	144.2	91.9	130			297.9	
1993	122.2	117.5	8.8	67.7	104.4	139.8	118.0	2.1	124.2	90.8	127		. 7.7	- 287,9	
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1995	133.8	127.4	5.5	7B.3	111.3	128.5	118.5	3.1	106.5	103.8 108.1	120. 120.		9.6	241.2	103.3
1995		130.9	5.4	77.1	117.1	132.8	121.6	3.3	120.0	100.7	119.		10.4 10.4	268.1	106.6 104.3
1st qtr.1996	4.0	1.2	5.6	78.1	113.3	5.8	1.1	3.3	110.7	108.2	-1.	9 -4.1	10.8	272.4	100.1
2nd qtr.1996	4 <i>2</i> 3.6	2.8	5.4	76.3	115.4	3.2	D.A.	3.5	116,8	108.9	-2		10.2	261.9	100.6
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Mey	48	2.9	5.4	74.2	114.3	23	27	3.6	122.2	108.7	-1. -4.		102	283.0	100.3
June	3.2	3.3	5.3	78.7	115.4	4.4	-1.1	3.5	110.3	108.9	Ō.		10.3	281,3	100.6
July	3.7	3.4	5.4	76.7	115.6	-1.7	8.0	3.4	129.2	.109.1	-0.		10.3	281.3 272.9	101.5
August	3.2	2.9	· 5 .1	74.8	116.1	2.1	1.8	3.3	117.2	109.0	Ö.		10.3	268.7	102.6
September	3.9	2.7	5.2	77,4	116.5	3.6	3.8	3.3	120.6	109,3	-Ö.		10.5	269.6	103.5
October	4.8	3.3	5.2	75.3	117.0	4.3	6.5	3.4	133,4	109.3	-2		10.6	269.8	104.8
November	3.2	3.9	5.3	79.9	117.2	4.0	4.5	3.2	129.4	109.4	0.	4 . 0.7	10.7	270.4	104.8
December January 1997		4.4 4.8	5.3	77.8	117.1	1.0	3.7	3.3	126.7	109.7	-4.	2 3,5	10.9	270.4	104.3
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1990	110.4	111.3 112.8	8.4	163.2	99.7	11B. 114			10.9	. 98.7	120.		7.2	124.3	94.8
1991	110.3	111.4	8.4	128.2	96.2	110.			10.3 9.8	96.4	121.		6,9	97.7	925
1992	110.5	110.0	10.4	109.5	94.8	118			8.8	87.8	118,		8.8	68.6	95.1
1993	110.7	105.8	11.7	90.0	98.3	114			10.2	101.5	120. 123.		10.1	69.8	97.6
1994	110.7	110.0	12.2	104.1	101.7	107.			11,1	103.5	128.		. 10.4	76.5	104.5
1995	110.5	111.8	11.6		87.3	102			12.1	102.0	129.		8.5	93.9	106.8
1996	110.0		12.4		99.7					بمحب	133.			107.5 132.0	108.4
1st qtr.1996 2nd qtr.1996	0.7 -1.0	-0.7 -0.3	12.1		99.1		-0.		12.0	100.4	2.		. 8.3	112.3	- 107.0
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April	0.2	0.0	123		99.0		-3.		n.a.	100.2	2		8.3	115.2	107.0
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June	-0.₽	-1.0	12.4		99.7		Ö.		n.a.	100.7	3.		8.3	120.2	107.3
July	-2.1	1.5	12.4		100.8		-2		n.a.	101.2	. 2.		. 8.2	128.2	107.6
August	1.9	1.5	12.5		101.3		-8.		r.a.	101.9	. 42		8.3	133.8	RU/Z.
September	-6.7	1.1	12.8		101.3		_2	9	n.a.	102.4	3.		- 0.5	147.5	108.1
October	4.2	1.8	12.6		101.2		-2.	7	n.a.	102.9	4.			152.5	108.6
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All series seasonally adjusted. Statistics for Germany apply only to western Germany, Data supplied by Datastream and WEFA. Retail sales volumes distal from sources except Japan and Italy (value series defiated by OECD using CPI). Refers to betal retail sales accept France and Italy (value series defiated by OECD using CPI). Refers to betal retail sea accept France and Italy (train outlies, only) and Japan only), industrial production; data from national government sources, includes mining, manufacturing, gas, electricity and water supply industries except manufacturing only) and UK talso includes construction industries). Unamployment rates OECD standardised rate which adjusts as far as possible for the property of the prop

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Strong pound threatens VW purchasing

By John Griffiths and Haig Simonian

Britain's motor components industry is losing millions of pounds in potential business from Volkswagen, Europe's biggest carmaker, because sterling's strength is making gle European currency. But, the UK products uncompetitive, according to one of the company's senior purchasing

Mr Frans Boot, head of VW's purchasing in the UK and Scandinavia, said at a motor industry conference in London yesterday that the group's target to triple purchases of parts in the UK to £1.5bn (\$2.43bn) a year by 1999 - which had already been hit by many suppliers' failure to meet quality standards - would be even less feasible if the pound stayed at its present high levels.

Mr Walter Hasselkus, chief executive of BMW's Rover offshoot, warned at the same Financial Times conference that the company was conoutside Britain if sterling rate. "At a rate of DM2.25 remained high. Mr Hasselkus said Rover, bought by said. BMW in early 1994, had no immediate plans to switch suppliers, as the company currency exposure for the next 18 months.

eventual British participa- year, tion in a European Union fixed exchange rate system Rover had budgeted on a at the current level of about rate of DM2.35-2.40 last year. DM2.75 to the pound "would be a problem

Mr Boot said sterling's 24 per cent rise against the high levels. D-Mark in recent months had dimmed VW's hopes of component purchases in the

total several million pounds. However, he said currency bedging by VW meant the Mr Boot said.

company still expected to increase its spending on British car parts to about £600m this year compared with £550m in 1996.

Mr Boot and Mr Hasselkus strongly backed the business case for Britain to join a sinchastened by the political furore after comments from other motor industry leaders last month, they accepted the issue was complicated by wider economic and political considerations

In January, Mr Hiroshi Okuda, president of Toyota Motor, Japan's biggest car company, warned that tha company's investment strategy might change if the UK stayed out of European montery union. Toyota has been one of the biggest inward investors in Britain in recent

Mr Boot said in an interview that much of the UK components industry's success in raising sales in recent years had been based sidering having more parts on a competitive exchange there is not the problem," he

Mr Hasselkus, describing the recent rise in sterling's value as "quite ssrious", had substantially hedged its indicated Rover's current export performance could eventually be hit: 54 per cent However, he warned that of output went overseas last

> Mr Hasselkus indicated However, he noted that the company did not expect sterling to remain at its present

Both speakers emphasised the advantages for exporters increasing substantially its of European monetary union, which would reduce currency risk and cut trans-While he declined to put a action costs. Volkswagen firm figure on the foregone preferred stable exchange orders, they are believed to rates because decisions on components purchases ran many years into the future,

Components target at risk Panel aims at creative accounting

By Jim Kelly, Accountancy Correspondent

Listed companies face a crackdown on creative accounting after regulators yesterday signalled that they would not stand by and let a naw wave of 1980s-style schemes flatter the performance of companies.

The Financial Reporting Review Panel was on the brink of going to court when Associated Nursing Services. the nursing home operator, said yesterday that it would amend its accounts.

panel's action had "far that it is prepared to defend reaching implications" for the principle that a compa-"hundreds of companies in ny's accounts should reflect the UK which have entered the substance of a transacinto sale and leaseback tion and not just its legal transactions".

The panel would not comment. But it is known that time the panel has looked at its chairman, Mr Edwin this principle - the Glasgow, wants the City of London to realise that such ing Standards Board's with BZW, the investment profits before tax but that accounting schemes - which assault on creative accountgreatly enhance a company's ing - and it has signalled gearing - can be in breach of the rules.

Merchant banks, accoun-

Sir Neil Macfarlane, chair- tants and auditors will see plex sale and leaseback operations were "predeter-

The ANS case is the first centrepiece of the Accountthat it is on the lookout for

the rights and risks were transferred to the purchaser, Nursing Home Properties the asset should, therefore, as it warned shareholders it have stayed on the balance

It had also entered into two joint ventures - one bank. It had accounted for the ventures as an arm's length "associated undertaking" when in fact it had in

man of ANS, said that the the panel's action as proof agreement involving a nurs mined" by contracts. It ing home in which not all should have accounted for them as "quasi-subsidiaries" on the balance sheet.

ANS is to amand its (NHP). The panel said that accounts for 1995 and 1996, might do in a note to its 1996

> accounts. It said the changes would have no material impact on earnings per share would be "negatively impacted" in the



Police have warned protesters against the proposed second runway at Manchester airport in northern England that the tunnels they are digging in an attempt to halt development could fill with methane gas produced by vegetation. Some protesters have been using candles to light their way while digging three tunnels under a wooded area

Minister makes beef ban pledge

By George Parker, Political Correspondent

Mr Douglas Hogg, agriculture minister, yesterday said for the first time that he would "urge" the European Commission to lift the ban on beef exports in Northern Ireland before the rest of the

Mr Hogg, speaking in the House of Commons, said that it seemed likely farmers in Northern Ireland would be the first to meet the criteria for a lifting of the ban. "We are not going to stand in the way of any part of the UK making progress," he

His comments plaased Northern Ireland MPs, but are likely to anger beef farmers in Scotland, who want the ban on exports from BSE-free herds lifted in all

parts of the UK simultaneously

Mr Hogg attempted to reassure Scottish farmers by insisting that be was seeking a lifting of the ban for certified grass-fed herds across

But he acknowledged that Northern Ireland might be able to move ahead first because its computerissd cattle identification system already provided a good basis for locating BSE-free herds. The Labour party had hoped to defeat the govern-

ment in a vote of censure on Mr Hogg's handling of the BSE crisis late last night. Ministry of agriculture

officials admit privately there is no prospect of any lifting of the 11-month old EU beef ban before the British general election.

Family peace for mountain warriors

By Bernard Gray, Defence Correspondent

Gurkhas, the faarsome mountain warriors of Nepal who have been recruited by the British Army for the past 180 years, are to be allowed to bring their families to Britain for the first time under service conditions to be introduced this summer.

However, while top sergeants and officers will be allowed "accompanled tours" throughout their careers,

one three-year tour of married bliss ments in communications mean in their 15 years of service. For the rest of the time, Gurkha corporals and riflemen will have to look forward to the six-mooth extended leave which they get every three years to keep them in tooch with their families and hill villages.

Worse, in this first large-scale review of Gurkha service since 1947, the extended leave period is being cut from six months to five. This

other ranks will be permitted only change comes because improveand more time with their families than they did in 1947.

The review has been prompted by the forthcoming British handover to China in June of its colony of Hong Kong. That will leave most of the 3,000 Gurkhas in the British army in the UK, with smaller units in

reviewed. From July, Gurkhas will receive a basic salary linked to rates they will spend less time travelling in the army of India, which also recruits Gurkhas, and a standard allowance wherever they serve. Before the review, allowances varied and a corporal could be paid between £7,000 (\$11,340) and £20,000 depending on where he was serving.

However, of a corporal's new standard salary of £13,000, only £260 will be basic pay on which pensions

Judges back suit by asylum seekers

By Robert Rice, Legal Correspondent

Municipal authorities have a legal duty to house and feed asylum-seekers, the Court of Appeal in London ruled yes-

terday. Their benefits were with drawn by the government last year in an effort to curb bogus asylum applications.

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The court dismissed an appeal by three boroughs in central London against a High Court ruling last October that they must provide the "basics for survival" to four asylum seekers in need of care and attention while their claims were processed. About 2,000 asylum seekers, mainly in London, are affected by the outcome of

the case. The government last year stopped benefit for those who failed to claim asylum immediately at their port of

Mr Gerry Clore, a lawyer for the four, said afterwards: "No civilised society can tolerate a system where people

are intended to starve. The appeal court agreed with lawyers for the men, who said their clients had fled persecution in Iraq, Romania, Algeria and China, that the boroughs would be in breach of their duties under the 1948 National Assistance Act if they stopped providing housing for destitute asylum seekers.

The boroughs had argued that their dnty to provide shelter, warmth and food was only to those in need by reason of age, illness, disability or similar circumstances and not to able-bodied people who simply had no money.

The court said asylum seekers were not entitled to claim automatic assistance from authorities merely. because they lacked money and accommodation.

But they were entitled to claim that, because of the withdrawal of benefits, they were likely to end up in need of care and attention as defined by the 1948 act.

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anagazes a call for tenders for the sale of the assets so a single whole of the company described below

for the sale of the assets as a single whole of the company described below.

BREEF INPORMATION ABOUT THE COMPANY

The Company was established in 1974. On 20.12.1996 it was placed order special liquidation according to ast. 46s of L. 1892/90, its activities

Language was cassuance in 174. An 20.12.1790 it was possess require agreement according to any on an 100.0700, as many mode the publishing and princing of newspapers and periodicals.

ASSETS OFFERED FOR SALE

assets offered for sale, as a single earlity, include the following.

A practing with locused at 85, Monustriou Street, in Themshouldt, in periodical, this consists of parts of the basequent, of the ground floor and of the measurance floor, the whole of the first, third and fourth floors, occupying a rootleres of approximately 3,270.26 sagm. This further lactuates princing machinery and equipment.

Newspaper and periodical dries lengthered tradesturers) of the morning paper "MACEDONIA" and the svening paper "THESNALONIEL", as well as "EPICHREN-ECONOMIA STA VALKANIA" (for which logst proceedings are panding), "TELETHITA", "MACEDONIA", EPILOGES and "IA NEOTERA". The Company's registered marks is also being sold.

Agricultural plots to the ares of Orcolosiro, as follows: 1) one-fourth 1141 of a plot No 1014, covering approximately 19,019 as m. 2) one half of a plot No. 1016, covering approximately 19,019 as m. 2) one half of a plot No. 1016, covering approximately 10,862 sq.m., including a building of 2,720 sq.m., which used to serve as a storchouse.

Virticies, raw assertable, furniture, exception likes and other essent.

Recolvables, A considerable amount of receivables is recorded in the Company's books. Those are Harly to be precarious; as described to the Offering Memorandom.

OFFERING MEMORANDUM - FURTHER INFORMATION fering Memorandum in respect of the Company and its assets upon signing a Confidentiality. Again d parties may obtain the Offering Memo

TERMS AND CONDITIONS OF THE AUCTION

Letters of Guerante shall be returned after the adjudication.

Submissions: Statistics offers regarder with the Letters of Catarantee shall be submitted to scaled opique curvelopes.

Eurolopes containing the binding offers shall be trusted by the above membered Notary Public in her office, on Monday, March 17th.

1997, 14,00 hours.

1997, 14.00 hours.

Any pury having duty submitted a basiseg offer shall be entitled to amend and sign the deed attenting the unrealing of the blacking offers as highest bidder shall be considered the puricipent, whose offer will be judged by creditors representing over 51% of the clusters again the Company (the "Creditors"), upon recommendation by the Liquidator, to be in the best lotterests of all of the creditors of the Company basis of the following criteria:

Offer Price

Number of jobs created (according to a time plan, mentioning the number of new jobs created and the duration of smp

Number of jobs created (according to a time plan, mentioning the mannet or new jobs created and the mannet or semples plan. Business Plan Warrandes with respect to the payment of the offer price, in case of credit, and the maintenance of the proposed issuster of jobs. The offers submitted shall be assessed on the basis of the "System of Anosamment of Offers", included in the Offering Memorandess. This describes the assessment principles, while the certificiants by within the criteria are to be weighted shall be submitted to the Public Notary mentioned above in a scaled curvelope, to be mented at the same time as the unscaling of offices, to case of an office to be paid by instalments, its present wake shall be calculated on the basis of a 10% discount rate. The Liquidator shall give written notice to the highest bidder to appear on the date and palse of moreover the extension of the terms contained in his binding offer another stay other improved intens, which may be magasized by the Creditors and agreed upon. In the event of the highest bidder not complying with such obligation, the Lotter of Guintanne shall be for each as a penalty. Adjudication shall be deemed to take effect, upon execution of the contact of sale. In order to be paid by instalments, where the warrandes provided in this respect are not to be Liquidator's satisfaction, the sale contract aftall contein a resolutory condition enturing payment of the sale price.

All costs and expenses of any nature, including any tax is the WAT), darkes, custom dates, any change in heaving the invention of the participation in the Auction and light ranker of the sates offered heaving for the sales below in respect of the participation in the Auction and light ranker of the sates of other than those ensempted by the applicable law) in respect of the participation in the Auction and light ranker of the sates offered heaving for the sates and other any other participation in the Auction and light ranker of the sates of other than those commend by the applicable law

transfer of the assets offered hereby for sale, the sale contract, as well as any other act ontor or strategoest in the transfer or superior actions of the precision. ETSEA 3A and the Credition shall have no liability nor obligation whatmover inwards the periodpans in relation to the section of the offers to the appointment of the highest bidder or any decision in separate or cancel the Austrian. The Liapidator file Company or the Creditions shall have no liability for any legal ar actual defects or lack of any qualities of the passis, nor for any incompose or under description of the seaso, leftering Memorandum. Subministion of building offers shall mean the officient is hally aware of the actual and legal strates of the seasos. Subministion of building offers shall mean the officient is hally aware of the actual and legal strates of the seasos. Subministion of building offers shall mean the officient is hally a perticipants shall stocker any right, power or claim from this Call and/or their participation in the Austrian against the Liapidator aright. Thus Call has been drafted in Greek and translated into English. In any event, the Greek vention shall prevail.

12. Thus Call has been drafted in Greek and translated into English. In any event, the Greek vention shall prevail.

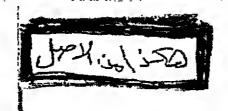
In order to obtain a copy of the Offering Memorandum and any further information please econact the Liquidator "Binnist Explainties SA. Administration of Assets and Liabilities", 9s, Chrystospiliotissis St. Athens 10560, Orcoco, Tel.; +30-1-323,14,84-7, Fact +30-1-323,1945

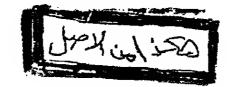
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Port operator and Swedish engineers face limitless fines after walkway collapse kills six

ompanies found guilty of safety breach

By John Mason, Law Courts Correspondent

Swedish engineering companies and the operators of the port of Ramsgate in south-east England were found guilty in a London court yesterday of failing to ensure the safety of passengers after an accident in which six people were killed when a walkway collapsed

Port Ramsgate now faces an unlimited fine. Lloyd's Register of Shipping, which gave the walkway a safety certificate, also faces an

he battle to supply the British defence

Eurofighter is a bitter con-

test between Europe and the

US for the tachnological high ground in the global

The outcome is also criti-

cal to the prospect for

exports of the £40bn (\$65bn)

Eurofighter programme, and

is likely to set the tone for

the transatlantic arms trade

Small wonder then that

the ministry is treading care-

fully, and in the run-up to

the UK general election is

now considering postponing

Ostensibly, the £900m com-

petition is a simple matter of

who will provide the

long-range missils which

will act as the principal

weapon of the Eurofighter,

the next-generation combat

jet heing developed by

Britain, Germany, Italy and

In fact, it is a fight for

primacy between Hughes of

the US, which has just been

hought by its rival Ray-

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guided weapons industry.

ministry with the main missile system for the unlimited fine, having pleaded £750,000, imposed on BP in 1968 fol- shift on to just two of the feet, the inept and incompetent. It was an

Fartygsentreprenader AB and Fartygskonstruktioner AB, the Swedish companies which designed and huilt the walkway, also face the possibility of unlimited fines, but these could only be enforced if the companies attempted to do chose not to defend themselves at the trial

The highest penalty imposed after a conviction under the Health

Daimler-Benz Aerospace of re-export of its Gripen fight-Germany, in the sector of ers with Amraam to Finland,

ered to be tha hlue riband of with the missile to be sold

Global prize in the

arms of Eurofighter

as Matra of France and

the market which is consid-

guided weapon technology.

designed to use the Advanced Medium Range

Air-to-Air Missile (Amraam),

long-range missile developed

by Hughes of the US in the

1980s which aims to engage

aircraft well beyond visual

range. Now, however, the

British ministry has changed

its mind, and wants a more

sophisticated weapon it has

christened the Foture

Medium Range Air-to-Air

Russian missiles have been

developed which are thought

to be as good as Amraam,

lessening the western lead.

A second reason is concern

about the control of US tech-

nology. When the Royal

Navy bought Amraam for its

Sea Harrier aircraft, it found

extreme difficulty hi discov-

ering from the Pentagon

The US also tightly con-

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how the missile worked.

theon, and a European team trols the re-export of its tech-

led by British Aerospace, nology, and in a competition

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One reason for this is that

Missile (Fmraam).

world-standard

the

Eurofighter was originally

guilty to a similar offence before lowing the deaths of three men in prosecution said. Inferior welding explosions at the company's Grangemouth refineries in Scotland.

Both the design and construction of the walkway were to blame in the accident at Ramsgate, the court heard. The walkway was held in position by a single steel pin welded to one of four sliding feet at husiness in the UK again. They the end of the ramp connecting ferries to the port building.

The Swedish designers had not allowed for the possibility that wind, tides and traffic would rock and Safety at Work Act was the walkway causing its weight to

ers, the US blocked Sweden's

but allowed US F/A 18 lets

The UK is keen to avoid

hoth problems with Euro-

fighter. It particularly wants

to avoid the programme

being subject to a US veto on

export sales when US compa-

nies will be competing for

the same orders. As a result,

there has been a strong pre

sumption in the Fmraam

competition that the Euro-

on the market, which would

have the added advantage

that it is compatible with

Amraam, and so could be fit-

ted to all aircraft in the

world using the US missile -

an ontcome the US is clearly

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BUSINESSES

WANTED

However, the difficulty for

keen to avoid.

his would give Euro-

peans the most capa-hle air combat missile

pean team will win.

of the pin to the feet and the rigid structure of the walkway caused the pin to snap as the passengers

NEWS: UK

walked across Commercial pressures to install the equipment as quickly as possihle in the face of competition from the Channel tunnel had also played a part, said a lawyer prosecuting for the Health and Safety Execu-

"The design was inherently unsafe and it has to be said that this was a design that was both

accident waiting to happen and it happened earlier rather than later because of poor welding," he said. After the verdicts, Mr Stephen

Banfield, principal HSE inspector said: "Tha companies involved have clearly failed in their duty to ensure public safety. The sad fact is that the accident could and should have been prevented if all or indeed any one of them had taken reasonable care.

Sentencing of Port Ramsgate and Lloyd's Register of Shipping will take place on February 28.

UK NEWS DIGEST

EDS wins **BBC** systems deal

EDS, the hig US IT operator, and accountancy firm Coopers & Lybrand yesterday agreed a 10-year contract to run the finance and business systems of the BBC, the public service broadcaster.

About 90 BBC staff will switch over to the new joint venture - Media Accounting Services. The project will be monitored and if successful, up to 800 staff could eventually move to the new company.

The contract is worth between £40m (\$64.80m) and £50m in the first year. The BBC said that "substantial savings"

POULTRY DISEASE

Vaccination for 12m chickens

Northern Ireland's entire poultry population of 12m is to be vaccinated in the next few days in the wake of the worst case of hird disease for more than 20 years. The Department of Agriculture in Northern Ireland yes-

terday outlined plans for the voluntary vaccination of an estimated 10m chickens and other poultry following sepa-

rate incidents of Newcastle Disease, a respiratory virus which is usually fatal for domestic fowl. On Wednesday, Mr Ron Martin, Northern Ireland's chief veterinary officer, is due to answer questions on the issue at the European Commission's Standing Veterinary Coun-

cil meeting in Brussels. John Murray Brown, Dublin

ALTERNATIVE INVESTMENT MARKET

Advisers face criticism in review

Up to five advisers face criticism when the London stock exchange this week announces its long-awaited review of the Alternative Investment Market.

The review was set in motion last summer and coincided with a series of incidents on the junior market, including the censuring of one adviser and the de-listing of two companies, amid coocerns over a lack of due diligence by a few nominated advisers.

The London Stock Exchange refused to comment on whether any so-called "nomads" would be publicly censured or expelled. It had previously indicated that all criticism would be made privately. Nomads form a vital part of Aim, acting as scrutineers of a prospective company's prospectus and continuing to steward the group once it Christopher Price, London

PRIVATISATION

Fifth rail franchise for group

The National Express coach group yesterday became the largest holder of rail franchises when it was awarded Central Trains operating in the English Midlands and Wales. The award gives the group its fifth franchise and a dominant position in public transport in the West Midlands.

National Express is already the largest hus operator in the west Midlands and will also operate the region's new Metro tram system which is under construction. It also owns and operates East Midlands Airport, the smaller of the region's two airports. The Central Trains franchise, which runs for seven years, gives the group an annual subsidy of £187.5m (\$303.75m) in the first year, declining to £132.6m in 2004. Richard Wolffe, Birmingham

Melanie Miles 0171 873 3308

Defence deal is focus of contest between the US and Europe to dominate missile industry

Eurofighter - due to enter service in 2002 - will replace European Tornado fighters and US-made Phantoms and Starfighters in the air forces of Britain, Germany, Italy and Spain

unless another Eurofighter the more difficult technical nation joins in the development programme.

In practice, this hoils down to roping Germany into the Fmraam programme, since it will face the same problems as the UK with its Eurofighters. However, finding German funding for the hasic aircraft has proved hard enough, and it has begun to look impossible to pull Germany into a joint Fmraam programme by the British ministry's May dead-

the Europeans is that the US line decision. At first blush, delay would has a huge technological lead in the sector, and it seem to favour the Eurowould cost most of the peans, who would have more £900m set aside for the tims to stitch together joint Fmraam simply to catch up. funding. If the British minis-

challenges posed by the missile, the US technical lead would also be reduced.

However, the £5m funding offered by the ministry would not reduce the US lead by much, and delay means that the European team would also loss the imperative of the British general election, which would tend to favour the home manufacturer. Waiting also blunts minis-

try irritation at the US refusal to buy a British short-range air-to-air missile last autumn: UK ministers lobbied hard for the BAe missile to act as the short-range back-up to This makes a European mis- try is also prepared to fund Amraam for the US Navy. sile hopelessly expensive research by both teams into and a swap where the UK

missile in exchange for a US purchase of the British short-range weapon was suggested. Eventually, however, the contract went to Hughes. Annoyance at that will

fade over time, improving Hughes's chances. And while delay may offer more time to bring other Eurofighter countries into the programme, it will not change the fundamental issues: is Europe prepared to pay for the technology to make Eurolighter completely independent, and how far is the US prepared to go to keep its monopoly of the western

long-range missile market? Bernard Gray

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here is plenty of state-ofthe art electronic technology packed into the Chicago Board of Trade's new \$182m (£112m) building. But the real test of the exchange's latest trading arena will be whether, when the opening bell rings this morning, the 3,000-plus traders in its pits can decipber each other's shouts well enough to conduct business

The CBoT is the busiest futures exchange in the world, and it has built the world's largest trading floor, an enormous space that could challenge the physical limits to open-outcry trading.

While the derivatives business is futuristic in many ways, futures trading in Chicago, New York and London still boils down to the power of the human voice. Computerised trading aids are developing quickly, but do not yet beat tha three-to-four seconds It takes to convey and complete a voice trade.

Trading US Treasury hond futures bas always heen an athletic undertaking, in which brawn and vocal power are as important for success as trading

strategy. Charles Kinsey, an industrial designer who has made a science out of trading floor engineering. says that in the CBoT's hond futures pit, traders have about 1.7 sq ft of space each, which leaves them packed 17 ins apart, shoulder-to-shoulder, a working space far narrower than the average theatre seat. The din from that crowd can be loud enough to damage the hearing over

Kinsey's company, Chicago-hased Space Management Programs, has participated in the design of nearly every public trading space in the world, from London to Singapore, over tha past 20 years.

The CBoT has called on the company five times for floor design and renovation. Acoustics, says Kinsey, were a primary consideration from the outset for this trading floor.

At 65,000 sq ft the new trading arena is big enough to park a Boeing 747. The ceiling soars 60ft above the floor, and each pit has been expanded to give traders more room and better views to the hootbs where customer orders enter the floor and are flashed by hand signals to the

A specially designed sub-floor can accommodate enough computer and telephone cable to stretch around the world. That space also bolds an auxiliary cooling system designed to pump chilled air up through the floor of each pit, where temperatures can



Loud and clear

Laurie Morse on the wizardry aimed at perfecting acoustics in the world's biggest futures trading floor

Most importantly, the new floor has been designed to be quiet, or at least as quiet as possible given that about a third of its 8,000 inhabitants make - or lose - fortunes hy shouting all

Every inch of wall space, the surfaces of all 876 trading booths thet are tiered around tha pits. and the deep recesses of a ceiling formed like a honeycomh are covered with fibreglass cusbion designed to soak up sound like a

"We didn't want to create a totally dead room, but we wanted to make sure the traders only heard direct sounds, without reflections from other areas, says Allen Shiner, president of Shiner and Associates, Chicagobased acoustical engineers which were part of the trading floor

When the CBoT opened a new grain trading floor 15 years ago. the then state-of-tha art facility had the acoustical amhience of a

Shouts echoed off the plateglass windows of the visitor's galleries that lined the upper walls on three sides of the floor, and left horrified traders unable to discern was being sald just a few

Shiner's company was brought in to fix the problem, installing the giant sound-absorbing fabric "wing" that hangs from that trading floor's ceiling.

On the new floor, the acousticians are taking no chances. They measured noise levels on the old bond trading floor and decided to strive for an acoustical

Acoustical fabric has even been packed between the characters of the electronic price boards

standard that would allow sound to dissipate in one second about half the time allowed for a conventional office.

Then they set about blotting out the noise. They built 612 coffers in the ceiling that are 11ft deep and 6ft square, lined with 5in thick acoustical panels, They articulated the trading room's walls to create more area for acoustical fabric.

above the trading floor, but its window is positioned to reflect after.

sound away from tha floor. Acoustical fabric has even been packed between the characters of the electronic price boards that

line the room's walls. The designers were so militant ahout avoiding reflected noise that tests were even done on the lenses of the overhead lights - it turned out that the lights are so deep in ceiling coffers that their reflective effect was minimal.

Kinsey says the challenge this floor poses is its large scale - the new bond pit is deeper, and about 5ft wider than the old one. He explains that while traders may have to project their voices further, they should not have to shout louder, thanks to acoustical enhancements.

Traders were invited to try out the new floor in four mock trading sessions during the past month. The verdict: booth and working areas ontside the pits are far quieter than the old floor. However, noise levels in the middle of the pit are still about as loud as an industrial steel mill.

The architects muse that the only thing left to do is tone down the traders. They say they expect to be fine-tuning the naw facility There is a visitor's gallery right up to the opening bell, and prohably for several months

Researchers are genetically boosting the oyster's resistance to disease, says Bruce Dorminey

Raise a glass to the shellfish gene

outcry over soyabeans, it may be hard to believe that the French will soon be raising champagne flutes in tribute to transgenically-engineered vsters.

But according to some equaculture researchers, that is an inevitability. "Right now if yon put a box labelled 'natural oysters' next to one labelled genetically-transformed oysters' you can be sure that no me would take the latter," says Philippe Roch, "but it's just a problem of sensitivity and othing reasonable.

Roch, an immunologist, is director of Drim (Defence and Resistance for Marine Invertebrates), a research group based at the University of Montpellier. The group is conducting a FFr1m (£109,000) research program with the hely of Ifremer (the French Marina Research Institute), France's CNRS (National Centre for Scientific Research) and tha university. Their goal remains to stabilise France's oyster production by genetically bolstering the molluse's immunity to disease.

The research is commercially driven. France produced almost 150,000 tonnes of oysters in 1995, mostly of the so-called Japanese variety (Cassotrea Gigas). Yet their populations have steadily declined over the past two decades - partly because of increased levels of toxins and pollutants in the breeding areas, and partly because of monoculture (over-intensive farming of one

Whatever the cause, disease routinely wipes out balf and sometimes as much as 80 per cent of the harvest. Even so, oysters have the ability to defend themselves with anti-bacterial free-floating peptides (or proteins) within the oyster's DNA (deoxyribonncleic

Why they don't produce more

such peptides is a problem Roch cells. From there genetic is trying to address by either bolstering their production within the oyster itself or ... importing similar peptides into the genetic sequence from mussels, for instance. Insects such as fruit flies and nosquitos also have very efficient anti-microbial peptides. which help them to survive hacterial infections quite easily. So they could be a good source

for foreign genes. "What is important," says Wil. van der Knaap of Amsterdam's Free University, who is Drim's visiting immunologist, "is that [the source] is an animal that produces a peptide that is more efficient in its anti-microbial activities than are the molecules that are naturally present in the oyster." An oyster's normal genetic

Before such oysters

could be produced commercially, the EU would have to rewrite its laws

action sequence starts with the DNA code and progresses downstream to messenger RNA (ribonucleic acid). From there the messenger RNA delivers the message to the peptide which in turn triggers the anti-microbial activity.

But to identify the trigger. Roch and colleagues need to find the way back up the genetic stream until they reach the oyster's DNA sequence. They have successfully isolated nger RNA, but identifying the exact regulation mechanism could take as long as five years.

Meanwhile, Roch and colleagues are almost capable of importing anti-microbial genes for insertion into the DNA sequence. A favoured method would be lipofection, or the building with lipids (proteins of artificial vesicles, small fluid-filled membranes within

technicians would insert into the lipid the gene to be transferred, and then fuse the genetic molecules to the oyster culture's cell membranes.

prosi

re ge

While these genes are easily detectable through testing, using a staining reaction, the researchers still need some assurance that the gene is really integrated into the DNA sequence and not just floating ound in the cell's cytoplasm. And when Drim does perfect the technology, the genetically-altered oysters will remain in a confined breeding

inland in artificial tanks. But before such oysters could be produced commercially, the European Union would have to rewrite current statutes on the subject. While commercial genetic engineering on tomatoes and tobacco is permitted within the EU, it is not allowed in

area, perhaps even several mile

But Roch is betting that by the time Drim's technology is ready for commercial use, the EU will have bowed to aquaculture interests.

No one knows exactly if there is a danger from genetically-altered oysters and, if there is one, where it is," he says. "So we plan to control them in a limited, confined environment and to make them sterile. But anyway, after four or five generations they will return to their original, unaltered state."

In the US Bob Grossfeld, an animal physiologist at North Carolina State University, is conducting similar immunological research on the American Oyster (Cassotrea Virginica).

"It should be possible to genetically engineer oysters or other shellfish with increased expression of their own anti-microbial genes," says Grossfeld. "That might make the consumption of such genetically transformed shellfish more palatabla to consumers."

LAW

Bondholding not an activity



e c o n o m i c held that article 4(2) con-activities for ferred a wide score on VAT. activities for EUROPEAN the purposes of the Sixth COURT Value Added Tax Directive, the European

The

Court of Justice ruled recently. The case arose out of proceedings between Harnas & Helm, a Dutch limited partnership, and the Dutch state

secretary for finance. Harnas held shares and bonds issued by bodies and undertakings in the US and Canada. Under the directive, member states were required to grant taxable persons the right to a deduction or refund of VAT insofar as the goods or services concerned were used for certain specified activities outside the

European Union. During the relevant period Harnas had received dividends or interest on its US and Canadian shares and bonds and it therefore filed a tax return with the Dutch authorities In which it deducted that amount of

However, the Dutch tax inspector issued a reassessment notice to recover the amount of VAT deducted and the Amsterdam ment which did not extend Regional Court of Appeal dismissed Harnas' appeal against the notice on the ground that it had not carried out any economic activity within the meaning of the directive. It could not the bondholder. therefore be classed as a taxable person qualifying for

Harnas appealed to the **Dutch Supreme Court which** referred the case to the European Court of Justice.

Tha Dutch court asked whether article 4(2) of the directive was to be interpreted as meaning that the acquisitlon and holding of bonds and the receipt of income from those bonds were not to be regarded as economic activities conferring on the person the status of a taxable person.

The European Court noted that economic activity BRICK COURT CHAMBERS. included the exploitation of

mere tangible or intangible propacquisition erty for the purpose of and holding of obtaining income from that bonds are not property. Furthermore, it ferred a wide scope on VAT. comprising production, dis-

> In accordance with the principle that the common system of VAT should be neutral, the concept of "exploitation" within the meaning of article 4(2) refarred to all transactions by which it was sought to obtain income from the property in question on a continuing basis.

of services.

However, the Court bad specified that the acquisition and holding of shares in a company was not an economic activity such as to confer on the bolder the status of a taxable person.

The Court had also held that the acquisition of financial holdings in other undertakings did not amount to the exploitation of property for the purpose of obtaining income because any dividend yielded by that holding was merely the result of ownership of the property. The Court therefore

agreed with the Dutch government that the activity of a hondholder might he defined as a form of investfurther than asset manage ment, and that the income derived from bonds could not be regarded as a return on an economic activity or transaction carried out by

There was no reason to treat bondholding differently from shareholding.

The Court concluded that the mere acquisition and bolding of bonds, and the receipt of income from those bonds, were not to be regarded as economic activities conferring on the person concerned the status of a taxable person within the meaning of the directive.

C-80/95: Harnas & Helm v Staatssecretaris van Fainancien. ECJ 6CH. February 6

Philips' new financial officer

bas beld the finance reins since 1992, during which Philips moved from loss to record profits, before sinking back into the red last year.

Philips' regional divisions worldtribution and the provision wide will report to Eustace, for whom the post has been created by Cor Boonstra, president since last October. An Englishman aged 60, Eustace was formerly with British Aerospace. Hommen, a 53-year-old Dutchman, has been in the aluminium industry all his working life, starting in 1970 with Lips in the Netherlands and moving to Alcoa's local subsidiary five years later. Boonstra, describing the return-

ing expatriate as having an excellent record, said Hommen's task was "further to strengthen the financial and hudgeting processes that Eustace has established within our company and to build on the relationship of trust which Eustace has developed with the financial community at large."

Philips' annual sales are about three times those of Alcoa, but both companies have recently Jan Hommen, chief financial encountered an earnings downturn officer at Alcoa of the US, is joining Philips in the same role, after the elevation in March of Dudley the board being vacated by Frank Eustace to vice chairman of the Carruba an American who is him Dutch electronics group. Eustace self going bome. Gordon Cramb, Amsterdam

Baby Bells merger spawns job moves

Bell Atlantic and Nynex Corporation, the US 'Baby Bell' local operators which are merging to form a telecommunications giant, are continuing to integrate their processes

and their people. Laurence Babblo, vice-chairman of Bell Atlantic since 1995, has been appointed to lead two of the five operational units in the new company.

He has been named president and chief executive of the network group and chairman of the global wireless group.

Ivan Seidenherg, Nynex chairman said: "Larry Bahbio's extensive telecommunications experience and ability make him the geologist. He served in Indonesia,

right person to lead the network group at the new Bell Atlantic." The proposed merger between the two Bell companies was

INTERNATIONAL PEOPLE

will have 39m telephone access lines in 13 states and more than 4m cellular customers. The other operating groups in the merged company are telecommunications, led by Jim Cullen: Information Services led by Mat Stover; and the International Telecommunications Group, for whom

announced in April last year. It

a president has yet to be announced. Business development as well as finance will be consolidated under Fred Salerno, the merged group's chief financial officer. Alan Cane, London

Shell unveils two senior promotions

Phil Watts has been appointed managing director of Shell Transport and Trading, the UK-based arm of the giant Anglo-Dutch oil group. Watts will succeed Mark Moody-Stuart, who moves up to the chairmanship upon the retirement later this year of John Jennings.

Watts joined Shell in 1969 as a

the Hague, Norway and London before becoming chairman and managing director in 1991 of Shell's Nigerian subsidiary. He most recently held the post of director of planning, environment and external affairs in London.

Shell has also announced the appointment of Jeroen van der Veer as managing director of Royal Dutch Petroleum Company. He joined the group in 1971, and held various posts in Shell Nederland ing to the UK. He later returned tothe Netherlands before moving to dle East. Houston in 1995 to assume the presidency of Shell Chemical Company. Robert Corzine, London

Manila appoints port operator boss

International Container Terminal Services (ICTSI), tha Philippine port operator at the heart of the controversial Subic Bay privatisation, has appointed a new president to replace Carlos Soriano, who resigned earlier this month.

Rogelio Salazar, an ICTSI board director from 1987-92, assumes the new role of full time president. Soriano will remain on the board.

concentrating on international husiness development, as well as pursuing other interests outside the group. We're putting in a new full-time

president so we can pursue our expansion into management of port operations outside the country". said Salazar. The globalisation of our operations is the biggest challenge.

ICTSI has three port operations in Argentina, Mexico and Pakistan and in Curação before being mov- and is looking at further opportunities in sonth America and the Mid-

The group is set to re-bid in April for the privatisation of Subic Bay, following an intervention by President Ramos which overturned a decision to award the contract to Hong Kong's Hutchison Whampoa. Critics have accused the government of succumbing to pressure from losing local bidders and favouring tham above foreign

Salazar, a 61-year-old chemical and metallurgical engineer, graduated from the University of the Philippines. He then did postgraduate: research in the US at the University of Wisconsin and the University of Hawaii. Justin Marozzi.

ON THE MOVE

 Stanley Hui moves from being chief operating officer of Air Hong Kong to take over as chief executive of DRAGONAIR AIRLINES, the colony's second largest airline. He succeeds Philip Chen, who is returning to Cathay Pacific as deputy managing director. ■ Peter Horvath has been

appointed vice-president and chief financial officer. apparel, at THE LIMITED, the US fashion retailer. He was most recently vice-president and chief financial officer at Structure ■ Wee Ee Cheong, deputy

president of Singapore's United Overseas Bank, joins the international board of VISA INTERNATIONAL, the US credit card company. He ■ Sohn Kun-suk, head of Posco's construction affiliate, has been named interim manager of South Korea's bankrupt HANBO STEEL INDUSTRY.

has been a director of Visa's Asia-Pacific board since 1992. Ronald Leach. vice-president, accounting at EATON CORPORATION, the US manufacturer of vehicle

components and electrical

equipment, is retiring after

26 years with the company. Grahame Savage has been named chief executive of National Australia Bank subsidiary NORTHERN AND NATIONAL IRISH BANKS. He succeeds John Wright. who becomes head of a Kuwait-based bank on March 4. Former US Senator Paul

Simon has been appointed to the hoard of the CHICAGO MERCANTILE EXCHANGE, along with Paul Michaelcheck, chairman and founder of Mariner Investment Group, and David Pryde, a managing director and business manager of global exchange-traded products at JP Morgan.

■ Frank O'Keefe, formerly with JP Morgan, joins ZURICH INVESTMENT MANAGEMENT as managing director responsible for marketing institutional asset management services to insurance companies. James King takes a new position as chief operating officer of Asian operations at FOSTERS BREWING GROUP. He was previously president of Kraft Foods (Asia Pacific).

■ Leandro Guillen Barca

rises to become chairman of

company SEPI, succeeding Javier Alvarez Vara. ■ Fernando Gutierrez joins ARGENTARIA from Bank of Spain, as head of research. He replaces Jose Juan Ruiz. one of several departures since Francisco Gonzalez succeeded Francisco Luzon at the head of the institution. ■ Robert Hazelwood, a

Spanish state holding

long-time motor industry veteran, becomes managing director of FRANCE MOTORS, the Mazda importer. ■ Claude Geronimi, most recently in charge of an Elf development in the North

Sea, becomes managing

director of BRITTANY

FERRIES. He succeeds

Christian Michielini, who has beld the post almost since the company was set up in 1972. ■ Robert Gordon has been appointed senior vice-president of sales for Europe, Middle East and Africa for ORACLE CORPORATION, the US software giant. He is replaced as president of

Woodley. ■ John Preston has been appointed vice-president, finance, at SEAGRAM, the

Oracle Canada by Donald

Canadian beverages and entertainment group. Ha will report to Robert Matschullat vice-chairman and chief financial officer. ■ AMERICAN RE, which was acquired by Munich Reinsurance Company in November 1996, has

promoted four new executive rice-presidents at American Re Corporation. They are Mahmoud Abdallah, Robert Burgess, Kenneth LeStrange and Edward Noonan. Tim Tozer, the former chairman of Inchcape France (Mazda) becomes sales director of CHRYSLER EUROPE and managing director of Chrysler France.

He replaces Christian Dubus. who is retiring after 35 years in the motor industry. Juergen Geissiger has succeeded Klans Lederer now with Deutsche Babcock as chairman of PTT AUTOMOTIVE EUROPE ■ Gillian Hodson becomes director of product management and development, Asia/Pacific, at

INTERNATIONAL. Sean Hughes has joined CASPIAN GROUP to set up and develop its investment banking business in Indonesia ■ Rod Eddington, executive

MASTERCARD

offshoot of global media group Naws Corp. Eddington recently joined Ansett half-owned by News Corp and Air New Zealand - from Hong Kong-based Cathay Pacific Airways, where he was managing director. Robert Growney, who became president and chief operating officer of MOTOROLA on January 1, joins the board. ■ Eddy Geysen becomes vice-president, European Union affairs, at GENERAL MOTORS EUROPE, from March 1. Bo Andersson succeeds him as vice-president, GM Europe supply. ■ Brian Girvan has been appointed to the new

chairman of Ansett

Australia, joins the board of

NEWS LTD, the Australian

position of chief financial officer and senior vice-president of AFFILIATED MANAGERS GROUP. He was most recently chief financial officer of Fidelity Investments. ■ Rudy Rolles has been

appointed Hong Kong-based global head of sales trading at SOCGEN-CROSBY SECURITIES. He joins from Fraser Securities. ■ Mario Bonzano, the AT&T

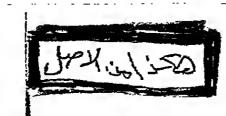
Milan-based president for ... Europe, the Middle East and Africa and Sergio Giacoletto the Geneva-based president of AT&T's international business unit are leaving. Merrill Tutton head of AT&T's UK operation will

temporarily fill Bonsano's

■ David Lingelbach has been appointed by BANK OF AMERICA as country manager for Russia and the former Soviet Union. He is a specialist in emerging markets finance with extensive experience in the region. Bank of America is seeking regulatory approvals to establish a banking subsidiary in Moscow. ■ Peter Yngwe, chief financial officer and treasurer of SWEDISH EXPORT CREDIT CORPORATION succeeds Bo Marking, 60, as president on April 1.

International appointments

Please fax information on new appointments; 144 171 873-3926, marked o



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Trinidad and Tobago

Stephen Fidler examines the profound changes which have led to the Caribbean's most open economy

Prospects for growth are good

Trinidad and Tobago is emerging from a period of profound economic change with strong prospacts for future growth.

The road to this point has not been easy. When oil prices were high, government - bloated, corrupt and inefficient - dominated the economy. When prices dropped in the 1980s, the government tried to stave off the day of reckoning. But in 1988, it was forced to seek International Monetary

From 1986 to 1993, the economy contracted every year save one - 1991, when the Iraqi invasion of Kuwait pushed up oil prices. Income per bead of the population has balved from US\$7,000 a year in 1983, and the public sector bas shrunk from about a third of GDP to 15 per cent. Wages of government employees - teachers, doctors, police - have been frozen since 1983.

As a result, the two island republic has become more like Latin America, According to Mr Ronald Harford. managing director of Republic Bank, the country's largest: "The bottom part of tha population bas dropped down, the middle has thinned, and the moneyed class is better off."

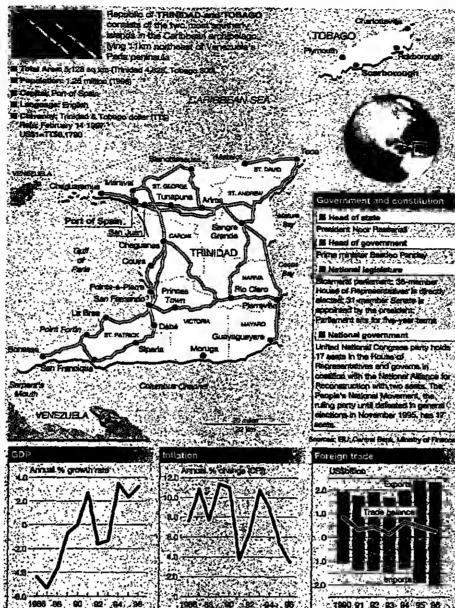
Despite this, since 1988, successive governments of pursued broadly similar orthodox economic policies. According to Mr Anthony Bryan of the University of Miami's North-South Centre. Trinidad and Tobago "has moved from being one of the Caribbean's most centralised state-owned economies to its most open economy".

At long last, some benefits are showing. This year should be the fourth straight year of economic expansion: the central bank forecasts 4 per cent growth after 3.7 per cent last year, with inflation around 4 per cent. Unemployment, though still high at 16 per cent, is down from its late 1980s' peak of more than 22 per cent.

Successive governments have paid off debt, in part by using privatisation revenues. Public sector foreign debt fell to below US\$1.8bn last year from US\$2.5bn in 1990. Government debt servicing costs dropped to 14 per cent of exports in 1996 from 33 per cent in 1993, though will rise temporarily this year towards 19 per cent.

As a consequence, the country's risk rating has improved. The main US credit rating agencies Moody's and Standard and Poor's assess government foreign currency debt just one notch below investment grade,

Paying off debt has also three political parties have provided an opportunity for

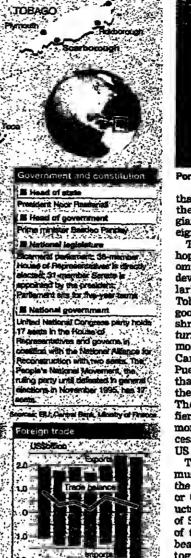


the government to resume least to repair weakening economic infrastructure. This should still leave central government in overall budget surplus this year.

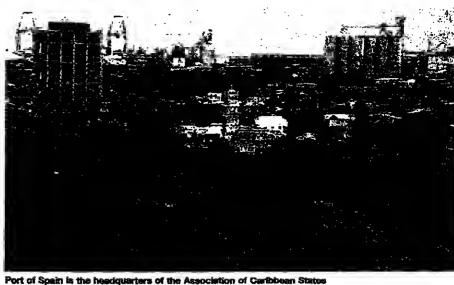
This more stable environment, changes to the tax regime and successive amenable governments have all encouraged foreign direct

exceed US\$5bn over the next capital spending, needed not few years. Investors say attitudes to work in the country have also changed, and once powerful trade unions are now largely quiescent.

Most new investment is aimed at exploiting the country's natural gas reserves. According to energy minister Mr Finbar Gangar, gas should overtake oil in terms investment, which could of the contribution to the



Yet, to encourage the investment, the government has made concessions that keep the economy in thrall to price cycles in energy and petrochemicals, switching from royalty arrangements to production sharing contracts for upstream development and linking gas prices to final product prices for buyers. The reason is in part



that Venezuela, 11km across the watar, is opening its giant energy sector to foreign investment, too.

The government retains hopes of weaning the economy away from energy by developing tourism, particularly on the island of Tobago, and agriculture. The good news has been that the shrinkage of the manufacturing base of Trinidad, the most industrialised of the Caribbean islands after Puerto Rico, has been less than many expected after the opening of the economy. Though competition is fiercer than it was, it will get more intense as trading concessions from Europe, the US and Canada disappear.

This means enterprises must seek markets outside the Caribbean Community, or Caricom, that thair products already dominate. Port of Spain is the headquarters of the Association of Caribbean States that groups together more than two dozen nations, but its value as a trade grouping is as yet untested. Some Trinidadians see the country's trading future with Latin America and Mercosur, the customs union centred on Brazil.

Meanwhile, the economy remains prey to an oil price collapse. The other main risks, according to Mr Ainsworth Harewood governor of the central bank, are the possibility of the economy overheating and an inflationary public sector pay round. With many investors of Mr Patrick Manning 17

starting construction, skill shortages are already apparent and wages of skilled workers such as welders are already being bid higher. Furthermore, the 14-year public sactor wage freeze represants an unresolved predicament for this or a

future government. Another concern is the stability of the exchange rate. floated in January 1993. However, apart from a sharp slide immediately after the flotation, depreciation has been less than 10 per cent. despite an historic change of government in November 1995. A snap general election resulted in victory for the first Indian-led government in Trinidad's history, and the appointment as prima minister of Mr Basdeo Panday, of the United National

Congress Party. Although people of Indian and African extraction each account for about 40 per cent of the population, Afro-Trinidadians have run the government since independence from Britain in 1962. The takeover by the UNC gave rise to fears that Trinidad's unwritten racial compact in which Afro-Trinidadians ran government and Indo-Trinidadians dominated business - would be broken.

The man whose decision brought the new government to power was a former prime minister, Mr A.N.R. Robinson. The election gave the UNC and the then-governing People's National Movement

seats each in the 36-sea lower house. Mr Robinson's National Alliance for Reconstruction agreed to join a coalition with the UNC. It was of "fundamental importance" after 33 years, said Mr Robinson, "to give the opposition the sanse that

power was open to it". Although there has been no interruption to the rule of elected governments since independence, an attempted coup in 1990 by Moslem extremists against Mr Robinson's govarnment left vestiges of political tension. Politics is still subject to periodic shivers, such as when Mr Panday accused tha opposition of planning violence to overthrow the government.

Nonetheless, Mr Panday is praised by many business leaders for the way he has handled the transition, though some are less complimentary about the way some government contracts have been awarded to business people close to the UNC.

One of the most serious threats comes from drug trafficking the country is a first step to Europe and the US for drugs from South America. Mr Panday's response has been to offer the closest co-operation with the US in the region. "Drugs have brought us increased crime. Seventy per cent of all crime in Trinidad and Tobago is drug-related. If I can deal with the narcotics problem, I will be able to deal with crime.

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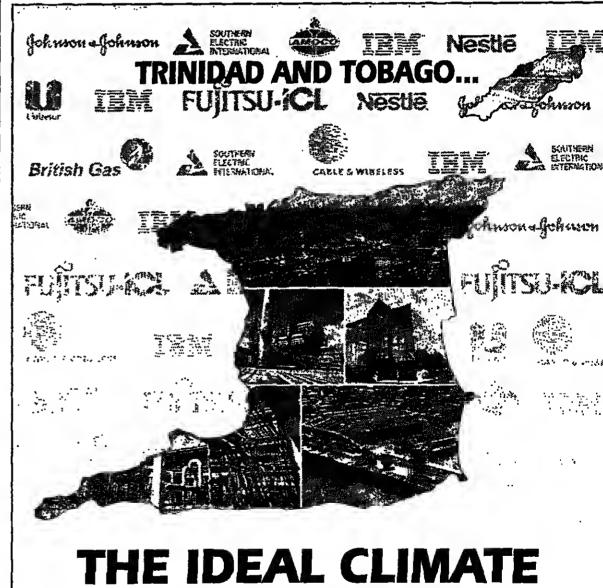
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A country on the mend

After a series of reforms, the economy has now been stabilised and is growing

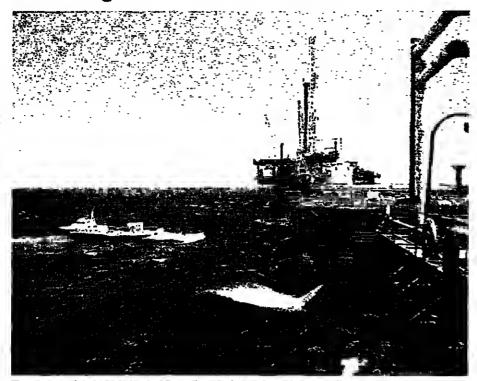
Two concerns gnaw at the minds of the planners of Trinidad and Tobago's buoyant economy. One is that an old bogey, a fall in the price of oil, could strike again. The other, that what is now happening could be too much of a good thing and could cause overheating.

The economy has been trying to escape from its heavy dependence on oil. The government has encouraged investments in gas and gasbased industries, and is trying to diversify by developing other sectors such as agriculture and tourism.

"There is a concern that the economy could ba affected by a fall in the price of oil," said Mr T. Ainsworth Harewood, governor of the central bank. "Oil has contributed as much as 30 per cent of gross demestic product, but this is now about 24 per cent. It is still the largest sector in the economy, although the non-oil sector has been growing."

The economy faced collapse in the 1980s when the international oil market went soft. After a period of painful adjustment. Trinidad and Tobago now faces another challenge from the opposite direction. More than US\$4bn in investments in the next three years, mainly in hydrocarbons, has raised the spectre of overbeating. "We are concerned that it could overheat, as it did in the 1970s," said Mr Harewood, This worry is shared by Mr Basdeo Panday, the prime minister, who said a team of technocrats is looking at the dangers over-

heating would pose, Other reasons for disquiet are not so easily explained. With foreign reserves of \$800m, representing five months' import cover, the Trinidad dollar depreciated late last year by 4 per cent to a rate of TT\$6.25 to the US dollar. The leading operators down by a third. Unemploy-



Unemployment

1986 88 90 92 94 96

omy bas been stabilised and

has grown," said Mr Hare-

wood. The economy grew

last year by 3.2 per cent, the

third consecutive year of

growth, driven mainly hy

expansion in the non-oil sec-

tors. The forecast is for con-

tinued expansion with

growth of 4 per cent expec-

ted this year. Inflation of 3.6

per cent last year is proj-

ected at 4 per cent this year.

and the indicators are posi-

tive, but this is the result

only of the positive develop-

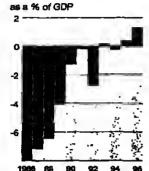
The economy is growing

The economy has been trying to escape from its heavy dependence on oil

Debt service ratio

exports of goods and services

Government deficit



90 92 94 96 ket, mainly large companies, were converting less of their foreign currency. Mr Brian Kuei Tung, the finance min-

about TT\$6.00 to the US doliar which "would not affect exporters' competitiveness". These concerns aside, Trinidad and Tobago's is an economy on the mend. The decline in the international oil market led to steady contraction between 1982 and 1990, with GDP falling 25 per cent and per capita income

with the inflation rate at more than 11 per cent per year. The balance of payments went into deficit, and ister, is expecting an apprethe government was forced to devalue the currency ciation this year to a rate of three times in four years.

The government implemented a series of reforms in 1992 aimed at promoting exports. It changed tax regimes to encourage investments in the energy sector, and liberalised the trade regime and the foreign exchange market. The currency was floated in 1993. The programmes have

ments with hydrocarbons. in the foreign exchange mar-ment reached 22 per cent, been successful, the econsaid Mr Dennis Pantin, head

of the department of economics at the University of the West Indies. "Oil prices have been good and investments are being made. But Developments in all this has been at a price for much of the population." An attempt at fiscal pru-

dence in the difficult years led to the imposition of a wage freeze for public sector workers. In satisfying the demands of its employees, the government will face some difficult choices. The country's teachers have taken the government to court seeking a waga increase. A large pay-out could harm fiscal projections and inflation targets.

The parliamentary opposition is taking some credit for the performance of the economy. "The economic policies being implemented by the government are those fashioned by our administration," said Mr Patrick Manning, who was prime minister for four years until 15 months ago. "The government has no alternative but to do this. The economy is still sound but it could bave been better managed."

Mr Panday agrees that the economy could have been better managed, but be hlames Mr Manning's government for this. "It was a mistake by the previous administration to liberalise to the extent that economic development is in the bands of the private sector alone." said the prime minister. "I agree about freeing the economy, but the government has a duty and a role to play in dealing with problems such as unemployment. What we have is economic growth and not really economic development."

Efforts to deal with onemployment, now officially at 16 per cent, have concentrated on the development of sectors such as agriculture and tourism. The ventures in hydrocarbons are all capital intensive, creating a few high-paying jobs but they are unable to significantly reduce joblessness.

There are clear signs, however, that international investors have been impressed by developments. A \$100m international bond issue late last year - priced at a significantly lower interest rate spread than a 1994 issue was oversubscribed by 150 per cent.

In contemplating its economic future, the country is seeking wider trade connections. Mr Panday recently returned from leading a private and public sector mission to India where he found "significant" hustness interest, said the prime minister. "We told investors in India that Trinidad and Tobaso is their entrepot for the US and for the Americas.

The administration wants to be listed as a potential member of the North American Free Trade Agreement (Nafta), and will seek association with Mercosur, the free trade zone formed between Brazil. Argentina, Uruguay and Paraguay. The desire for Nafta membership has more than economic significance for the country, according to the chief executive of one of the larger companies. "It is unlikely that Trinidad and Tobago will be made a Nafta member, and I do not think it should because I cannot see any real benefit. But if ever there is a statement of national confidence about where we think we are, then

ENERGY • by Canute James

Gas takes some of the shine off oil

the hydrocarbons sector have been encouraged by tax reforms

Despite efforts to diversify the economy, the energy sector remains the engine of Trinidad and Tobago's economy. Oil has been the traditional earner, but now the emphasis has switched to gas. This bas spawned a growing petrochemical industry which has been making use of the country's natural gas. New fields are heing exploited to keep

abreast of demand Gas will not overtake oil in importance to the economy until 2000, said Mr Finbar Gangar, the energy industries minister. Consequently, there is still significant investor interest in oil. Amoco Corporation of the US is investing \$1.2bn in tha oil and gas industry over the next three years, starting with \$435m this year. It is clearly good business for Trinidad and Tohago, but also for Amoco. Trinidad and Tobago contributed 5 per cent of Amoco Corporation's global earnings of \$2.8bn last

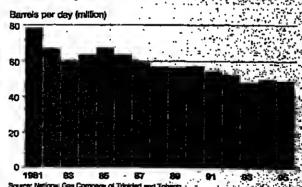
The investment by Amoco which has been in Trinidad and Tobago for 36 years, is the latest in several important ventures by foreign companies in the country's energy sector. Committed ments to 2000 are valued at \$4bn, said Mr Gangar.

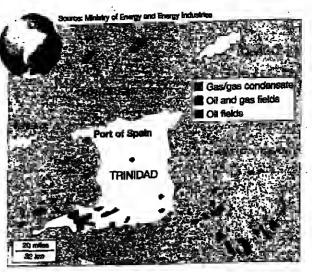
The higgest project is a \$1bn investment in a liquefied natural gas plant by foreign and local companies, Atlantic LNG, which will manage the LNG plant, is owned by Amoco Trinidad, with a 34 per cent stake, with British Gas Trinidad having a stake of 26 per cent. Repsol of Spain has 20 per cent, with Cabot Trinidad, a subsidiary of the US company and tha state-owned National Gas Company of Trinidad and Tobago, having 10 per cent each.

Atlantic LNG, which government officials contend is the single largest investment in the Caribbean, will be supplied with 450m cubic feet of gas per day by Amoco Trinidad, under a 20-year contract. The output of 3m tonnes per year of LNG has been sold under a 20-year take-or-pay contract, with the fastest in many years." Cabot LNG taking 60 per cent and Enagas of Spain taking the remainder.

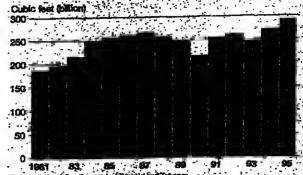
Current gas production of 750m cubic feet per day will rise to 1hn cubic feet per day by 2000. Known gas reserves are 18.000bn cubic feet. which should last about 25 years, said Mr Frank Look Kin, president of the

Crude oil production









duction is expected to double

by 2000 to just under 5m

Among the companies

investing in fertilisers and

methanol are Norsk Hydro

of Norway, Ferrostaal and

Helm of Germany, Methanex

of Canada, Farmland, Arca-

dian and Mississippi Chemi-

cal of the US. Ispat of India,

which owns the country's

main steel mill, is investing

about \$300m in expanding

the plant. The government is

discussing with investors

the prospects for two alo-

Trinidad and Tobago faces

competition for investments

in gas-based industries.

Neighbouring Venezuela

offers gas at cheaper rates

than those offered by Trini-

dad and Tobago, "We give

investors an advantage hy

linking gas prices to product

prices," said Mr Look Kin.

"There is a threshold which

guarantees us a return, so

while our gas will not be as

cheap as Venezuela's, we

make use of our strategic

location and an attractive

Investors agree that it is a

climate.

America.

minium smelters.

tonnes per year.

National Gas Company. British Gas is developing new fields off the north and the east coasts of Trinidad. Snch. is the confidence of investors that plans have been mada to double the output of the LNG plant to 6m tonnes per

"Investors are looking for long-term stability, they are looking for an administration which understands our

> The country's biggest project is a \$1bn liquefied natural gas plant

business," said Mr -Simon British Gas Trinidad. "An indication of the seriousness of past and present Trinidadian administrations was evident in the approach to the LNG project. From concept to realisation this project is

Trinidad's natural gas has also stimulated a range of petrochemical industries, including ammonia, urea and methanol. Investors have bought into existing facilities, some of which have been divested by the government, while others are building plants. Trinidad

and Tobago's fertiliser pro-

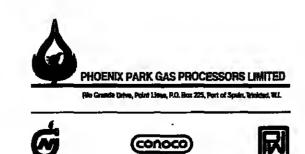
good place to do husiness. "We have been operating in Trinidad and Tobago for 36 years, and we have developed a satisfactory business relationship with the government and the business community," said Mr David Wight, Amoco Trinidad's president. "Our investments have been encouraged hy Trinidad and Tobago's substantial hydrocarbon resources, and hy the country's location which allows it to compete for markets in Europe, North and South

The developments in the hydrocarbons sector have been encouraged by reforms of the tax regime. Taxes, described as high by companies in the sector, have been changed in the main to production-sharing contracts. "Governments have changed but the policies towards the hydrocarbons sector remain unchanged," said Mr Bonini.



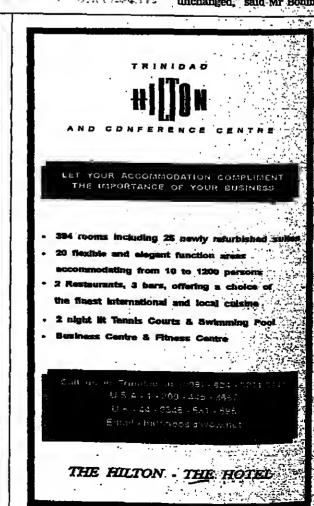
A World of Growth Through Leadership and Vision

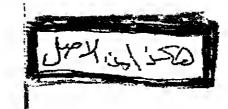
Phoenix Park Gas Processors Limited, a natural gas processing and marketing partnership between Trinidadian and American companies, salutes the leadership of Trinidad and Tobago and stands behind its efforts to help grow the country, by cultivating long-term partnerships across the world.

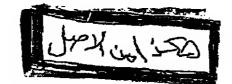




Port of Spain, Trinidad







POLITICS • by Canute James

TRINIDAD AND TOBAGO III

Race factor is taking a back seat

The country is better placed for a radical approach to ethnicity in government

kes some

As often happans with snccessful calypsonians, Winston "Gypsy" Peters has scored with a contemporary theme. In taking the "Calypso Monarch" title in the carnival a fortnight ago, Gypsy won points for "Little Black Boy", a plea to young black Trinidadians to eschew drugs and crime, and to get educated and become successful like young men of other races. Race is a theme never far below the surface in Trinidad, where people of Indian and African stock each make up about 40 per cent of the population. For a long time, race has been the main element in the country's politics.

Politics has indeed been based on race, but this situatioo is changing," said Mr Basdeo Panday, the prime minister. "Political parties now know that in order to win an election they must have support from the other racial groups and not just the one from which they have traditionally drawn

The People's National Movement has traditionally received its support from Afro-Trinidadians, and the United National Congress has been regarded as representing mainly Indo-Trinidadian interests. Consequently, the win in 1986 by the National Alliance for Reconstruction, led by Mr A.N.R. Robinson from his hase in Tobago, was particularly significant, It ended 30 years of government by the PNM, and was, in effect, a successful attempt to cut across the traditional divisions of race.

The victory in 1995 of Mr Panday's UNC was also significant because it brought to office the first Indian-led government. The campaign was accompanied by rumours that, having been so long in the political wilderness, a victorious UNC would exact "revenge" on Afro-Tripidadians.

"Over a year has passed and thesa groundless fears have not been realised," said Mr Panday. "Instead there is an attempt now to fuse the cultures, with peopla looking beyond racial lines."

Whatever the concerns of one group, said Mr Robinson, it was important for the country's political develop-ment that Indo-Trinidadians were given a high profile in politics. This explains his decision to form a coalition with Mr Panday, contribut-ing the two NAR seats to A.N.R. Robinson; formed a ak the 17-17 tie between the UNC and the PNM. "When an ethnic group

which has not before been in government comes to power, there is initial concern. But power has a sobering effect. It instils responsibility for the welfare of a country. The country is now much better placed for a rational and constructive approach to ethnicity in government," said Mr Rohinson, who since an election on Friday is the country's president-elect.

Mr Patrick Manning. leader of the PNM, however has ignored Mr Panday's invitation to create a government of national unity. being more concerned, in the wake of the PNM's defeat 15 months ago, to fight off a rebellion against his leader-

ship. Faced in 1995 with a reduced majority in parliament, caused by the deaths and resignations of government members, Mr Manning surprised even some of his colleagues by calling a general election a year before it was due. Although having won 21 of the 36 seats in the December 1991 election, the government had found itself with only 17 seats and with no indication that it would be supported by any of the splintered opposition. Its popularity was also dented by a burlesque political episode, in which the Speaker of parliament was placed

were not pleased at his elecby the result. The party was local currency. However,



coalition with the ruling LINC

split by the challenge to his leadership which Mr Manning said is now part of the PNM's history.

"There was a contest for the leadership of the party and that was resolved," he said. "Wa are making efforts to ensure that there is no lingering residual animos-

Patrick Manning: fought off a

ity." He said he did not regret calling tha election early. "Had we left it later, the result would have been

worse for the PNM." Mr Manning however has received a further blow in the last week with the defection by a PNM member of parliament to the UNC. With 19-16 majority, and a by-election in Tobago pending.

Mr Manning said he has plans to rejuvenate the party, making it more "peo-ple and service oriented". He also wants changes to the way in which political parties are financed. He maintains the present system may force a winning party to compromise its policies to favour those who gave it financial support.

"I agree that governments should not be compromised because of the financial support to political parties," said Mr Panday. "But campaigns are expensive, and this problem could be solved by limiting contributions and having accounts open for scrutiny."

An attempted coup in 1990 by members of the Jamaat al Muslimeen, an Islamic ethnic cleavages. It has not

Mr Robinson's election to group, paralysed the country president, that leaves tha for several days when the governing coalition with a prime minister and several cabinet ministers were beld hostage. This was not generally accepted as a national desire for a radical change in

> this attempted coup, and three changes of government in 10 years might have con-tributed to instability. Business leaders have taken com fort, however, from the fact that the transitions have been mostly seamless, and that economic policies have been little changed. There is no conscious pact among the political parties on economic policy, said Mr Panday. It is common sense.

He does, however, have wider concerns. "There is a problem with tha Westminster system which, in its pure sense, is not suited to deal with racial, tribal and

political direction. In other circumstances

> posed, and will continue to propose, a government of national unity, involving the other parties." A perennial concern for

gestions that Tobago should have greater autonomy. The calls have not seriously suggested secession, and do not yet threaten the integrity of the state.

governments has been sug-

However, as the effective leader of Tobago, Mr Robin-

worked in Africa, for exam- son is well aware of the ple. That is why I have pro- potential danger. "The situation with Tobago so far has been difficult, but well managed. There should be no separation of the islands. there are important mutual benefits. Most of the territorial sea and the spread of the exclusive economic zone is because of the location of Tobago. Tobago benefits from the proximity of Trinidad's markets and resources. These are important syner-



FINANCIAL SERVICES • by Stephen Fidler

Exchange rate raises questions for banks

to a very

aggressive business culture

cy's flotation, the small

compared to buyers, and the

fact that only a small propor-

tion of the inward invest-

ment - most of it in the

Few gatherings of Trinidad's husiness community conclode these days without a discussion of the exchange rate question. The local dollar has been floating since 1993, but people do oot seem to have become accustomed to it. Why, they constantly ask, with investment pouring into a country with a long-standing trade and current account surplus, has the TT dollar been so weak? The answer may lie in the increased dollarisation of the economy since the curren-

under house arrest and a numbers of dollar sellers

in her neighbourhood. Mr Manning's lieutenants

state of emergency declared

exchange rate, before long, helped to give rise somebody is accusing the banks of manipulation.

Central bank and commercial banks admit they consult on the foreign exchange market, "We have found it necessary to maintain a dialogue," said Mr Ainsworth Harewood, the governor of the central bank, "because the stability of the market depends on consistency of behaviour."

But the accusation of manipulation makes commercial hankers see red. There is no behind-thescenes manipulation of the foreign exchange market. Commercial banks are the most regulated institutions in the economy, and we have to submit reports oo a daily basis to the central bank," said Mr Ronald Harford, managing director of Republic Bank, the largest bank.

Bankers claim that, far from being on easy street, tion timing, and even less so energy industry - is made in their business is getting tougher and there will bave

A lack of rules has when discussion turns to the to be less cross subsidy of two large customers. some services by others. "Competition has driven down the comfort zone...We haven't moved our prices to the level that looks like the cost. Services are going to have to stand on

their own," said Mr Harford. Republic dominates the market with two other commercial banks - Royal Bank and Bank of Nova Scotia. Citibank has a strong presence in wholesale banking particularly in providing finance for the oil and gas sector. A long-awaited clean-up of the governmentowned First Citizens Bank -

which may prove expensive

- is awaited before privati-

sation.

The financial system has recovered significantly from the stresses of the late-1980s, when seven non-bank financial institutions closed and one bank fell into difficulty. There remain some concerns, however, about the concentration of some

Furthermore, a high reserve requirement of 22 per cent - down from 23 per cent last month - adds sig-

nificantly to the cost of bank credit. The central bank conducted its first open-market operation last September in an attempt to move sway from reserve requirements as the chief instrument of monetary management. However, there is wide

agreement that the rest of Trinidad's financial sector needs better regulation both for prudential reasons and to equip it better to serve the economy. A lack of rules has helped to give rise to a very aggressive business culture. "Regulatioo is a big issue," said Mr Adam Hodgkins, managing director of Fleming Ansa Merchant

Changes are being proposed to securities, companies, insurance and other legislation. Insider trading, for example, is not illegal banks' assets with one or and not uncommon. Insur-

sllowed to concentrate investments in a manner unacceptable in most regulatory regimes. The country's companies legislation dates back to 1929.

Corporate disclosure rules are minimal. Company accounts jump from the gross sales line to the profit line, without intermediate explanations, and companies report only half yearly.

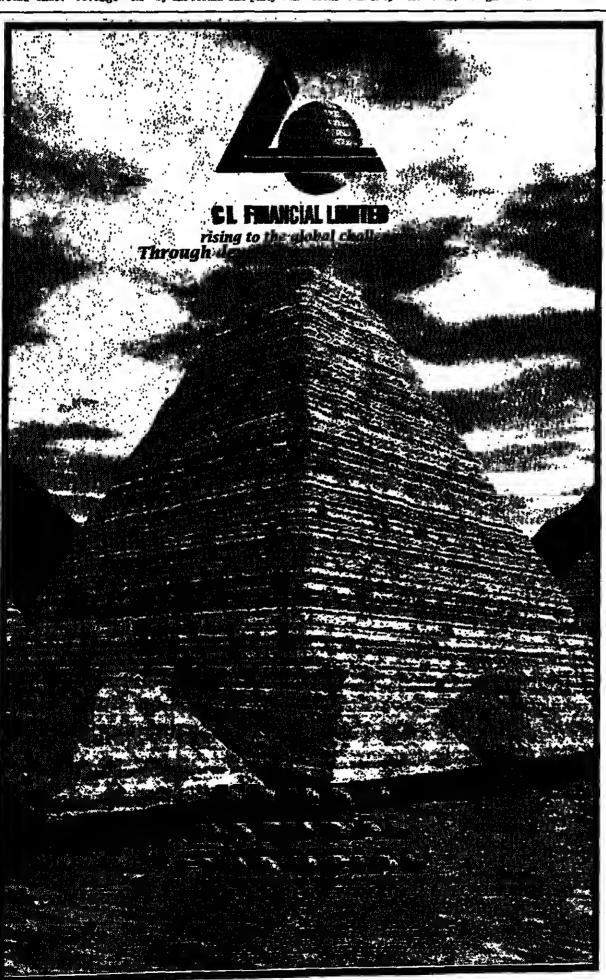
The 1981 securities law soon to be replaced - has been ruled unconstitutional. which gives the stock exchange almost no legal control over the activities of traded companies. A new securities law will

give responsibility for the secondary market to the stock exchange, and primary market activity to a new securities and exchange commission. This should redoce opportunities for insider trading, "The new law is quite clear, I think the monisation. By July, a comproblem should be remedied to a certain extent," said Mr will be established.

Hugh Edwards, general manager of the stock exchange. The stock exchange last year joined the International Finance Corporation's Frontier Index - the World Bank affiliate's index for the newest "emerging" markets. It ended 1996 with a capitalisation of US1.4bn.

Equity capital is required by some important companies, including banks needing to boost their capital base Royal and Republic banks are said to be in need of capital, while Caribbean Ispat, the Indian-owned steel plant may also make an initial public offering.

One important potential development is the integration of Caribbean stock markets. Under a project funded by the InterAmerican Development Bank, the exchanges of Trinidad and Tobago, Barbados, the Bahamas, Jamaica and the Dominican Republic are discussing harmon securities depositary





TOURISM • by Stephen Fidler

Caribbean holiday with a difference

While Trinidad lacks a tourism tradition, Tobago has an unhurried charm

Some 20 years ago, at the height of Trinidad's oil boom, a British busines and his wife arrived at the Hilton Hotel in Port of Spain. The doorman refused to pick up their suitcases from the hotel drive, where the taxi driver had left them. He indicated that his responthe kerb, and explained: "I don't pick bags up from the road." Only after the couple nity. had moved the bags the few feet to the footpath did the doorman collect them.

Service at the Hilton has improved considerably since then, but the story illus- cent of jobs. trates an enduring obstacle to attempts to diversify the economy by developing tourism. "Trinidad's biggest challenge may be the psyche of the community," says the island is industrialised, Cliff Hamilton, a Bahamian brought in as director of ing port city. There are tourism at the government's beaches, rain forest and Tourism and Industrial Development Company. There was a great disdain

Trinidad and Tobago's share of the Caribbean tourism market has always been small. Travel and tourism is advertise the capital city estimated to have added itself to visitors, in particu-\$27bn to the gross output of lar its varied cultural life Caribbean economies, 24.5 which includes the exotic per cent of the region's gross pre-Lent carnival.

and of the Caribbean cruise market less than 1 per cent. There were 112 ship calls at the two islands last year figure which may increase further now that the head tax for passengers has been cut from US\$10 to \$5.

Tourist arrivals rose modestly to 260,000 in 1995. US visitors accounted for 38 per cent of arrivals, Canada almost 14 per cent, Europe 20 per cent of which the UK sibility for luggage ended at made up nearly half, and 21 per cent from other members of the Caribbean Commn-

> According to a study by the Caribbean Tourism Organisation, the sector contributes 1.4 per cent of gross domestic product and 1.9 per Apart from the lack of a

tourism tradition, another challenge is how to position Trinidad in the market, says Mr Hamilton. A large part of and Port of Spain is a workattractions such as the famous pitch lake on the island, but not enough to satisfy seekers after the traditional "sun, sea and sand" Caribbean holiday, he says. The answer has been to

employment. Of this, tha attributes of the traditional country's share has been Caribbean destination and static at less than 2 per cent, has an underdeveloped, unburried charm. The government has already had some success in attracting direct flights to the island, bringing 48,145 passengers, a and British Airways may well add a weekly stop in Tobago this year.

"It has the advantage of being a late entrant and can learn from the mistakes of other Caribbean economies, particularly to develop the idea of sustainable tourism that would prolong its benefits," said Dennis Pantin, a senior economics lecturer at the University of West

Tobago needs the industry

to soak up unemployment on the island, which is running at some 16 per cent of the workforce, and to stop migration, said Paul Woodley, manager of Tidco's Tobago office. But the island's ecosystem - including its coral reefs and rain forest - is delicate and Tobago could never become a mass destination without destroying its attractions. Others say that it will be a long time before Tobago's laid-back workforce develop the necessary skills.

Mr Pantin says he is not convinced that all the lessons from other parts of the Caribbean are being taken on hoard. However, developers such as John Jefferis, the Bermudan who owns the 135-room Coco Reef Resorts. which be developed from a derelict hotel, insist develop-



There were 112 ship calls at the two islands in 1996

into the ocean. Mr Jefferis said tourism would benefit if US visitors were allowed to enter the country, as they can most

without a passport. At least nine large potential Tobago hotel sites are in development or for sale in connection with botel projects. Many are seeking joint venture partners for all or

other Caribean destinations,

part of the development. The most advanced is the Lowlands Estate project of the Angostura Holdings and Guardian Life companies on a 750-acra plot on the island's windward side.

estic product, and 1m The smaller island of ers have gone to great This includes a 27-hole golf
- 18.1 per cent of Tobago, however, has all the lengths to minimise environ- course - there is only one on

mental damage. No sewage the island - the first marina from his hotel is discharged on Tobago, and a Hilton on Tobago, and a Hilton hotel, the first on the island by a large chain connected to an international reservations system.

The project has had its share of difficulties. Angosture bought the land in 1991. and the development has been subject to delays. Now. says Mr Ian McLachlan, chief executive officer of Angostura, "it is coming together very well".

The government has proposed a legalisation of casino gambling, but this has proved controversial Critics say this is wrong for the islands and threatens to worsen an already serious This includes a 27-hole golf drugs problem by facilitating money laundering.

CORPORATIONS • by Canute James and Stephen Fidler

Reforms on the way

End of · boardroom row signals start of a review of

corporate affairs With the dust settling in the wake of an amicable resolution of the country's largest corporate battle, the Trinidad and Tobago government

is planning a reform of the regulations governing corporate affairs. We are reviewing all the laws which affect financial institutions," said Mr Brian Kuel Tung, the finance minister. "By the end of the year we will have a new policy in place. We did not want to appear to be pressured into action while the two large companies were involved in a row. The atmosphere is now more friendly." The Companies Act, legislation creating a Securities Exchange Commission, and the controversial issue of capping sharebolding in banks are now under review.

The row was an eight-year battle between Republic Bank, the largest bank, and Colonial Life, an insurer which with a stake of 38 per cent is Republic'a largest shareholder. Colonial contended that it was not being adequately represented on the board. Republic claimed that the insurer, which has been expanding throughout the Caribbean, was bent on a

CL Financial, Colonial's parent company, said it was happy with the 10-year pact which has given it propor-tionate representation on Republic's board. Republic Bank spokesmen said they were relieved that their concerns about the bank's inde-

been satisfied. between two of the country's form the country's only merlargest companies had

caused concern, but the government refused to give in to pressure to intervene. "Wa wanted them to sort it out themselves," said Mr Basdeo Panday, the prime minister. The boardroom row also raised questions about the

concentration of economic power in a few companies. CL Financial is one of the Caribbean's better known conglomerates. In addition to being Trinidad and Tobago's leading insurer, it is involved in commercial banking. construction, supermarkets, sugar and methanol production and logging in several countries in the region. A private company, CL Financial, has been "very profitable", reporting assets of TT\$4bn, said Mr Peter Salvary, group executive director.

As the largest commercial bank in Trinidad and Tobago, Republic has a deposit base representing 40 per cent of the country's commercial banking assets. in the year to September 1996, Republic reported total assets of TT\$10.7bn. It had an after-tax profit of TT\$136.8m, an increase of 25 per cent.

However, the most competitive relationship in the country may be that between Colonial and Ansa Mcal, which has been turned into one of the region's most Mr Anthony Sabga, a 74year-old immigrant from the Middle East who took over the troubled McEnearney Alstons in 1986. With interests as diverse as beer, car distribution, building materi-

pendence and integrity had als and bleach, Ansa Mcal also teamed up with the UK Tha prolonged fight merchant bank Flemings to

chant bank. Mr Sabga and Mr Lawrence Duprey, chairman of CL Financial, may be the

wealthiest men in the

English-speaking Caribbean. Angostura, internationally known for its aromatic bitters, but also one of the Caribbean's leading rum producers, owns 20 per cent of Neal & Massy, a traditional conglomerate that has fallen on harder times. Neal & Massy has just announced a TT\$100m write-down of assets, close to 20 per cent of its net worth, and has suffered in part from a poorly managed takeover of the Jamaican company, Geddes

Having taken the write downs, and with Mr Jesus Pazos stepping in to replace Mr Sidney Knox as head of the company, shareholders are hoping the worst is over.

CL Financial's recent pur-chase of Bacardi Grand Cayman has given it a 65 per cent staka in Angostura, intensifying the intertwining networks of ownership which have encouraged very aggressive corporate culture with almost no effective legislative controls.

This is reflected in the operations of the stock exchange, whose rules are too often not taken seriously. "There is a debate about the manner in which the legislation was passed," dynamic trading groups by said Mr Hugh Edwards, general manager of tha Stock

> The concentration of economic power in a few hands "does put the government in an awkward position," said

arme

GERDAN!

NON-PETROLEUM SECTOR • by Canute James

Accent on diversification

The sectors attracting attention are light industry, tourism and agriculture

Among the many statistics produced by Trinidadian officials to demonstrate the continuing recovery of the economy after a decade in a parlous condition, one of the more telling is last year's 3.6 per cent growth in the non-

petroleum sector. "This is twice the rate of the non-oil sector which is the main source of the growth in employment," explained Mr Brian Knei Tung, the finance minister.

The rate of unemployment at 15.1 per cent is a serious problem for the government. Significant investments in the energy sector are capital intensive and do not create many jobs. Although the economy will remain heavily dependent on hydrocarbons for the next few decades, successive governments bave been encouraging investments in other sectors, such as light industry, tourism and agriculture.

"Over the past four years there has been a 27 per cent growth in non-oil exports," said Mr Andre-Vincent Henry, vice-president of Tourism and Industrial Development Company (Tidco). "Some specific targets for further expansion are garments, food processing, fish and floriculture. They provide quick employment. There are also good prospects for offshore financial services and the information industry and the development of marine ser-

Ironically, the first effort at diversifying the economy almost backfired. A steel plant at the Point Lisas Industrial Estate was intended to show the way forward for the oil-based economy. It struggled for nine years, with accumulated losses of \$500m, until it was taken over by Caribbean Ispat, a subsidiary of Ispat International of India.

"After leasing the plant for five years, we bought it in 1994 for US\$101m," said Mr Ram Misra, managing director of Caribbean Ispat. When we came here the plant was half dead. We injected \$60m to rejuvenate it and lift production to 700,000 tones per year. Ispat is now tha largest export earner in the non-oil sector. We plan to invest \$250m to produce 1.5m tonnes a year."

Other efforts at diversifying from the hydrocarbons sector have been more modest, and led mainly by younger businessmen using new technology and creating alliances with foreign com-

panies, reported Ms Ria de tion has improved in the Gannes, industrial manager past few years. The cost of of the Trinidad and Tobago Manufacturers' Association.

In the wake of the structural adjustment of the economy which followed the difficult years of the 1980s when oil prices collapsed, Tripi-dadian manufacturers were able to make the most of the deregulated environment. This helped to cushion the in the years of plenty, is

tion to take advantage of the more liberalised economy. Trinidad and Tobago exporters made the most of the market of 6m offered by the 14-nation Caribbean Commonity (Caricom). The country enjoys a healthy trade surplus with its neighbours. "Trinidad and Tobago has

the most competitive and aggressiva mannfacturing sector in the region," said Ms Carmena Baird, general manager of the Tripidad and Tobago Chamber of Industry and Commerce. "We have bitten the bullet and we have started to climb again."

Business people still have some concerns, however. These include bureancratic delays, although the situa-

money, with prime rate at 15 per cent, is comparativaly high, but it is less than the rates in some neighbouring countries, said Ms Baird. "We still have some hiccups in electricity, but it is much -

better than it used to be." Tourism, traditionally confined to Tobago, and ignored

neighbouring countries However, it is in approximately that the government sees the best chances of the diversifica-Extensive retooling, and a speeding up the diversificathe expansion in the petro- search for foreign connec- tion of the economy and leum sector, and is of particular significance since it is industry in a fortuitous posi"The government has to take The government has to take the lead in the development of agriculture." said Mr Bas deo Panday, the prime minister. "We have to be crop apecific. We are a small country and farmers do not bave the resources to achieve economies of scale. guarantee regularity of supplies and meet quality demands. The government has to identify markets and encourage farmers into production groups which are large enough."

There are early indications of a change. Output in agriculture, which declined by 4.7 per cent in 1995, increased by 7 per cent last year, sald Mr Reeza Mohammed, the minister of agriculture:

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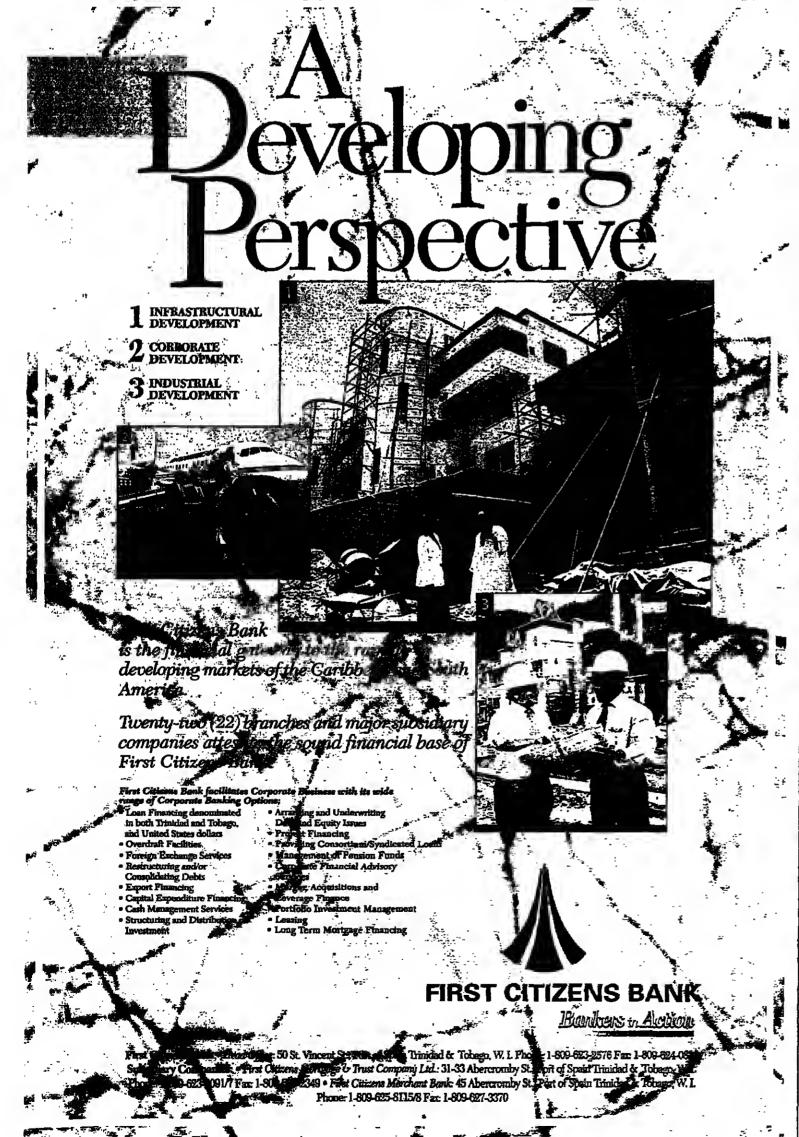
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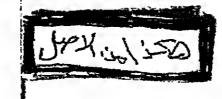
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Frederick Stüdemann on Queen Victoria's family paintings in Berlin

quick demonstration located, it is probably a first. of why Queen Victoria was dubbed the Grandmother of Europe need only look at Laurits Tuxen's painting "The Family of Queen Victoria." Painted in 1887 to mark the queen's diamond jubilee, the family scene shows a monarch-as-matriach surrounded by representatives of most of Europe's royal houses.

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Tuxen'a picture is currently in Berlin where it marks the opening to an exhibition at the Deutsches Historisches Museum (DHM) called Victoria & Albert, Vicky & The Kaiser. The organisers see the exhibition as "a study of a chapter of Anglo-German family relations."

At the centre of the exhibition. which has borrowed heavily from English collections, are four people: Victoria, herself of German descent, who married to a German prince and thair daughter, Vicky, who married Frederick, Crown Prince of Prussia.

exhibition builds a series of links between Britain and Germany. from London's influence as a centre of industrial power and liberworks and committed patronage

of education and the arts. With numerous portraits by Winterhalter, a smattering of unhappily married Rudolph regal jewels and costumes, the killed himself. By the time Fredeexhibition is probably nothing rick, whose reforming instincts special for British people used to were effectively opposed by Bisschool trips traipsing around marck, succeeded his father as museums and palaces. For Ger- German emperor in 1888, he was mans, bowever, such displays are already terminally ill. a rarity. For those from former

nyone wanting a east Germany, where the DHM is

Beyond the costumes and pretty pictures, the exhibition also successfully addresses the geo-political element of this family tale. The marriage of Vicky and Frederick in 1858 could be seen as a highly astute move on Britain's behalf which almost payed off. At the time Prussia was still viewed as a second-rate continental power and many in London wondered if Queen Victoria was not allowing her daughter to marry below rank. But 13 years later the Prussian royal family had, thanks to the skilful machinations of Bismarck, placed itself at the centre of the newly created German empire.

The possibility of using family connections to influence developments in this parvenu power were certainly explored. Frederick was influenced by his wife's liberalism and harboured ambitions to reform the Prussian and German monarchies. Together with his brother-in-law Edward From this starting point the and the Austrian Crown Prince Rudolf, Frederick made up a trio of young heirs to whom many looked as agents of change.

Such hopes were never realised alism to Prince Albert's good as all three suffered from the longevity of their parents. Edward turned idle pleasure into an art form. The high-spirited and



ARTS

Political marriage: Crown Princess Victoria in 1875

dead and the crown passed to his The terminus of that policy was son Wilhelm who took Germany down a path of increasing chauvinism and antagonism towards Britain, Kaiser Wilbelm, who first acquired a taste for maritime matters from playing with toy ships on childhood visits to his grandmother, made naval power one of the main focal points for the increasing rivalry Ninety-nine days later be was between Germany and Britain. host the exhibition has other,

the first world war which drew a battle line between many of those portrayed in Tuxen's family

The organisers were keen that the exhibition go to Londoo. But apparently this was not possible for reasons of time and space. Privately, some at the DHM wonder whether British reluctance to

more political, reasons. Given the present state of Anglo-German relations, on and off the football field, it seems that now might not be the best time to highlight the vsry Germanic roots of the House of Windsor.

Exhibition at Deutsches Historisches Mnseum, Zeughaus, Unter den Linden, until March

Concert/Andrew Clark

Stravinsky kicks off the century

he BBC's giant 20th-cen-tury retrospective got off to a stupendous start on Sunday at the Royal Festival Hall with a Stravinsky programme conducted by Pierre Boulez. Sounding the Century will run till the and of 1999, embracing a vast spectrum of events throughout the UK - most of them broadcast live. It is a project of evangelical ambition, because it aims to waken as many people as possibla to the extraordinary richness of musical creation in our dying age. Whether the all-Stravinsky, all-

Debussy or all-Ravel strategy is the right way to go about it is a moot point. London's concert planners seem obsessed by the dead composer blockbuster - no doubt because, for some strange reason, concerts are easier to sell that way. Simon Rattle's mixed approach in Birmingham. Towards the Millennium, makes more artistic sense.

But the opening Stravinsky programme, the first of 10 (!) devoted to this composer over the next six weeks, had a logic of Its own. It included a work to whose influence so much of this century's music can be traced: The Rite of Spring. And by preceding it with two less familiar pieces from the same period, it showed where Stravinsky's roots lay and what an explosive impact The Rite had on his style.

Boulez stressed the point in The Nightingole, Stravinsky's early operatic miniature, by moving from the first act to the second with barely a moment's pause. There, encapsulated in a sudden, shrill blast from the tion from Russian impressionism, shock.

with its subtly blended sonorities à la Rimsky and Debussy, to the trail-blazing objectivity of The Rite and its successors. For the rest of the perfor-

mance, the work's broken-backed style - Act 1 was completed before Stravinsky's early Parisian successes, Acts 2 and 3 immediately after The Rite - seemed less significant than the unifying force of his pictorial imagination. There is enough of the old world - the exotic woodwinds, the soprano coloratura. the Fisherman's song - to carry forward to the new. This is an inner landscape, a landscape of the soul, which bas no need of the stage, a point underscored by the subtly animated solo contributions of Ewa Malas Godlewska, Wolfgang Bünten and Jean-Luc Chaignaud.

fter the interval cama The King of the Stars for men's voices and large orcbestra, a six-minute curiosity whose Musorgskyan idiom and harmonic adventurousness make it a balfway-house between *The Nightingole* and all that was to follow. The BBC Symphony Chorus made light of its horrendous pitch problems.

And so to The Rite: Boulez's approach may have become less clinical over the years, but the deadly effectiveness of his technocratic podium style bas not changed. What counted in this exhausting, exhilarating performance by the BBC Symphony Orchestra was his ability to clarify the manifold layers and colours of the music, to underline its incredible moderwhole orchestra, lay the transi- nity, and to reassert its power to

Carmen without fake Spanishry

new Carmen, which opened in Cardiff at the weekend. The habanera, for example, is a There is no street colour in Act 1, no fiesta in Act 2, nothing but a dim spotlight in Act 3 and ne'er a more a sermon than a swaggering glimpse of toreadors in Act 4. The same raw set, the same abstract for the Act 4 crowd scene, but the wash of flame-and-earthen paint, suffice for the entire evening, and Carmen dies alone, spreadeagled beneath the sama giant passionflower which has served as drop-curtain all even

this Carmen is a lot more authentic than the fake Spanishry under which Bizet's opera usually masquerades. The principals are believably young, baring emotions with which we can identify. There may not be a Gallic tongue among them. but their French is more than passable, and the spoken dialogues have the freedom of conversation. Decor and costumes tell us everything we need to know about the heat and colour of southern Spain, and let's be bonest: when an orchestra plays the music as well as this, we can do without scenic snapsbots, because everyone takes the tunes bome with them instead.

So WNO's Carmen - conducted by Robert Spano and staged by Patrice Caurier and Moshe Leiser - has its heart in the right place. Unfortunately, that is not quite enough. The French production duo, and their designers Christian Fenouillat, Agostino Cavalca and Christophe Forey, may have sifted out everyone else's cliches, but they haven't come up

o one will be taking home with strong enough ideas of their snapshots of Seville from Welsh National Opera's own. The result is dark, austere and curiously inhibited – the very qualities Carmen is supposed to deny. motionless, emotionless act of selfcommunion, the Toreador Song serenade. The veil of stiffness lifts final dénouement is an anti-climax.

his is not a world in which blatant sexuality can assert itself. Sara Fulgoni's Car-Despite its low-budget appearance, in her intimate Act 2 rendez-vous with José, but she never convinces us thet Bizet's heroine is anything more than an attractive working girl who wants to keep her options open. Fulgoni'e dark-edged timbre suits the part; with more experience and the right director, she may grow into it. John Daszak's José and Bruno Caproni's Escamillo are both unvarnished sketches, honestly sung; Alwyn Mellor is the promising

On opening night, Spano and the WNO orchestra alone seemed to have the measure of Carmen. There were countless details to savour. notably in the inner woodwind voices, but most impressive of all was Spano's sense of dramatic pace and colour, subtly tailored to the stage performance. This Carmen may not tell the whole story, but it has enough going for it to be worth catching on tour at Bristol, Birmingham, Southampton, Liverpool or Swansea over the next two months.



A.C. Dark-edged timbre: Sara Fulgoni in the title role

Musical/Ian Shuttleworth

Semi-dramatic 'Cliff

o begin by unveiling implausibly smouldering plete with revolving crag a dark personal secret: I was in fact born on the birthday of, and at my sister's importunity named after, former Shadows bassist Terry "Jet" Harris, I might therefore be assumed to be almost genetically predisposed towards Cliff Richard, and indeed - having read the savage press reception given to Heathcliff on its Birmingbam opening last autumn - I turned up at the Hammersmith Apollo with a ertain determination not to bay for blood.

For Heothcliff is not a disaster in the league of Bernadette or The Fields of Ambrosia. Nor is it in their league in any sense: it was never intended to be a standalone stage musical, but was conceived by Sir Cliff as a match is suitable - Though dramatic vehicle for himself . . . well, semi-dramatic, then. Cliff, for all his stage and screen forays, is not an actor, what he does possess, after 40 years of experience, is a consummate skill at taking attitudinal cues from musical or lyrical moments and striking great shapes.

His performance is entirely rooted in the songs, and in his own songs at that; when forced to lower from the side of the stage during other numbers he is frankly a little lost, and when be is hamstrung by an erratic accant and an

manner - not that he cannot one suspends disbelief for an instant in his gruff bearded previously reported at the moment when Cliff, or rather, 'Cliff, strikes his orable on a solitary hearing pregnant wife were entirely - the bit single "A Misunevening.

o were many of Tim Apollo is more inti-mate than the Indon mate than the Indoor one-hit wonder Gordoo Gil-Arena in Birmingham, but trap as (for no very good draeveo a dozen rows from the stage, most performers' lower registers were drowned by the band. Those words which could be caught included a fair crop of prime Rice-isms, l particularly liked "Don't think this you may be inscrutable" and this before the gratuitous sequence depicting Heathcliff's globetrotting, which amounts to no more than an excuse to wack in some African tribal masks and a Chinese-lion dance. Director (and co-author)

Frank Dunlop seems to have given up at an early stage on any notions of theatre. Performers ara consistently arranged in tableaux rather than dynamic scenes; now and again thesa images consist merely of a few people reduced to the spoken word standing bolt upright against Joe Vanek's hightech atmospheric moor, com-

and over-projections of smoulder, simply that no selected sentences from Emily Bronte's novel Longtime associate John Farrar persona. The gasps of shock knows precisely how to write Cliff-friendly music, but not much of it is meminandible last Thursday derstood Man" lodges in the memory largely by dint of having been reprised a few times. The only other real

matic reason) "the Trouba-

dour". Among the rest of the cast, Helen Hobson stands out not only by reason of playing Cathy but because ber excellent singing voice combines with the only perceptible acting which goes on in two and balf hours. Otherwise, for all its glittering spectacle, this is scarcely more a stage musical of Wuthering Heights than David Bowie's "Diamond Dogs" tour a couple of decades ago was of Nineteen Eighty Four. It has all the brooding menace of the millennium dome; after the incongruous clap-along curtain-call, the audience files out past a merchandising stall selling Heathcliff fridge magnets and, yes,

At Labatt's Apollo Hammersmith, London W6 (0171 416

Heathcliff teddy bears.

INTERNATIONAL

AMSTERDAM

EXHIBITION Tropenmuseum Tel: 31-20-5688215

 Irian Jaya: exhibition of photographs and objects from the museum's collection focusing on the changas and developments in Irian Jaya, (which forms the western part of New Guinea), since the first encounters in 1903 between tha Dutch and Papua tribes living there; to Oct 19

■ BERLIN

CONCERT Konzerthaus Tel: 49-30-203090 Berliner Sinfonie-Orchester: with conductor Walter Weller perform works by Mozart, Haydn and Bruckner, 8pm; Feb 20, 21,

Staatsoper Unter den Linden Tel: 49-30-20354438 Tancredi: by Rossini. Conducted by Fabio Luisi, performed by the Staatsoper

Unter den Linden. Soloists include Jeffrey Francis, Gioria Scalchi and Kwangchul Youn; 6.30pm; Feb 19

DANCE Sächsische Staatsoper Dresden Tel: 49-351-49110 Rot und Schwarz.

choreographed by Uwe Scholz to music by Berlioz, performed by the Ballett Dresden; 7pm; Feb 21 EXHIBITION

Albertinum Tel: 49-351-49140 4x1 im Albertinum; exhibition featuring works by four contemporary artists: Raffael Rheinsberg (Germany), Nan Hoover (US), Maria Lassing (Austria) and Luc Tuymans

■ DUBLIN

EXHIBITION

(Belgium); to Apr 6

CONCERT National Concert Hall Tel:

353-1-6711888 London Mozart Players: with conductor/pianist Howard Shelley perform works by Grieg, Mozart, Elgar and Schubert, 8pm; Feb 21

National Gallery of Ireland Tel: 353-1-6615133 Frederick William Burton: exhibition drawn from the gallery's collection and placing Burton's most popular piece, "The Meeting on the Turnet Stairs", in the

HUMLEBAEK **FXHIBITION**

context of his work; to Apr 6

Art Tal: 45-49 19 07 19 Man and Gods: exhibition featuring 200 objects of religious and mythological significance DRESDEN found by architects in China over the last two decades. The

collection includes bronze heads from the period 1200-1000BC, a lade suit belonging to Prince Liu Sheng (from 200BC), burial offerings from the Shang period and ceramics from the time of the Han dynasty; from Feb 21 to May

Louisiana Museum of Modern

LIVERPOOL EXHIBITION

Walker Art Gallery Tel: 44-151-2070001

 Sir Charles Reilly and the Liverpool School of Architecture: exhibition examining the work of Sir Charles Reilly, architect and professor at the Liverpool School of Architecture from 1904-1944 and influential figure in the history of 20th century British architecture. The exhibition looks at his own buildings, those of his students and his wider influence in Britain and overseas; to

■ LONDON

CONCERT Queen Elizabeth Hall Tel: 44-171-9210600

 London Sinfonietta: with conductor George Benjamin and flutists Sophie Cherrier, Sebastian Bell and Helen Keen perform works by Varèse and Boulez; 7,45pm; Feb 21 Royal Festival Hall Tal:

44-171-9604242 London Philharmonic Orchestra: with conductor Paavo Berglund and pianist Stephen Kovacevich perform works by

Mozart and Dvorák; 7.30pm; Feb

Wigmore Hall Tel: 44-171-9352141 Pieter Wispelwey: the ceilist performs works by Bach; 6pm; Feb 19

LOS ANGELES EXHIBITION

The J. Paul Getty Museum Tel: 1-310-459-7611 Manuscript Illumination of the Thirteenth Century: exhibition of 19 works from the museum's collection of European illuminated manuscripts exploring the art of painting in books in the 13th century. Many artists from this period achieved dramatic new effects with a combination of reflective gold and saturated. jewel-like colour. A recently acquired set of canon tables by tha Armenian artist Toros Roslin Wustrates tha richness of this

■ NAPLES

technique; to Apr 6

EXHIBITION Museo di Capodimonte Tel: 39-81-7441307 Continultá: an exhibition featuring a large group of 20th century artists from the collection of the Stedelijk Museum, Amsterdam. On display are works by Van Gogh, Matisse, Picasso,

Chagall, Mondrian, De Kooning,

Nauman and Warhol; to

■ NEW YORK AUCTION

 Contemporary Art/ Impressionist Art: this sale Includes Alex Calder's "Untitled" Andy Warhol'a "Janet (A Double Portrait of Janet Villella)" and Joe! Shapiro'e "Untitled (J.S. 1012)"; 10.15am & 2pm; Feb 19

Sotheby's Tel: 1-212-606-7000

The Metropolitan Museum of Art Tel: 1-212-879-5500 Christian Dior: exhibition presenting the achievements of Christian Dior, who in the years from 1947 to 1957 laid the foundations of postwar fashion. Beginning with the 1947 New Look, Dior gave the period its most important fashion icon of renewal and optimism. The exhibition is drawn primarily from

PARIS

80 pieces; to Mar 23

EXHIBITION

CONCERT Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Alban Berg Quartet: perform works by Schubert. Part of the

Schubertiade; 8.30pm; Feb 20

the collection of The Costume

Institute and includes more than

EXHIBITION Centre Georges Pompidou Tel: 33-1-44 78 12 33 La Photographie Contemporaine Dans les Collections Nationales: exhibition

Ų.

featuring photographs by

contemporary artists such as Christian Boltanski, Alain Fleischer, Annette Messager and Helmut Newton; to Mar 31 Musée d'Orsay Tel: 33-1 40 49

48 14

 Le paysage américain photographie (1861-1890): photography exhibition documenting both the early years of the art and the adventures of American explorers, captured in wild landscapes such as Niagara Falls; to Mar 2

Théâtre National de l'Opéra -Opéra Garnier Tel: 33-1 42 66 50

 Pelléas et Mélisande: by Debussy. Conducted by James Conion, performed by the Orchestre et Choeurs de l'Opéra National de Paris. Soloists include Russell Braun, José van Dam. Victor von Halem and Cassandre Berthon; 7.30pm; Feb 19, 21

■ VIENNA EXHIBITION

Kunstforum der Bank Austria Tel: 43-1-5320644 Art of the Mentally III: exhibition focusing on 20th century art created by the mentally ill through 200 paintings. graphics and sculptures. The exhibits include works by Paul Klee, Max Ernst, Wölfli, Dubuffet and Amulf Rainer; to Feb 23 Listing compiled and supplied by ArtBase The International Arts Database, Amsterdam, The Netherlands, Copyright 1997. All rights reserved. Tel: 31 20 664 6441. E-mail: artbase@pi.net

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> 10.00 European Money Wheel

18.00 Financial Times Business Tonight

Opponents would dust off

the arguments of the 1970s

when they defeated

Labour's last attempt. In

the terms of the so-called

West Lothian question, a

new parliament would be

said to confer an unfair

advantage on Scotland. Why

should Scottish MPs have

the right to vote on England'e affairs while

English MPs were denied

the same right in Scotland?

Part of the answer to that

perennial question lies in

the anomalies mentioned

above. The constitution has

always been rooted in con-

temporary realities rather

than in diagrams drawn by

tidy minds. Thus, for 50

years after partition, North-

ern Ireland'e affairs were

run by its own parliament.
That said, and though he

does not care to admit it. Mr

Blair would have to concede

that Scottish devolution

required a new political bar-

gain. It would probably

mean an end to Scotland's

over-representation in the

House of Commons. Some

would query the financial

settlement it now receives

suggest that Scotland must

choose between the status

quo and independence. The

real answer to the West

Lothian question is found in

the answer to a eecond

question: do the English

If the reply is yes, the two

nations will reach an amica-

ble accommodation. Within

a generation, this deal will

be seen as a pivotal joint in

the constitution - as sacro-

sanct as the Act of Union

itself. If the answer is no.

the separatists will be

proved right, and Scotland

will seek its independence.

wonder which response

those who oppose devolu-

tion would prefer the

English to give?

ft is absurd, though, to

from the Treasury.

value the Union?



Philip Stephens

Curious crusade

John Major will win few votes by rejecting constitutional change, but reform will be harder than Labour believes

Last summer Rohert Cranborne was asked by the prime minister to write a speech on the subject of the British constitution. A scion of the house of Cecil and heir to the Margness of Salisbury, Lord Cranborne is as High Tory as they come. He knows his constitutional history.

By all accounts, the draft combined intelligeoce with elegance. There was nothing sensational. His thoughts on the elusive body of principles, institutions and statntes which make for the nation's unwritten constitution were imbued with charecteristic Tory pragmatism. The continuance of past tradition demanded e certain flexibility in the present.

Yet John Major rejected it. Lord Cranhorne's musings on reform of the two houses of parliament were too radical for his master's taste. Mr Maior was more comfortable with a call to arms in defence of the coostitutional etatus quo. His mission, as he said more recently, was to upbold 1,000 years of history.

It is a curious crusade. The immutability of the British constitution is a myth. It has been brilliantly exploded by Ferdioand Mount, the foremost Conservative commentator on the subject.* Over the centuries, there have been huge upheavals in the balance of power between monarch and parliament, church and state. Lords and Commons.

The United Kingdom was not born of some neat blueprint. Wales and Ireland were conquered. The Act of Union of 1707 left Scotland with distinct judicial, ecclesiastical and education systems.

The net result is a constitution full of jagged edges, of anomalies and asymmetries. It is constantly changing. As Lord Cranborne has said: "Politics is about illusion and continuity; sometimes about the illusion of continuity." For politics,

read the constitution. It is hard to imagine the voters are much moved by any of this. The niceties of the constitution do not slip easily into the discourse of the saloon bar. Mr Major. though, thinks otherwise.

During the dying days of the 1992 election campaign he warned that Lebour'e agenda imperilled the Union of England, Scotland, Wales and Northern Ireland. Colleagues considered the strategy cranky. But Mr Major woo. The voters, he concluded, had listened. So perhaps we should not

be surprised that he has raised the spectre again. Tony Blair's New Labour bes closed the gap on almost every other issue. It has bought the market economy. On crime and social policy, it sounds every bit as depressingly illiberal as the government.

Only on the constitution

can Mr Major see clear blue weter. New Labour would set up a parliament in Scotland and an assembly in Wales. It would strip Lord Cranborne and his chums of tbeir hereditary ticket to the House of Lords. More sovereignty would be ceded to Brussels. This apocalypse would see power beemorrhaging from Westminster to regional governments at home and to a superstate across the channel.

A Scottish parliament may prove useful in the strategy of playing on the voters' fear of change. But this is small beer

against taxes

There is more than a coin- English political classes cidence in the link between Europe and devolution. The Tories embraced constitutional reform in the 1960s, not long after their conversion to the European cause. Edward Heath promised Scotland a parliament in

Margaret Thatcher, the principal author of the party's subsequent retreat from Europe, dropped first the commitment to devolution. Lebour, meanwhile, has turned full circle in the opposite direction, espousing greater eelf-rule in Scotland and Wales before com-

ing to terms with Europe. I still doubt Mr Major's message will have much resonance in the country. In the present mood of sullen nationalism, bashing Brussels is worth a few votes. A Scottish parliament may also prove a useful metaphor in the wider strategy of playing on the voters' fear of change. But this is small beer egainst taxes.

education and the rest. Yet in raising the profile of the issue before the election, the prime minister has signposted the way the debate will change if Mr Blair wins. Herein lies the real danger for Labour. The English have so far seemed apathetic about devolution. They may feel differently if prospect turns to reality.

Hitherto, a Scottish parliament has seemed a distant prospect (a Welsh assembly even more so). As such, it has been treated by Labour and the Liberal Democrats as an issue to he left entirely to the Scots.

The powers and procedures of the new parliament have been decided by the Scottish branches of those two parties. Mr Blair's only intervention has been to insist on a two-part referendum, on the principle of the parliament and on whether it could vary taxes.

The reality of devolution, though, would bring a much wider engagement of the lished by Mandarin. ·LETTERS TO THE EDITOR Number One Southwark Bridge, London SEL SEL

We are keen to encourage letters from readers around the world. Letters may be lasted to 49 20 173 2038 (please section to line), e.n. it letters editor the con Published letters are also available on the FT tech see, bring the letters from the main international language.

Translation may be available for letters written in the main international language.

Political objectives in Germany at odds with employment needs

From Dr Jörg Schimmelpfennig

Sir, One should refrain from offering easy-looking solutions for Germany's record unemployment or. worse still, using it as a "proof" for the success - or failure - of any macroeconomic school of thought ("Germany's jobless crisis deepens", and "Savage German shake-out as industrial jobs go abroad", February 7). In the present case, however two distinctive features of the political-economic system which must not remain unmentioned should have us thinking about the interests

of today's political players. First, the cosy relationship between trade unions and employers - which has undoubtedly been instrumental for Germany's past economic success - stops being advantageous to all sides once economic growth slows down. Due to their monopolistic structure, German unions have since turned into a cartel promoting only the interests of the insiders (i.e. those with a joh), at the expense of the outsiders (the jobless), very much in contrast to their lip service. Like every other club, they maximise their members' per-capita utility. It should not be mistaken for

overall economic benefit. Second, there are similarities between the 1930s and today's economic situation other than the mere unemployment numbers. Factories are lying idle again, just as they were at the time of John Maynard Keynes' writ-

While there is an old die tum saying that no two historical situations can ever be exactly the same, it does not say that the same policy increasing public expenditure - should not work twice.

Of course, this would not come for free. There should be safeguards against misuse. It should only be allowed in exceptional circumstances. The budget

should be required to be balanced over longer periods of

Anyway, all this does not matter. Unfortunately, such a policy would run foul of Germany's unqualified commitment to European monetary union and the Masstricht criteria and, thus, is ruled out by definition.

While trade unions can hardly be expected to change their behaviour - we know it is wrong but there is very little we can do about it - it is the second aspect that should give rise to a more serious concern.

By deliberately depriving themselves of a potentially rewarding policy instrument, politicians implicitly allow us to gain an insight into their prime objectives. Employment does not seem to rank among them.

Jörg Schimmelpfennig, department of economics. Osnabrück University, D 49069 Osnabrůck,

Point trying to convey was missed

From Mr Ramon

Illarramendi. Sir, I am surprised a qualty paper such as the Financial Times would choose to take completely out of context and contort off the cuff comments at a Canning House conference on UK-Latin American relations.

Unless there were e hidden agenda, f can only assume the person writing this unsigned piece (Observer: "Donkey work" February 14) never listened to the speech in which I expressed the high regard and admiration f have for the President of Venezuela, and this over several decades. I tried to convey to the audience two relevant aspects of the president's personality; his sterling honesty (which stands in marked contrast with the atmosphere perveding public life in many countries and mine in the recent past) and his vast and almost unsur- . .

passed experience. It is this latter aspect, his vast experience and statesmanship, which renders the task of an adviser, never an easy one almost superfluous. My speech was therefore in appreciation of the president and in no way could it be interpreted as suggesting any unwillingness on his part to weigh edvice

received. in January, President Clinton called President Caldera in a birthday congratulatory message "the most experienced democratic leader of the world". Would it not be presumptuous for me to put myself forward as an indispensable adviser to such a

Ramon Illarramendi. presidential external affairs adviser. Miraflores Palace. Caracas.

Alitalia not seeking state aid sanction

From Mr Domenico

Cempella Sir, I was surprised to read the articles "Alitalia loss likely to be \$800m" (February 13) and "Alitalia losses pot \$1.8bn rescue plan in

jeopardy" (February 14). The information you refer to in the article has been public knowledge for a long time, In particular, the Official Gazette of the European Community of November 15 1996, which was widely reported at the time, gives full details of our restructuring plan, including the L1,300hn of losses for 1996. Therefore, the amount of the 1996 losses is not something

The British Constitution Secood, we are not, and Now, Ferdinand Mount, pub have never been, seeking the approval of state aid. Rather.

we are seeking endorsement from the European Commission that the investment by the state-owned holding company does indeed constitute a market transaction. which will also allow Alit-

You may have read the recent declaration by the Italian minister of transport that the bill for the privatisation of Alitalia will be submitted to parliament by June 1997.

alia's privatisation in due

Third, it is true that the Commission has raised a number of queries regarding our plan, as has been widely reported in the press. We are in the process of discussing these points with the officials of the Commission to try to find the appropriate

solutions to reach a rapid conclusion.

Fourth, the agreement

with the unions was the first of its kind in Italy - the employees will be taking 20 per cent of the ordinary shares. This has allowed us to reorganise the airline. Other companies in Italy and airlines in Europe are now following this example. Since the appointment of the new management team in March 1996, not a single flight has been cancelled due to strikes in Alitalia.

Domenico Cempella, managing director and chief executive officer. Alitalia, Viale Alessandro Marchetti. 111, 00148 Rome.

man? That was my point.

CONTRACTS & TENDERS



qualification Questionnaires.

西鐵 West Rail

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West Rail is a 51 km, double-tracked, electrified railway system, initially for passenger services with a maintenance depot and up to 11 stations. In subsequent construction phases, container freight trains and facilities, and additional passenger services, will be added.

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No communications in response to this advertisement will be accepted by KCRC except by facsimile at the above noted facsimile number.

Kowloon-Canton Railway Corporation

九廣鐵路公司

Market forces could harm E. Europe's energy sources

From Dr D. Vorsatz and Dr B.R. Orton. Sir, During the space of a week you reported the contrasting fate of two groups of nuclear power plants in Sweden ("All change in Swedish power sector", February 6. "Why has Sweden suddenly decided to shut down its nuclear power plants?", February 10) and Ukraine ("Chernobyl closure plan hits snag". February 8, "West's policies on eastern nuclear plants 'misguided' ", February 10). In Sweden there has been

careful preparation, with provision made not only for

replacement but also for introduction of energy saving measures. No energy savings measures have been reported in the case of Ukraine, only the applica tion of the market. It is only a matter of time before the final reactor of the Chernoversible fault. This will open it up to modern power plants being induced with western capital. Under these circumstances, there will be e very sharp rise in electricity

This prediction follows from the experience of Hungary where most of the

power production is now in western hands with guaranteed return of 8 per cent and an increase of 24.5 per cent in electricity prices this January. It will probably rise further to 40 per cent, to provide the right return. We advocate great care should moting change in east Europe's primary energy sources by market forces alone, since this will result in damage to the politicoenvironmental entity of us all, now and in the future.

Both Ukraine and Sweden will increase their share of the world output of greenand waste pollntants as a result of the proposed changes. Only energy saving measures will mitigate these effects, helped and financed hy G7 and the European Bank for Reconstruction and Development.

house gases and other air.

D. Vorsatz, professor of energy policy, Central European University, Budapest, Hungary, B.R. Orton, physics department. Brunel University, Uxbridge, Middlesex UB8 3PH, UK

Personal View · Victor Ciorbea

Back in from the cold

Romania's new government is committed to economic reform and privatisation



three months eral election in Romanie hrought to since the gen-

power the government I lead. Those elections showed the Romanian people had decisively rejected the past and chosen a democratic and market-oriented future for their country.

There had been a long period of poor leadership. Romania's reputation has been tarnished around the world by the failure of previous attempts to carry out much-needed reforms and the suppression of basic rights and freedoms. The result has been economic stagnation, inflation and cootinued isolation.

ft it now my government's responsibility to live up to its mandate. Immediately after the election, we took steps to resolve ethnic and confessional problems and create a climate of social cohesion. Now we have prepared a comprehensive prostabilising the economy and sures require difficult and

determined decisions.

sidies - of 13 per cent of gross domestic product from the previous government. Our programme for 1997 will be to eliminate hidden subsi-dies and cut the total deficit to roughly one-third last year's level, to 4.5 per cent of

To achieve this we will cut agricultural subsidies, end most price controls, eliminate tax breaks and substantially reduce the public sector. Our budget reforms will ensure that Romania has a small government, but at the same time we will put in place programmes of social support to see people through these difficult

During the next few days and weeks we will take many important measures aimed at structural change. To promote trade and integration with Europe, we have ended controls on foreign exchange needed for trade purposes, and we have allowed the lei to float freely in the exchange markets. We will also end the cumbersome system of export licensing and import quotas, and we will sharply redoce tariffs and other forms of

protection Romania is still burdened with a large state sector which controls three-fifths of gramme of economic the economy and remains reforms, with the goal of inefficient and unreformed. We intend to privatise raplaunching the structural idly as much of this sector reforms necessary for as possible, by euctioning growth. Many of these mea- enterprises for cash and vouchers.

During 1997 we will auc-We inherited a budget defi-tion about 50 enterprises e cit - including implicit sub- week, liquidate chronic loss-



Man with a mission: Romania's Victor Ciorbea

making enterprises and begin restructuring and pri-vatisation of leading banks. We hope that foreign investors will play a critical role in providing investment and assistance in this proces

There is no doubt that these steps are difficult and will create both benefits and hardships. Some sceptics have alreedy questioned whether rapid reform can be sustained, but these reforms are not being introduced without consultation. We have already received aupport from trade unions, coal niners and businessmen.

In the past, it was narrow vested interests that prevented reform, not not broad public opinion. It was often for the sake of a small minority that costly controls were maintained, inflation was let loose and reforms were reversed - all of which caused great harm to our the region. nation.

Our programme has also The author is Re received widespread support prime minister.

from the international community. We have successfully completed negotiations with the International Monetary Fund for a one-year standby arrangement, and we have reached agreement. with the World Bank over's programme of structural reform in the financial, anterprise and agricultural sectors. The steps in these programmes reflect our promises to the people of Romania and we are fully committed to implementing

For many years, Romania has consumed more than it produced, and lived in isolation from its neighbours and the world. Those days are past. The chance to take advantage of our proximity to the European Union, our good education and our will

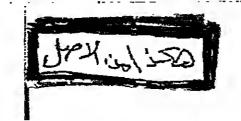
to succeed has finally come. There is no doubt we are a long way from our goal of sustained growth and integration. But with the reforms we have now started, with the growing confidence of the busine community and with the goodwill of our Kuropess neighbours as well as our friends throughout the world, I am confident we will

Sugar,

3.43.5

S STIFFE.

My hope is that in the coming month and years we can all look back to this period as a decisive step in Romania's history, confident that we will have done our duty to the country and contributed to the stability of



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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday February 18 1997

A newcomer's neat work

Mrs Madelaine Albright, the new US secretary of state, has already shown a certain dexterity in handling her European allies. By choosing Rome as the first stop on her maiden trip to the old world, she made a quiet show of solidarity with all those Nato countries which suspect France of bidding to put European security in the hands of a directorate consisting of Lon-don, Paris, Bonn and Moscow.

French officials would argue thet thair recent proposal for a five-nation summit grouping the US and four leading European powers is designed to pre-empt cronyism of another sort: bilateral US-Russian deals over the future of Nato from which western Europe is excluded. But smaller Nato members seem at least as nervous of French intentions as they are of the US, and this has not gone unnoticed in the State Department.

Today's meeting of Nato foreign ministers will no doubt hear fresh cries of alarm from countries like Norway, Belgium and Portugal about the prospect of deals being done behind their backs. As the representative of the only country which can go ings they resch, Washington through all the motions of consulting partners without risk to observe diplomatic niceties and its own, overwhelming power, the new secretary of state will hear out these complaints with understanding and sympathy.

Not that US foreign policy, under Mrs Albright or any other secretary of state, is entirely averse to deal-making in twos to the UN, Mrs Albright has or threes. She and ber German counterpart Mr Klaus Kinkel yesterday buried a bizarre US-German row over the status of the institutions and cut smaller scientology with a haste that underlined the vital importance of their relationship.

In private at least, US and weeks of office.

German officials will acknowledge that Nato's enlargement has been driven forward by a discreet but rock-solid partnership between the military and political establishments of Washington and Bonn. It is based on a common understanding of the need to co-manage the economic and political development of central and eastern Europe, with Washington as ultimate guarantor of tha region's security and Bonn as main provider of financial aid.

Last Decamber, when US-French relations were at their nadir, US officials drew a pointed contrast between this sorry state of affairs and their exemplary ties with Germany. As Mrs Albright understands this Washington-Bonn axis needs to remain in prime condition if she is to realise har dream of a "smooth passage" to the Madrid summit on European security in July.

So far at least, the US and Germany have managed to do business together without incurring the resentment or jealousy of smaller nations. Whatever bilateral understandand Bonn rarely forget to work through the proper institutional channels, from Nato to the Organisation for Security and Co-operation in Europe.

With no recourse to the confrontational tactics which she sometimes used as ambassador managed to cast the French summit proposal as a somewhat heavy-handed attempt to bypass countries out of the picture. That is neat work for a secretary of state in ber first few

Sharif's new leaf

Mr Nawaz Sharif, who was all but inevitable. The outgoing sworn in vesterday as: Pakis- caretaker government made a tan's new prime minister, start on economic reforms to claims to have turned over a prepare the way for agreeing a new leaf since his removal from new medium-term loan prooffice in 1993 on charges of cor- gramme next month. But the ruption. And to judge by his maiden speech to parliament, he would like India to do the same.

He knows that he will not get far in his efforts to transform Pakistan's prospects without an easing of tensions with India. The two neighbours will scarcely resolva their differences overnight, if ever. But that he and the Indian prime minister should be talking about talking to each other is a signal improvement on three years' angry stalemate.

The new premier made equally encouraging noises about the his main domestic challenge: averting economic crisis. With a current account deficit of more than 6 per cent of GDP and beavy burden of in the country's political and foreign debt the economy has spent tha past year lurching from one near-balance of payments crisis to another. Foreign reserves have now fallen to around \$600m, less than 3 weeks

of imports. Without extra help from the international Monetary Fund to bridge the hole in the external IMF will not risk another failure without clear evidence that the new government will continue and strengthen - those reform

Is Mr Sharif the man to do this? His past record is hardly encouraging. When he was last in office he was firmly in the "spend now, pay later" school of economic policy-making. Any reversion to his old habits now would spell disaster. But Sartaj Aziz, the incoming finance minister, and Mobammed Yaqub, the newly re-appointed central bank chief, are more credible proponents of reform.

Between them the two men have at least an outside chance of imposing the necessary shift economic culture. But to do this they will need to make enemies: cracking down on corruption and patronage in the debtridden banking sector, for example, and on the tax avoidance which robs the government of a large chunk of its revenues And they can only do that if Mr Sharif has the courage to supaccounts a genuine crisis seems port them.

Consumer woes

Why is it that customer tion that access to services from disaffection continues to grow even in UK privatised industries such as gas, which were floated more than a decade ago? Clearly teething troubles are inevitable when far-reaching structural change is imposed on giant utilities. With gas, the big change the demerger of the supply businass, Centrica, whose shares began formal trading yesterday - simply came late, in rail, criticism of this week's service cancellations by South West Trains, owned by Stagecoach, bave come sooner, but look similar.

Yet there is a wider unhappiness which is not just transitional. Poll evidence suggests that consumers believa prices have risen in industries where they have fallen significantly. And while a recent report by National Economic Research Associates (Nera) identified a sustained improvement in levels of service in the utilities including water, the notion that the bosses of the water industry are performing well would prompt

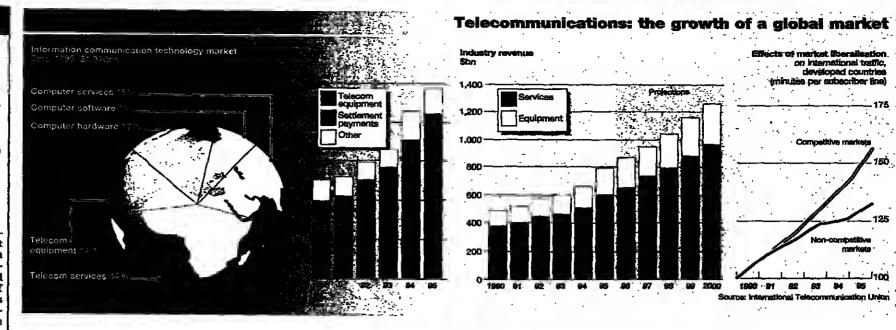
ribaldry across the land. Clearly a poor job has been done in publicising the benefits that privatisation and increased competition have brought to the consumer. There is, too, a wider problem of expectations, which arises from the general assumpmonopolistic utilities is a basic social right of citizens. Where prices have risen, as in water, the problem becomes acute.

in gas, however, prices have fallen. Nera professes itself baffled that the volume of customer complaints has continued to increase. Yet gas, like water, has been attacked over hoardroom pay. Note, too, that the performance criteria attached to so many of the share incentive schemes that have enraged the public relate to maximising shareholder returns rather than customer satisfaction.

While there is a burgeoning literature on the need for more regulatory accountability, there is much less on corporate accountability. And this is where the real difficulty lies. Privatisation has entreuched the conflict of interest in the utilitias between consumers and shareholders. The result is that the legitimacy of these busi-

es is suspect. The Conservatives' answer is simply to offer more privatisation. Labour's chief response is an indiscriminate windfall tax that fails to address the real problem. Until the debate addresses the issue of legitimacy more directly, consumers will continue to complain.

COMMENT & ANALYSIS



A ringing endorsement

Big carriers with an international presence will be the first beneficiaries of telecoms liberalisation, says Alan Cane

he euphoria at the weekend among trade representatives and their dalegations to the World Trade Organisation talks on telecommunications services in Geneva was understandable. After three years of often gruelling negotiations, they had finally reached agreement on ushering in an era of free competition, low prices and cross-border investment.

But there was a strong element of chauvinism mixed in with the jubilation - perhaps surprising for talks designed to benefit all the participants rather than playing to the strengths of any one country or trading bloc.

For Ms Charlene Barshelsky, the US Trade Representative designate, the agreement was a triumpb for the American way. "US companies are the most competitelecommunications providers in the world; they are in the best position to compete and win under this agreement," she said.

Even Mr lan Taylor, the UK science and technology minister, felt impelled to make the case for British contenders, "This is great news for worldwide telecoms users and manufacturers and particularly for the UK's industry and consumers," he said.

Such rhetoric reflected the politician's need to play to the gal-lery back bome. But it is also based in fact: Ms Barshefsky and Mr Taylor know their countries have the advantage of the experience of more than a decade of competition - and are best placed to benefit from liberalisation.

"The developed countries will get the lion's share of this market," says Mr Neil McMillan, the British civil servant who chaired the negotiations. It is an enormous market. Fig-

ures from the International Telecommunication Union suggest trade in telecommunications was worth \$788bn in 1995, of which three-quarters came from the sale of telecoms-related services.

Sales of services are growing at 7 per cent a year and show no signs of slowing down. By next year, telecoms trade will be a thousand billion dollar business. The talks, which had been in

progress intermittently since 1994 failed last April because the US did not believe enough satisfactory offers had been put forward. Of 48 offers at that time, it judged only about a dozen as acceptabla. This time, some 69

- many improving their offering significantly.

Japan, for example, has agreed to remove limits on the stake a foreign company can hold in a Japanese carrier, with tha exception of NTT, the national operator, and KDD where 20 per cent remains tha limit. It has also agreed to eliminate restrictions on resale of spare capacity on international lines, a rapid and effect method for new competitors to enter its market.

The agreement is also significant in providing - for the first time in world trade negotiations - the basis for a regulatory structure to manage competition in an open way. This will include rules to ensure fair trading that will

border investments.

apply globally and should reas-

s well as delivering a big

boost to the telecoms

customers, the WTO agreement

achievement has raised hones

that the pioneering approach

liberalisation of other industries.

This is the first multilateral

accord to be clinched by focusing

on trade in a single sector. Until

now, progress has depended on

constructing elaborate package

trade, in marathon negotiating

deals, covering many types of

rounds which take years.

"It appears we can now

The success of the new

approach promises to quicken

negotiate agreements more or

less continuously, as long as

Jeffrey Lang, chief US WTO

negotiator, said yesterday.

His optimism reflects a

chance for the single-sector

collapse last April and severe

to liberalise financial services

setbacks in separate WTO efforts

Critics said the approach was

approach, after their near-

and shipping.

decisive change in mood. Until

the weekend, the telecoms talks

were widely viewed as the last

countries are prepared to make

tha necessary commitments," Mr

the tempo of trade liberalisation

taken can now speed up the

such as financial services.

bas re-written the rules of global

industry and its

trade negotiations. Its

vate investors planning crossin the short term, the principal

beneficiaries of the Geneva agreement will be the big carriers with s well-developed international presence. Operators from already liberalised environments -AT&T, MCI and Sprint in the US, most competitive operators British Telecommunications and Cable and Wireless in the UK will have an advantage because of their experience of competi-

Many of these have formed global alliances to attack new markets - these include AT&T's WorldPartners, BT and MCl's Concert and Global One which hrings together Deutsche Tale-

Template for trade talks

interests. Giving concessions in

another has long been vital to

single-sector talks may have

been the only way to get a telecoms agreement," says a

previously sceptical diplomat.

could focus their attention on

one set of talks. That allowed

and consult widely with each

other and with business and

WTO secretariat also drafted

negotiations – it would bave

gave a big say to recalcitrant industry lobbies. Last-minute

objections by US satellite

that upset spurred the US

negotiators to work harder to

favour of liberalisation. As a

agreement is likely to have

commanded such wide support

Indeed, the biggest lesson of

importance of involving business

the telecoms deal may be the

more directly in trade

policymaking. Though US

result, no previous trada

in one sector.

build a united industry front in

lacked the resources to do this in

a round covering several sectors.

Admittedly, the approach also

companies caused Washington to

balk at a deal in April. However,

offers for many developing

countries to put to the

One reason is that negotiators

them to study the issues in depth

one sector in return for gains in

negotiating rounds. "I now think

national niche. NTT of Japan, the world's largest telecoms operator, bas already said it will form partnerships abroad to distribute its services. But if the countries with the

expect to be winners, must there not also be losers? Not so, says Mr McMillan of the UK. "I cannot see that anybody can lose from this deal - apart from those countries which believe they can continue to make superprofits from telecoms behind trade barriers.

His conclusion is given weight by the fact that almost 70 counkom, France Télécom and Sprint. tries representing about 90 per National operators facing com- cent of the world's telecoms reve-

WTO has preferred to keep

producers at arms' length.

fearing they would oppose

For example, electronics

Yet in some industries, at

least, free trade enthusiasts are

starting to dictate the agenda.

companies on both sides of the

Atlantic have led the way in

pushing for an agreement to

abolish tariffs on information

technology products, which the

WTO aims to conclude shortly.

The role of business will be

liberalise financial services in

when Washington refused to

pressure from a number of US

Fear of another failure has

spurred high-level industry

efforts to get a deal. They are

being promoted in Europe by a

Buxton, chairman of Barclays.

with a US industry group led by

Mr Kenneth Whipple, president

the UK bank, in close liaison

of Ford Financial Services.

The aim is to achieve a

transatlantic consensus in

favour of liberalisation. That

more likely, but could pave the

way for a different style of trade

would not only make a deal

negotiations in the future.

committee headed by Mr Andrew

banks and insurance companies.

participate in a deal, under

April. The talks broke off in 1995

crucial when the WTO

relaunches negotiations to

liberalisation.

countries made acceptable offers sure telecoms companies and pri- petition for the first time from nues felt encouraged to sign the tha alliances will be forced to go deal. The chief non-signatories it alone or attempt to dominate a are China and Russia, both of which have yet to become members of the WTO.

Improvements in offers apart, there are three principal reasons why a deal proved possible last weekend. First the participants realised that failure would mean fresh negotiations could not be concluded much before 2006 - a disastrous delay given the speed of change in the telecoms industry. With a new round of negotiations under the General Agreement on Tariffs and Trade due to open in 2000, there was little chance of earlier agreement.

Second, the developing countries increasingly realised they had more to lose than gain by keeping their markets closed.

Traditionally, these countries have been concerned about the threat to their national operators from the large international carriers. They have worried that declining international call rates meant a loss of income - damag-

ing their trade balances. They are aware, however, that they need \$60bn a year simply to maintain their existing telecom services - and much more if they are to catch up with the more advanced countries. Foreign investment is the only way they can bone to find the capital, and investors would be more willing to put money into a third world operator if they felt their investment was protected from government interference by

approved regulations. You cannot dig up your infrastructure and take it away if the government decides to nationalise it," ona official noted.

Third, there was a growing understanding among operators that trade liberalisation was important for them and could provide them with benefits such as investment and access to foreign markets. Trade negotiators and telecoms operators come from different backgrounds with different ways of working. Collaborating on the talks has been

a learning experience. Telecoms markets will continue to open up, national operators will be privatised and call prices will continue to fall with or without tha Geneva agreement. But the importance of the deal as catalyst cannot be overemphasised. The US may have been right to bold out for better offers, but it took quite a risk.

negotiators are required to faulty because it allowed no Guy de Jonquières trade-offs between divergent consult domestic industries, the

OBSERVE

Degrees of uncertainty

Onca upon a time university degrees were awarded only for fusty subjects such as classics and maths, but these days you can get letters after your name in almost anything. We cite as evidence the latest bachelor of science degree - and perhaps even a masters - about to be launched by Ford.

The car giant is coy about giving away details of the degree aimed at its UK car dealers ahead of a fanfare laimch planned for early April, but Observer can reveal that the project has been cooked up with the help of Loughborough University, a seat of learning which already rims a Ford-sponsored degree in

automotive engineering. The new course, it seems, will be a mix of on-campus and distance learning; the idea is that eager dealers will be able to pick up an honours degree without interrupting the serious business of flogging motors. In the long run Ford hopes to put pep into its flagging UK sales by creating an elite of sharp-sulted

The course content is also under wraps; but a number of modules spring immediately to mind. Lectures such as Basic and Advanced Haggling are

bound to be popular, while an advanced seminar on Trade-ins: their scope and application should pay dividends on the

forecourt And in a business where presentation is everything, a foundation course in Polishing the primacy of elbow grease sounds like a must.

Gremlinology

getting into his personal

Bill Gates may be the world's richest man but even a huge personal fortune does not buy immunity from grendins. The Microsoft chairman yesterday suffered two attacks in front of an American Association for the Advancement of Science meeting in his home city of Seattle. First. Gates tried to demonstrate the internet by

electronic mailbox; the modem connection failed after a minute He then asked Microsoft researcher Matt Turk to demonstrate a new "seeing computer", which was supposed to tell which part of its screen Turk was looking at by watching him through a mini-camera. The infernal machine resolutely refused to believe that Turk was

ton of the screen. Fortunately Tuck had given himself a let-out before he began by quoting one of his boss's favourite lines: "It's not research

looking anywhere beyond the

unless there's a 90 per cent chance of it not panning out."

Bought to book Kim Hyun-chal, son of the

South Korean president, is planning to sue the opposition for claiming he had ties with Hanbo steel, the company at the centre of a bribes-for-loans. scandal. While denying the opposition charges, Kim still has to explain why 10,000 copies of his book of political essays turned up in a Hanbo warehouse.

Opposition MPs claim the books are proof that Hanbo was financially supporting Kim, known locally as "the crown nrince" because of his influence in the Blue House, the presidential mansion. Hanbo says it bought the books as a part of a policy to encourage "good" reading among its workforce; strange, then, that the books were stacked in unopened boxes covered with

Save it

Old habits die hard, and Vietnamese citizens are proving reluctant to move their savings from under their mattresses and into the safe-keeping of banks. The country's central bank is more than a little frustrated at

this apparently lukewarm support for the fledgling banking system. And how better to encourage tidy financial habits than by holding an essay-writing

The competition, sponsored by The Commercial Bank of Korea and advertised in the local press, asks contestants to write on one of two catchy subjects: "How to encourage people to deposit money with the bank", or "What is the best way to mobilise money, especially for medium and long-term deposit?" Let's hope the \$90 first prize ends up locked away somewhere safe.

Let's get lost ■ The St Patrick's Day parade

bome town of European commissioner Padraig Flynn, should be interesting this year. Parade organisers plan to stage a look-alike contest featuring Princess Diana and Lord Lucan. who disappeared back in 1974. The Connaught Telegraph reports that both the princess and lord have family connections with the town dating back to the early 1700s. A street and park there are named after Diana's family, the Spencers: and hundreds of Castlebar bouseholders are still paying ground rent to the Lucan estate. Sounds like a real absentee landlord.

in Castlebar, the west of Ireland

Financial Times

100 years ago The Cretan Crisis According to all appearances,

the Cretan crisis will turn out to be a storm in a teacup, and the markets will soon look very foolish over the recent scare. The position is very briefly this. The Mosiems have continued for many months to massacre Christian Armenians in Anatolia. Constantinople and elsewhere throughout the Ottoman Empire, and the great Powers have been unable to put a stop to the horrors. In Crete the Christians have been massacring the Moslems, and on this matter there has been no dissension among the Powers. They are taking unanimous action to preven the Turks from throwing reinforcements into the island, but, on the other hand Christian side to be reinforced by a rush of headstrong

50 years ago

U.S. Surplus Stocks Advertisement: "United States Government Surplus Stocks Located in Germany Now Offered For Sale. Property will be sold at depots on a first come, first served basis. Contact Office of the United States Foreign Liquidation Commissioner, 9 Rue de Presbourg, Paris."

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FINANCIAL TIMES

Tuesday February 18 1997



Rumours sweep Beijing over Deng's health

Leading officials break off provincial tours

By Tony Walker in Beijing

China's top officials have cut short provincial tours to return to Beijing, amid indications that the health of Mr Deng Xiaoping, the paramount leader, has deteriorated

China's state media gave no sign last night that Mr Deng, 92, may be close to death, but the capital was awash with

Reuter reported yesterday that President Jiang Zemin had cut short a trip to southern Jlangxi province to hasten back to Beijing. Premier Li Peng had returned from Guangdong, the province adjacent to Hong Kong.

Beijing insists Mr Deng's health is "all right" for a man of his age, but Chinese officials say privately his condition has "There are doubts whether he the vice-premier in charge of

laid the basis for the decline in

the cost of long-term borrow-

ing for business. German

attended by German industri-alists and bankers, be said the

government was following con-

sistent policies and financial

markets recognised this. Italy

was not "fudging" or "cheat-

VW and GM

prosecuting

Continued from Page 1

ing", he added.

appropriate

was under way.

industry supplier

be the mastermind.

their investigations.

deny that an investigation by

will live beyond the end of the economy. Both were in February," said one. But Western diplomats point

out that Mr Deng, who was last seen in public in early 1994, has defied persistent reports of his imminent demise. "He dies about four times a year according to the Hong Kong press," said one.

An alternative explanation for the leadership's movements is the crisis over the defection of a senior North Korean official who has taken refuge in South Korea's mission in Beijing.

China fears a further destahilisation on the Korean peninsula when North Korea is facing famine, and doubts persist over its leadership since the death of Kim Il Sung in 1994. Among the senior leaders back in the capital are Mr Qiao Shi, who ranks third in the

hierarchy, and Mr Zhu Rongji.

southern China.

President Jiang and Premier Li are said to have visited Mr Deng at the weekend. The Hong Kong press prompted a slump in the stock market last week when it reported that the architect of China's economic reforms had suffered a stroke.

Mr Deng withdrew from public life in 1990, but continued to wield influence. Since 1994, however, he has not played a significant role.

Chinese propagandists have been preparing the public for his demise with tributee, including a television series shown early this year. Mr Deng is suffering from Parkinson's disease and other degenerative ailments. He lives in a compound behind the Forbidden City in Beijing.

Stand-off in Beijing, Page 8

Bonn facing Romanian PM fiscal curbs unveils 'economic Continoed from Page 1 salvation' plan defended the "cautious" monetary policy adopted hy central banks in the 1990s which had

By Chrystia Freeland

long-term interest rates were lower than the US, he noted. Mr Victor Ciorhea, the · Mr Romano Prodi, the Ital-Romanian prime minister, yesian prime minister, last night terday announced an economic reasserted Italy's determinashock therapy plan to elash tion to join the first round of the hudget deficit, rein in infla-European monetary union in tion, open up the foreign 1999, Andrew Fisher in Frankexchange markets and speed up privatisation. Speaking ahead of a dinner

television, Mr Ciorhea called the move a "programme of national economic salvation". The package could be a breakthrough for Romania

in a speech broadcast live on

former communists, has to 3.5 per cent this year. lagged behind most of eastern Europe in the transition from central planning to a market Mr Ciorbea, who became

prime minister after the election of a centre-right coalitioo company to do when faced last autumn, warned the with allegations that it has long-suffering Romanian peoheen victimised by the ple that the programme would improper acts of others. As those acts are discovered, economy to contract by 2 per cent this year. But he promised it would lay the foundaauthorities are informed and tions for an economic rebound given our full cooperation in in 1998 and set Romania on a GM would not confirm or course of integration with the rest of Europe.

the US Justice Department "We must pay a very high price. We are paying for the mistakes of the past but also However, an official at a car to guarantee the future," Mr said Zurich prosecutors had Ciorbea said. "We are paying with months of our lives, with taken two people into temporary custody in connection our nerves, with energy and with the alleged bribery ring. unfulfilled dreams. But we are One, a headhunter based in paying because we are firmly Switzerland, was believed to convinced that this will be the last payment of this kind and

The radical package follows the precipitous disintegration of the Romanian economy last in inflation to nearly 60 per cent and a reintroduction of controls over the foreign exchange market, as the ruling leftist government sought to huy its way to re-election.

The new administration's plan, which the prime minister insisted had to be implemented in one fell swoop, calls for a cut in the budget deficit from which, under the leadership of last year's 5.7 per cent of GDP Mr Ciorbea said the govern-

ment would liberalise the foreign exchange regime from today, and both foreign and domestic banks would be allowed to operate on the mar-

He said the government would aggressively push ahead with privatisation, selling off 2,750 enterprises by the end of May. The government aims to sell 69 per cent of Romania's enterprises by the end of the

The reform package also calls for the liberalisation of almost all state-controlled prices - which inspired long queues for petrol on the streets of Bucharest yesterday. Fuel prices are set to rise by 50 per cent and utilities, railway transport, urban transport and telephones are also in line for massive increases.

FT WEATHER GUIDE

Hamanaka pleads guilty to fraud and forgery

Yaeuo Hamanaka. Sumitomo's disgraced former star copper trader, yesterday pleaded guilty to fraud and forgery involving \$2.6bb.

The charges stem from an illicit metal dealing loss which became Japan's biggest corporate scandal.

Mr Hamanaka's admission came at the start of his trial at Tokyo District Court. The case is likely to raise fresh questions about the efficacy of risk management at Japan's multinational companies.
Dubbed "Mr Five Per Cent"

for the share of the world copper market he was believed to have controlled, it is thought he covertly tried to drive up prices in an ultimately futile battle against US hedge funds. However, the Japanese trial does not cover the wider issue of why he tried to corner the market and for whose benefit. These questions are being investigated by regulators in the US and UK, where the deals took place.

Tokyo prosecutors also alleged yesterday that he had received Y15m (\$120,000) of "gratitude payments" between autumn 1992 and spring 1993 from the Tokyo representative of the UK commodities trading group Winchester Commodities, which had acted as a broker for Mr Hamanaka.

When Sumitomo sacked Mr Hamanaka last June, Winches ter denied any responsibility for the losses, maintaining it only had a small involvement with the trading group.

Tieless, and wearing a blue suit with green plastic san-dals, Mr Hamanaka, 49, simply said: "That is correct," when responding to the fraod and forgery charges. If found guilty, he faces a maximum 15-year prison sentence - five for forgery and 10 for fraud.

On the forgery charge, Mr Hamanaka admitted falsifying managers' signatures on four letiers to open illicit trading

On fraud, he admitted making improper payments of \$771m from Sumitomo's Hong Kong subsidiary to Morgan Guaranty of New York, to cover losses on a copper option account he held there Morgan Gnaranty is not acrused of any misdemeanour. Sumitomo has claimed all

along that Mr Hamanaka alone was responsible for the loss and that senior managers knew nothing about it until he confessed after an internal audit last May. The case could take up to

three years under Japan's slow-moving judicial system But the outcome is in little doubt – more than 99 per cent

Back in from the cold, Page 18 of Japanese state prosecutions See Lex result in convictions.

THE LEX COLUMN A few dollars more

is the strength of the dollar a good reason for buying continental European equities? Certainly, the weak-ness of the D-Mark and other currencies should hoost exports. growth and corporate profitability. Understandably, continental stock markets have got off to a cracking start in 1997: Frankfurt is up 12 per cent, Paris 13 per cent and Milan 18 per cent. However, the gains from the swings have been more than lost on the roundabouts; in dollar terms, Frankfurt and Paris are up only 3 per cent, while Milan has risen 8 per cent. Shareholders would have done better to invest in the US, which is up 9 per cent. Looking at currencies alone, this

seems appropriate. True, exporters based on the Continent could see leaps in profitability that more than compensate for the decline in the currency. Hence, the ontperformance of antomotive, engineering and electronics stocks. But much of European industry - like the media and retailing sectors which have underperformed so far this year - is domestic and so will benefit little from dollar weakness. Meanwhile, European-based multinationals are likely to gain simply because profits made elsewhere will look higher once translated into cheaper domesic currencies.

Moreover, dollar strength is not oecessarily a buy signal even in those sectors where there is a clear impact on profitability. Unless the currency continues to appreciate, the impact will be one off. investors looking for ongoing improvements would do better to pick companies which are making determined efforts to restructure themselves.

Freeport/Bre-X

The Indonesian government's preference for doing its business beyond the gaze of public inquiry remains questionable. That said. privacy has not prevented a fierce struggle for the right to develop the Busang gold deposit. But whether ehareholders of Bre-X Minerals, the company that discovered the deposit, have benefited from this process is moot. They can he pleased that they have been freed of an arranged marriage with Barrick Gold. But the emergence of Freeport McMoran Copper and Gold (FCX) as development partner is not obviously a hlessing. The terms of the Barrick deal were never made clear, but shareholders are



Moreover, although estimated ore reserves at Busang have now jumped to 71m ounces, Bre-X'e shares look fully priced. Including the \$1.2bn deht which will be taken on to develop the mine, Busang is being valued at around \$10bn, similar to Barrick Gold, which has about the same reserves. The difference, of course, is that Busang is still two to three years away from production.

The clear winner in all this is FCX. With Bre-X's 45 per cent stake in effect valued at around \$3.9bn, FCX's 15 per cent stake is worth \$1.3bn, or \$4.66 a share, after subtracting the \$400m it will contribute to construction costs. On this basis, FCX's shares, which jumped \$2% on Friday when rumours of the deal energed, may have further to go.

Romania

If Romania's promised reforms read like something out of an International Monetary Fund textbook, that is probably because they are precisely that. Exchange controls are to be lifted; tariffs and price controls will he cut: much further. privatisation is planned; the budget deficit is to be chopped by twothirds. But ambitious though these promises sound, there are reasons to give the new government the benefit of the doubt. It has already shown willingness to be brave doubling fuel prices in the middle of winter and abandoning an absurdly inflated exchange rate. Moreover, it shows every sign of understanding the importance of foreign investnow faced with their share in the ment in sustaining recent years' project falling to 45 per cent from 90 impressive growth rates. Yesterment growth forecast - a 2 per cent contraction this year - hardly sug gests it is complacent about the urgency of the problem.

Of course, many Western investors will want more evidence before getting involved. Even after the recent vertiginous depreciation ~ ikely to worsen inflation further it is far from clear that the currency has yet stabilised. Equity investors face more mundane problems too: legal changes guaranteeing the exportability of profits are still awaited; valuations are hopelessly opaque; the markets are illiquid and boast few established hlue chipstocks. All the same, booming markets elsewhere in eastern European are bound to send investors scurry ing in search of new frontiers. Romania is one to watch.

Banks/supermarkets

The hoary issue of UK superman kets muscling their way into retail banking has raised its bead again NatWest and Tesco have had a sud den divorce. Mr Peter Ellwood, chie executive at Lloyds TSB, confesse to being more frightened of compe tition from non-bank retailers than from his traditional rivals.

Certainly, it would be foolish to underestimate the competitive threat. Nor should it be exagger ated. After all. Marks and Spence has been in the financial service business for 12 years, yet operating profits in the last financial year were only £61m. Lloyds TSB pre-tax profits were £2.5bn. And assuming a 19 per cent post-tax return on equity, the average for the big four hanks, Tesco's £40m-£50m invest ment in its new deal with Royal Bank of Scotland would produce princely profits of £8m. On this evidence, any inroads retailers are likely to make will be slow. They will not be helped by customer iner tia; there is ample evidence to suggest that customers do not regard interest rates as a price in the same way they do petrol.

But while new entrants may not be able to make much money them selves, they can still damage the market. The higgest risk to the banks is not that the supermarkets will steal their husiness but that they will make it less profitable by cherry-picking the more lucrative products and driving margins

> Additional Lex comment on UK casinos, Page 28

Europe today

Low pressure over the North Sea will bring wind and heavy rain to we Europe. Rain will fall in southern Scandinavia,

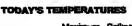
Germany and eastern France. Showers will develop west of this area, affecting the Benelux, the British Isles and northern France Southern France and most of the Iberian peninsula will have sunny conditions mixed with cloud. Northwestern Spaln will have rain. It will rain in Switzerland but Austria will be mainly dry. Central Italy will be sunny.

The Balkans will have a mixture of sun and cloud.

Five-day forecast High pressure over the wester

Mediterranean will improve conditions in this area Bad weather coming from the Atlantic will move towards

Southern Europe will be mainly dry with plenty of sun.



		I VALUE I TUBE I	Delluid
		Celatus	Belfast
	Abu Dhabi	sun 25	Beigrade
	Accra	fair 32	Berlin
	Algiers	fair 1e	Bermuda
	Amsterdam	shower 10	Bogota
ł	Athens	shower 10	Bombay
- 1	Atlenta	sun 12.	Brussels
-	B. Aires	thund 31	Budepest
-	B.ham	shower 8	C.hagen
-	Bangkok	fair 36	Calro
١	Barcelona	fair 15	Cape Town

Lufthansa

We wish you a pleasant flight.

Genévia
Gibraltar
Gibraltar
Gibraltar
Gibraltar
Gibraltar
Helsinkl
Hong Kong
Honokuku
Istanbul
Jerkerta
Jerkery
Kerachi
Kerachi
L. Angeles
Lass Patmas
Lima
Lisbon
London

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Without us, they couldn't play it so cool in Latin America.

Acquisition of the refrigeration components division of Alcan in Brazil confirms Bundy's position as the star player in a frozen systems worldwide. The purchase doubles Boundy's Brazilian refrigeration business and adds ROLL-BOND." evaporator systems in its product portfolio. Bundy is already Brazil's market leader in condenser and freezer-shelf technologies. Now its world-leading ROFL-BCANS

evaporator technology will facilitate further growth globally and in a Latin American market worth US\$170 million and latin refrigeration customers, including Whirlpool and Electrotux, this new move makes Burndy are even more valuable; plants Bundy is one of TI Group's three specialised engineering businesses, the others being Dowty and John Crea Each one is a technological and market leader in its field. Together, their specialist skills enable, TI Group to get the critical answers right for its customers. Worldwide.



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IN BRIEF

follars more

SAS profits hit by currency swings

A combination of higher costs, adverse currency movements and increasing competition caused a 31 per cent slide in profits et Scandinavian Afr-lines System in 1996. A worse-than-forecast fall in pre-tax profits in the fourth quarter, from SKr487m (\$66.17m) in the same period in 1995 to SKr365m - due mainly to currency effects - stalled hopes of s year-end pick-up and left full year pre-tax earnings down from SKr2.6bn to SKr1.8bn. Page 25

Centrica shares fall on London debut The share price of Centrica, the former gas supply and trading arm of British Gas, slid sharply in heavy trading on its stock market debut, shedding 10% to 65%p, the worst performer in the FTSE 100. Profit taking after a week of steady gains by Centrica in the "grey market" was one reason for the sell-off. Page 28

Half of Shandwick board to defect Shandwick International, one of the world's largest public relations group, is expected to announce that half of the board at its Londonbased financial consultancy is defecting to set up a rival company. The executives quitting Shandwick Consultants are thought to include directors handling public relations for Halifax huilding society, venture capitalists 3i and Brit-

Bangkok Land goes into red Bangkok Land, one of Thailand's largest property and condominium developers, posted e deficit of Bt55.7m (\$2.13m) in the third quarter of 1996, after a profit of Bt129m in the same period the year before. Analysts said the loss was unlikely to hinder the company's ability to meet interest payments on the company's SFr400m (\$273m) convertible Eurobond. Page 27

Japan's 'convoy' system breaks down The distinction between Japan's corporate winners and losers was hlurred until recently by the "convoy" system, in which strong companies shepherded weak ones in the interests of collective strength. But the stock market's partial recovery since the turn of the year shows that the long-talked-of breakdown in the convoy system has happened. Page 26

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GROUP

Bre-X agrees \$1.6bn mine deal

FINANCIAL TIMES BY SHEET SHEET

Exploration company raises estimate of Busang's gold reserves by 25%

Bre-X Minerals, Calgary-haeed exploretion company, yesterday raised its estimate of Indonecia's immense Busang gold deposit by another 25 per cent as it cemented a joint venture to build a US\$1.6bn mine on the

Further clarification is expected today on the deal, which also includes Indone-Orleans-hased Freeport-McMoran Copper and Gold. Senior Indonesian officials are expected to outline their views this morning in Jakarta, while Mr David Walsh, Bre-X's chief

executive, plans a conference call with analysts. Bre-X, which discovered the

deposit, has raised its estimate of Busang's reserves from 57m to 71m ounces, with an average grade of 2.48 grams per tonne. Busang is regarded as the biggest gold discovery since South Africa's Witwetersrand more than e century

that the Busang area, which eian interests and New has been only partially explored, may contain more than 100m ounces. Under the joint venture

Some analysts have forecast

agreement, Bre-X will own 45 cent of Busang II and III, the richest zones of the

deposit. Its Indonesian part-ners, Askatindo Karya and Amsya Lyna, will hold e 30 per cent stake, Freeport-McMoran 15 per cent and the Indonesian government 10 per cent.

Freeport has agreed to pro-vide \$400m towards the \$1.6bn cost of mine construction. The remaining \$1.2bn will he in the form of debt finance provided by Chase Manhattan, the US Bre-X was heavily traded in

Toronto yesterday, , reflecting uncertainty about the joint venture. The shares were down 15 cents at C\$23 in the early afternoon, giving Bre-X a market value of C\$5.5hn

Ms Catherine Gignac, analyst at Deacon Capital, said Bre-X's announcement left "a lot of gaps". They include the Indonesian partners' contribution to the project and the sta-tus of a C\$2hn legal claim against Bre-X by Mr Jusuf Merukh, an Indonesian husinessman, who claims 30 per cent of Busang. Companies controlled by Mr Merukh have a minority stake in the small

Busang I zone. Freeport, 12 per cent owned by RTZ-CRA, the international mining group, is one of the higgest foreign investors in Indonesia through its 81 per cent stake in a large copper and gold mine in Irisn Jaya.

Its involvement follows the collapse of talks between Bre-X and Barrick Gold, the Toronto-based producer invited by the Indonesians last November to spearhead the

development of Busang.

Barrick said yesterday its proposal was "fair and equita-hle" to Bre-X and its Indonesian partners, but to have gone further "would not have been in the best interests of our shareholdera". Barrick has extensive exploration interests of its own in Indonesia, which it said would be pursued.

Barrick shares lost C\$1.95 to C\$34 in early afternoon trade.

Pechiney warns of 4% drop in 1996 turnover

By Andrew Jack in Paris

Pechiney, the French alnminium and packaging group privatised in 1995, yesterday warned it would incur a loss for the second half of 1996 and said turnovar for the year as e whole was 4 per cent

The group, headed by Mr Jean-Pierre Rodier, said its fourth-quarter activities had been affected by "the absence of a recovery in its principal markets" and e decline in the sales of drinks cans in the US

It said that, even if confirmed, the increase in the value of the dollar and the "encouraging signs" reported at the end of the year in demand for aluminium would only be reflected in its 1997 It added that there would

also be exceptional provisions for 1996 linked to its costcutting restructuring and to a legal action faced by one of its enbsidiaries for allegedly infringing patents of a rival. Pechiney's shares initially fell 3.9 per cent on the statement, before recovering to close at FF259.4, up 1.13 per cent. It had already warned of its financial difficulties when it published third-quarter 1996 sales figures in September last

Mr Rodier warned at the time that the group would return into the red for 1996 in the wake of a sweeping programme of cost cuts, while stressing that his internetional competitors were likely to be in a similar financial sit-

Pechiney said in November that a fall in aluminium prices and the problems with drinks cans would cause a decline doring the fourth quarter.



day showed sales for the final three mooths of 1996 at PFr15.3bn (\$2.68bn) compared with FFr16 on a like-for-like basis last time.

For the full year, sales were FFr64.4bn against FFr67.1hn in 1995. It said it would report a loss for the second half, compared with comparable profits of FFr100m in the same period

Pechinev stressed vesterday that a definitive judgment had not yet been reached in the US legal battle being fought by

The figures released yester- American National Can, its US subeidiary. A US court in November ordered the company to pay \$102m to Viskase Corporation, which claimed ANC had infringed a number of its patents for plastic films used for fresh red meat, processed meat and poultry prod-

> nct epplications. ANC is attempting to have the award reduced or struck out, but potentially the final charge to be borne in the 1996 accounts could be three times the size of the award made by

Posco's \$821m deal in S Korean steel shake-up

By John Burton in Seoul

South Korea's Pohang Iron & Steel (Posco), the world's second largest steelmaker, yesterday signed a Won719.4hn (\$821.6m) deal to acquire several operations from dehtridden Sammi Steel as part of restructuring of the Korean steel industry.

State-run Posco will take over Sammi's domestic production of steel bars and pipes in an ettempt to provide financing for Sammi, which has debts of \$1.2bn, Sammi will concentrate on its main husiness of speciality steel sheets.

The deal is Posco's second

ettempt recently to take over troubled parts of the Korean steel industry. Earlier this month, it assumed temporary management control of bank-rupt Hanbo Steel, the nation's second biggest steel producer. Posco agreed to pay Won619.4bn for two of Sammi's steel plants, with a combined roduction capacity

It also agreed to pey Won100bn in royalties for steel technology developed hy Sammi. Sammi had demanded Won300bn and the two sides agreed that e third party research institution would make a final decision later.

Also subject to future negotiations are Sammi's two unprofitable North American speciality steel operations. The two sides disagree on

the potential asset value of Sammi Atlas in Canada and Sammi Altech in the US, and this has deleyed the sale. Sammi had originally asked Wonl,139bn for the two businesees, which account for sbout half its sales.

Sammi's overseas expansion has been largely responsible for its debts.

The deal will leave Sammi with one domestic plant which produces 250,000 tonnes of stainless steel sheets and coils. Meanwhile, Posco said that the construction of the Hanho steelworks, believed to be the world's sixth largest steel mill, would not be completed until next year, three to six months behind schedule.

The delay is because of problems financing the restart of construction, which was suspended after Hanbo filed for bankruptcy in January. and the need to install infraharbour wharf and power gen- offered and will receive a 4 per eration plant.

Estimates suggest that Won2,000bn may be needed to complete the plant, which has already cost Won5,700hn. Posco may decide to halt construction of some auxiliary facilities to save costs.

Because of its heavy debts, Hanbo Steel may not be able to find an outside huyer once the plant is completed. This has led to speculation that the state will nationalise the facil-

Successful Telefónica equity sale realises \$4.6bn

The sale of the remaining 21 per cent of state-owned Telefónica equity, which was completed yesterday, raised about Pta650bn (\$4.6bn), more than three times the amount ever reelised in Spain through a disposel of a government-

cootrolled company.

The telecoms operator said the privatisation had proved extraordinarily successful and had surpassed the most optimistic expectations.

Morgan Stanley of the US, and the domestic hanks Bilbao Vizcaya, Argentaria and La Caixa, the global co-ordinators of the sale, fixed the price of the issue for the retail tranche, which was awarded 67 per cent of the total offer, at Pta3,239. This price represented a 4 per cent discount on Telefonica'e average weighted trading price of Pta3,374 yesterday on Madrid's Bolsa.

The issue price for the institutional tranche was fixed at Pta3,360 which compared with a maximum price, fixed last week, of Pta3,385.

The lowering of the price for the institutions was intended to ensure the stability of the Telefónica's share value when trading starts today.

The timing of the privatisation has ensured a windfall for the government as the Bolsa index, driven by New York, set a record high oo Friday. Telefónica shares, which hegan to strongly outperform the Msdrid market midway through last year, were trading at Pta3,000 et the begining of January; the maximum price of the issue was fixed at Pta3.385 last week.

Demend for the telecom group's shares was particularly high among small Spanish investors, who hid about structure facilities, such as a seven times the amount cent discount on the issue price, and on the domestic institutional tranche which was 6.6 times subscribed.

> The decision to award 67 per ceot to small investors, up from an original 60 per cent. meant that the retail tranche had received the bulk of the greenshoe, or over-allotment, tranche which represented 12 per cent of the total offer.

International and domestic institutions will receive 33 per ity or force Posco to acquire it. | cent of the shares offered.

London Clubs in £178m hostile bid for casino group

By Scheherazade Daneshkhu

London Clubs International, operator of the Ritz and Les Ambassadeurs casinos, yester-day placed e bet on winning e larger share of the London casino market with a £178m (\$288m) hostile bid for Capital Corporation. Capital operates two of Lon-

don's oldest and most famous casinos - Crockfords and the Colony Club. Last month, Capital Corporation issued a profits warning.

saying 1996 pre-tax profits were likely to undershoot market expectations hy as much as 35 per cent. Its shares have been under pressure after poor trading and

management changes. A successful takeover would give London Cluhs, which already has between 40-45 per cent of the London casino mar-

ket, a further 15 per cent, raising possible monopoly issues. It said its offer would lapse if the proposed acquisition was referred to the Monopolies and Mergers Commission.

London Clubs is offering 47 new London Clubs shares for every 100 Capital Corporation shares. At last night's close this valued Capital Corporation at £178m and each of the target's shares at 178p. There



Alan Goodenongh: the hid price was 'full and generous'

is no cash alternative. Capital's chares roce 15%p last night to close et 186%, reflecting the market's belief that the bid will have to be

London Clubs' shares shed

61/2p to close at 3781/2p. Mr Alan Hearn, Capital chief executive since October, said itself vigorously.

the company would defend "This bid is wholly unwelcome. It nowhere represents the value of the business."

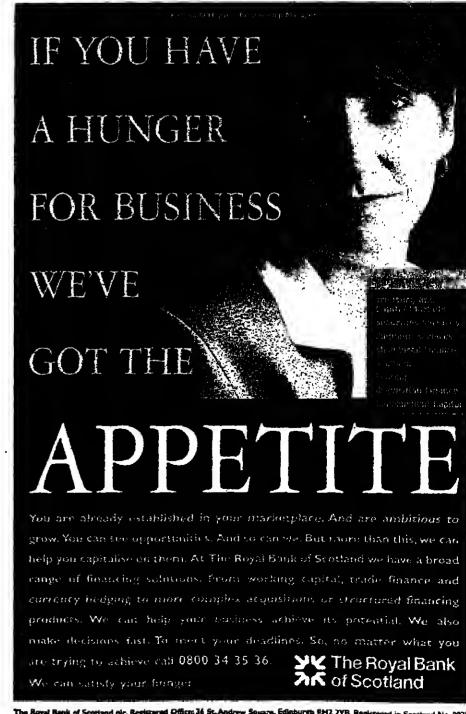
Mr Alan Goodenough, Lon-don Clubs chief executive, said the price was "full and generous". He said a merged group would benefit from eco of scale and would have greater firepower to invest in newly-emerging casinos opportunities overseas. "It's a bolt-on opportunity," he added.

Last month, London Clubs, which has operations in France, Egypt and Beirut, became the first UK company to move into the lucrative US gaming market by paying \$50m for a 25 per cent stake in e new Las Vegas gambling and hotel complex. Analysts viewed its decision

to bid for Capital Corporation as opportunistic and based on the strength of its share prica relative to that of Capital Corporation'e. Mr Jason Streets, leisure

analyst at ABN AMRO Hoare Govett said: "It's a finely pitched bid that will be difficult to resist."

There was speculation that Ladbroke, which is looking for e lifth London casino, might counter-bid but some analysts thought it would not be prepared to pay as much as London Clubs. Ladhroke would



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COMPANIES AND FINANCE: THE AMERICAS

Brazilian brokers warn over new transaction tax

By Jonathan Wheatley in São Paulo

A new tax on financial transactions in Brazil, known as the CPMF, could increase the flow of foreign funds away from Brazil's depositary receipts, accord-

ing to local stockbrokers. Our biggest worry is that the CPMF could drive capital markets offshore," said Mr Robert Barclay of Bozano Simonsen, a Rio de Janeiro

the kind of nuisance they lt was introduced on Janu- another while in Brazil. will try to avoid."

The CPMF (provisional contribution on financial operations) tax is the brainchild of Mr Adib Jatene, for- cent on all financial transmarkets and into overseas mer health minister, who actions. persuaded President Fernback his call for a temporary health spending. Eventually be pressed his budget demands too hard and was

ary 23 and the government hopes it will raise between

ando Henrique Cardoso to could have on foreign equity move to New York because investments, the govern- trading in DRs is cheaper." tax to cover shortfalls in ment granted them a partial he said. "Now it is cheaper exemption: the tax applies to still." foreign funds entering and leaving the country on for-

of buying shares and this is nal approval for his new tax. from one investment to Paulo brokerage, reckons

The tax is levied at 0.2 per suade some investors to was introduced. "We can switch funds into depositary expect that percentage to receipts. "There is already a Aware of the effect this tendency for investors to

> There are signs that the cern over Brazil's worsening tax is already taking effect.

daily trading in Brazilian Even so, Mr Barclay feared DRs has increased by about the total levy of 0.4 per ceot 10 per cent in the three and \$4bn and \$5bn in 13 months. would be enough to per- a half weeks since the CPMF

> grow," he says. Analysts say the partial exemption granted to foreign investors indicates government recognition that the tax may be damaging. Concurrent account deficit may

altogether.

pay attention to short-term capital inflows," said Mr Rodrigo Figas of Icatn, another Rio investment bank. "They cannot afford to Paulo, said the result would turn away more than

the effect of the tax on corporate earnings. Many companies will be forced to absorb the tax themselves. And they will pay the tax investment bank. "People forced to resign, but not eign exchange markets, but Mr Alberto Alves Sobrinho yet persuade it to exempt more than once - a World

are very sensitive to the cost before securing congressio- is not charged if funds move of Fair Corretora, a Sao foreign equity investments Bank study shows that manufacturing in Brazil involves "The government must an average of six different stages, which means average costs will increase by 1.5 per cent. Mr Dany Rappaport, of consultants MCM in São

be to punish efficiency. "Manufacturers Investors also worry about already operating on tight margins, so they will try to cut production costs," he said. "They will waste time looking for other ways to reduce their exposure to the tax instead of concentrating

The tax is not all bad. It is easy to collect and, at least for personal taxpayers, is equitable. The money it will raise is needed in the health service and the government may even welcome its effects

on the real economy. But none of these arguments satisfies capital markets. "If you want to raise taxes there are all sorts of ways of doing it," said Mr Barclay, at Bozano Simonsen. "You do not need a flawed tax like the CPMF."

Peru family firm indulges in its fancies

The Custer brothers have followed their own particular interests, writes Sally Bowen

star hotel opened three months ago, it allowed a rare glimpse of one of Peru's most successful but reclusive businessmen: Jacques Richard Custer, of the family-owned firm Ricbard

Mr Custer retired from the core business in 1990, after about 30 years in charge, to indulge his interest in developing luxury hotels. The 75-year-old distribution and manufacturing company, one of Peru's largest in terms of sales, is now run by the third generation of Custers, and reflects the way many Latin American family firms are shaped by the per-

sonalities involved, Jacques Custer's three sons could hardly be more different. Richard, the eldest. is charming and courteous but, like his father, publicity shy. Andy, the middle brother, plays no active part in the family business but is working within a foundation for dyslexic children set up with his younger brother.

Irrepressible, talented and (Tony) Custer, appears to have inherited his grandfather's drive. A Harvard graduate with an MBA from the same institution, Tony Custer loves books, seascapes, boat design and cooking and relaxes by playing

A business degree was use-

ABBEY NATIONAL

Lire 300ba 9,4009 due 2000

Lire 300bn Zero Coupon 200

Lire 200bu 8.6077 due 2000

Lire 300bn 7 625% due 2001

EUROFIMA

Lire 500bn Floating Rate due 2006

Lire 500bn Floating Rate due 2001

Abbey National



Tony Custer: providing gourmet chicken meals, designing the uniforms and acting as delivery boy taught him most of what he knows about business

ful "as a piece of paper and in helping to analyse probgregarious, the youngest lems", he says, "but I really brother, Fellpe Antonio went to school in my chicken restauraot in Miami". Providing gournet chicken meals, inventing the marinades, designing the uniforms and acting as delivery boy taught him most of what he knows about busi-

Shortly after Jacques Cus-

Republic of Argentina

Lire 500bp 13.250% due 2001

Lire 700bn 9.600% due 2001

Lire 3000n 7.375% due 2008

50%, while bringing structural innovation to the market'.

pricing and timing ensures the Bank maintains its leading position.

Lare 3000m 8.600% Callable due 199 Lire 1,000m Floating Rate due 2001

Lire 1,000ba Floating Rate due 3004

Fujimori applied a "shock" economic stabilisation programme to the chaotic economy. With phenomenally high interest rates and the local currency heavily overvalued against the dollar, there was a two-and-a-half year battle to keep the business afloat.

"It was traumatic for everyone, especially for my ter retired, the theo newly- brother Ricky, who shoul-

Vereinsbank/

Baverische Vereinsbank

Line 150km 9 125% Callable due 30

General Electric Capital

Lire 2.500ba Zero Coupon due 2027

Lire 200ba 8.375% due 2001

Corporation

Lire 200to 8.150% due 2006

No. 1 in the EuroLira Bond Market in 1994

No. 1 in the EuroLira Bond Market in 1995

No. 1 in the EuroLira Bond Market in 1996

elected President Alberto dered the main burden." says Tony Custer, who was still in Miami at that stage. "But we adapted, and made it at the eleventh bour."

Essential restructuring of

the business followed, with affiliated companies in Ecuador and Bolivia pitching in to help the company survive. Once it dug its way out of trouble, Richard took over the core business under the holding Empresas Richard

LOCALA

Crédit Local de France

Line 550bn 9.000% due 2001

KfW

KfW Kreditanstalt

Lire 300bn 7.6259 due 3002

Lire 250te 9,375% Callable due 199

Lire 300bn Capped FRNs due 2003

Line 2006n Capped FRNs Jun 2001

Lire 1,000hs Zero Coupon due 2006 Lire 3,000hs Zero Coupon due 2016

für Wiederaufbau

Custer (ERC), while Tony firm is that, given that the pulled together the accumulated subsidiaries into the Consumer Products Group (CPG) which be now heads. This includes Demsa, the largest supplier to Peruvian industry of corn starch and glucose inputs for the food industry; Provita, producer of a wide range of jams and puddings; and a 40 per cent stake in the long-standing joint vecture with Hoecshi Marion Roussel - the local Peruvian branch produces

medicines under licence. business retains an exclusive agreement with Procter & Gamble to distribute overthe-counter pharmaceutical and beauty products, plus New Zealand Dairy Board products and HRM pharmaceuticals. ERC's combined 1996 sales were estimated at

about \$200m. Tony Custer shows no regret at having swapped Coconut Grove for Lima. Late last year, CPG bought out its arch-rival, the Calox distribution chain in Ecuador (1997 sales are forecast at \$27m). The pairing of the two companies has produced "the synergies I was counting on much faster than I expected". CPG sales increased from \$54m in 1995 to \$92m last year, and should

top \$114m in 1997. CPG has interests in Peru. Ecuador and Costa Rica and projects in Colombia, El Salvador and Guatemala, while ERC retains long-standing links with Bolivia. CPG is concentrating on brand acquisitions and new joint ventures, especially with large international foodstuffs companies which may not want to set up in Peru alone. It will look for niche local and export markets in areas where Peru has a competitive edge: in food processing, for example. One advantage of a family

core business is operating smoothly, you can indulge your fancies - which Jacques Custer has done with the highly-regarded Orotels chain of hotels. Although the Swiss family background may have influenced his fondness for fine hotels. Tony's version is that father "had been going to Guayaquil for years and never got a night's sleep in a good botel, so he built one".

The Custer hotel manage ment company now runs the The original distribution chain, which consists of four luxury Oro Verde hotels in Equador as well as the new one in Lima which cost its Peruvian, Ecuadorean and Swiss investors about \$40m.

Richard Custer, meanwhile, has his own particular interests: a firm that provides electronic security for banks and another for asparagus export. "I love agribusiness and wanted to get into it for a long time: now l have," be says with quiet

So far, the Custers have kept their business firmly in the family. "We're not afraid of private placements, however," says Tony Custer. CPG did a dry run in 1995, with a "very small roadshow in New York - but we learned what to do to be interesting". He contemplates an initial public offering or a private placement

within 24 months". The bolding company ERC is evaluating a formal partnership with Chile's Luksic group, with which the Custers already have strong business links. A share offering is "on the cards within a couple of years," says Rich-ard Custer, "We're rebuilding our equity base. We're Peru's leading distributor and we're proud of that."

This is the third in a series. Previous articles appeared on January 17 and January 27

AMERICAS NEWS DIGEST

Canada eases curbs on foreign banks

The Canadian government is finally easing restrictions on foreign banks operating in Canada, allowing them to open directly-owned branches and use parent capital resources for lending in Canada. The legislative changes, which were tabled in Ottawa on Friday, represent a significant liberalisation of the existing regime, which requires foreign banks' subsidiary operations in Canada to use their own capital base.

The foreign banks, led by Hongkong Bank of Canada, the largest, have long argued that the present regime raised their costs unreasonably and hampered their ability to compete. Canada's foreign banks have dipped from a total of 59 in 1987 to 45 because of the restrictions.

"Foreign banks will now be able to offer more competitive wholesale loan rates to Canadian operations, said Mr Fred Buhler, chief executive of Bank of America, Canada. Mr Youssef Nasr, deputy chief executive of Hongkong Bank of Canada, said his company could continue to operate its retail network through a subsidiary as before, but setting up direct branches of the parent, HSBC Holdings of the UK, would enlarge its wholesale banking market. HSBC's capital base is 25 to 30

times that of the existing Canadian subsidiary, The foreign banks' direct branches will not be able to take deposits in Canada and can opt out of Canada's deposit insurance programme. Hongkong Bank of Canada is one of the few with a retail network.

Robert Gibbens, Montreal

Telebras eyes Yankee market

Brazil's federally owned telecommunication giant Telebras hopes to tap the US Yankee bond market this year, the company's chief financial officer Mr Sergio Pereira said. "We expect that by tha end of March, the Central Bank will answer our request to do a Yankee issue," Mr Pereira said.

Although he refused to say how much Telebras would seek to tap from the US market, he added that "it makes no sense to do a Yankee issue below \$300m". The Yankee issue would be part of \$500m the company wants to tap this year. Telebras last visited world debt markets in February 1996 when it raised the equivalent of \$317m in

Italian lire, Mr Pereira said. To date, no large Brazilian firm has issued debt in the US Yankee bood market, which is more restrictive than the Eurobond market. Mr Pereira said Telebras was meeting US credit rating agencies Standard & Poor's and Moody's, which it hopes will rate the new issue. Both: agencies wanted to see Telehras' 1996 results before theyrated the paper. Reuter, Rio de Janeiro

Sudamtex advances

Sudamtex de Venezuela, the textile and fibres company, announced a net profit of 6.3bn bolivars (\$13.26m) for the six-month period ending December 31 1996, up 22.7 per cent over the same period in 1995. Net sales grew in nominal terms but suffered a 12.9 per cent decrease in real or inflation-adjusted terms to 33.7bn bolivars for the six month period. This decrease was compensated for by lower production and financial costs. A significant share of Sudamtex's sales are dollar-denominated, while the exchange rate of the bolivar, has remained stable since Raymond Colitt. Caracas

Magna 'in German bid'

Magna, the international car parts manufacturer, is bidding about US\$300m for German seat-maker Keiper Recaro, according to industry sources, but may face opposition from France's Bertrand Faure and the leading US seat-makers, Lear and Johnson Controls. No immediate comment was available from Magna.

Toronto-based Magna makes a variety of metal and plastic components for cars and light trucks in North America and Europe, and has nearly \$1bn available for acquisitions. Following a recent US acquisition it is the third-largest North American seat-maker, behind Learand Johnson Magna and Keiper recently formed a joint venture to-

nake seats for a new General Motors model in the US Keiper also supplies seats to the principal German car Last December Magna sold 80 per cent of its airbag

business to TRW, of the US, in a deal worth more than

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NATIONAL TOURIST

N.V. Nederlandse ALLIANCE LEICESTER DEM 75,000,000 £50,000,000

Inverse Floating rate notes due 2003 The notes will bear interest at 9.34375% per annum for the interest period 18 February

1997 to IS August 1997, Interest payable on IS August 1997 will ount to DEM 46.98 per DEM 1,000 note and DEM 469.78 per DEM 10,000 note. Agent: Morgan Guaranty

Trust Company **JPMorgan**

ADELAIDE BANK LIMITED DATED MARCH 25, 1994 In accordance with the provisions of the Transferable Loss Certificate respect of

May 11, 1994, notice is hereby given that for the tind interest period from February 18, 1997 to March 25, 1997, (Matarity Date) the Certificate will usery an interest Rate of Certificate will carry an inter 5 9875% per amount. Berclays Bank PLC, Hong Kong W As Facility Agent

rdinated Floating Rate Notes due 2004 er cent. per musuan with ext amount of £166.23 per principal and £1,662.31 per inal, psyable on 19th

BANQUE NATIONALE Programmes for the Issuence of Debt Instruments USD 5,000,000 Hig/Fixed Rate Hoter due 2005 Series 30 Transho 1

Notice is hearby given that the rate of interect for the period from February 18th, 1997 to May 96th 1937 has been fixed at 0.0000b per care, per annum. The coupon amount due for the period is USD 1,524,62 per depositing

ORGANISATION OF GREECE

ANNOUNCEMENT

The National Tourist Organisation of Greece (NTOG) hereby announces an international auction for the highest hidder with sealed hids and no counter-offers, for the tourist development and longterm use of 1,934.9 stremmas of land (4 stremmas = 1 acre) in the Paliouri area of

The auction will take place at the NTOG offices at 7 Voulis Street, 6th floor, Room 616, Athens, of Monday, 30 June 1997 from 10:00 to 12:00 hours before a committee set up for this purpose.

Interested parties can avail themselves of the text of the announcement and the terms of the auction from 20-2-97 onwards from the NTOG offices at 7 Voulis. Street, 6th floor, Room 611, Athens, every day from 11:00 to 14:00 hours and from the Directorate of Tourism in Thessaloniki at 34 Mitropoleos Street.

> The Director Generali Christophoros F. Souhous



In 1996, for the third consecutive year, Credito Italiano was the Leading Bookrunner in the

EuroLira Bond Market having Lead Managed 47 issues totalling Lire 7.200 billion

(US \$ 4.8 billion) with a market sbare of 20%. Already in January this year, the Bank has Lead

In December 1996, International Financing Review named Credito Italiano as the Italian Lira

Bond House of the Year. IFR said 'The Bank increased its primary market share by almost

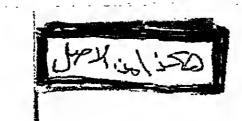
Credito Italiano's leadership over the last 4 years is based on an unrivalled placement power

resulting from the highest penetration of institutional and retail clients in Italy. Strength in

origination, a reputation for structuring innovative deals and providing effective advice on

CAPITAL MARKETS DEPARTMENT

Managed 18 new issues totalling Lire 2,900 billion increasing its market share to 35%.

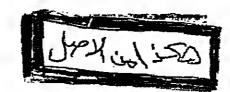


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Know Us By Our Experience In Hobal Mergers And Acquisitions

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1	Client	Transaction	Value	Client	Transaction	Value
	General Motors Corporation	Completion of the split-off of Electronic Data Systems Corporation to its former US		Eastman Kodak Company	Acquestion of a 51 percent stake in Pox Photo, Inc., a subsidiary of CPI Corp.	U\$\$56,00,000
-	Loral Corporation	Chas 'E' stockholders Sale of the Company to Lockheed Marun Corporation and simultaneous spin-off of Loral Space & Communications Ltd. to Loral shareholders	12,000,000,000	Polarcid Corporation Christopherson Heath Group Limited Rhône-Poulenc Rorer Inc.	Purchase of conversion rights exercisable into 4.3 million common shares Acquired by Cox Insurance Holdings Pic	54,000,000 53,000,000
٤	US WEST, Inc. (on behalf of its UB WEST Media Group)	Acquisition of Continental Cablevision, Inc.	11,800,000,000	BBA Group PLC	Sale of its U.K. generics business, Approved Prescription Services Ltd., to Teva Pharmacounical Industries Limited Sale of Duralay Limited to a new group formed by CINVen	52,700,000 51,000,000
1	PanEnergy Corp Ameritech International, Inc. and Singapore Telecommunications Limited	Merger with Duke Power Company (Pending) Acquisition of a 50% loss one share interest in Belgacom S.A.	9,973,200,000 5,077,000,000	Imperial Holly Corporation	Strategy: investment by Greencore Group PLC in 3.8 tuillion abares of newly issued common stock representing 27% of Imperial Holly shares outstanding after the sale	50,400,000
]	(in consortium with Tele Danmark A/S) Levi Strauss & Co.	Advisor to Investment Commutee regarding sale of Class E common stock	4300,000,000	Arvida/JMB Partners, L.P. American-Israeli Paper Mills Ltd.	Defense relating to hostile tender offer by Raleigh Capital Associates. L.P. (Pending) Sale of a 49.9% interest in its wholly owned subsidiary, HOGLA Ltd.,	50,000,000 49,900,000
4	BankAmerica Corporation	in connection with LSAI Holding Carp, merger Acquisition of Transportation and Industrial Financing Assets of USL Capital	3,500,000,000	Ohmeda Inc. BBA Group PLC	to Kimberly-Clark Corp. Sale of its subsidiary, Delta Biotechnology Limmed, to Centron LL.C. Acquisition of Acadia Pattners LP 32% interest in BBA's Signature Flight	45,000,000 44,700,000
4	Petro-Canada Meridian Bancorp, Inc.	Corporation Share capital reorganization Merged with CoreStates Financial Corp	3,500,000,000	Elsag Bailey Process Automation N.V.	Support Corporation subsidiary Accumition of the Process Automation Devision of Elsag Bailey Italia from	42,100,000
4	IVAX Corporation	Merger with Bergen Brunswag Corporation to form BBI Healthcare Corporation (Pending)	3,233,000,000 2,366,000,000	Borg-Warner Automotive, Inc.	Finnecranica S.p.A. (Pending) Sale of its North American transmission business to Transmissiones y Equipos Mecanjoo S.A. de C.V.	40,000,000
	CBI Industries, Inc. Compagnie Financière Richemont AG	Acquired by Praxair, Inc. Merger between CANAL+ SA and NetHold's European operations (Pending)	2,224,000,000 2,200,000,000	Arvada/JMB Partners, L.P. Survival Technology, Inc.	Defense relating to bostile tender offer by Raleigh Capital Associates, L.P. Merger with Brunswick Biomedical Corporation (renamed Mendian MedTec Inc.)	36,700,000 32,400,000
1	and NexHold BV Deutsche Postbank AG	Advice relating to an unsolicited takeover attempt of Deutsche Postbank AG by	2,200,000,000	Tesoro Petroleum Corporamon Inhale Therapeutic Systems	Acquisition of Coastwide Energy Services, Inc. Sale of an equity stake to Baxter International Inc.	24,000,000
	Keystone Holdings, Inc./American Savings Bank, P.A.	a consortium including Deutsche Post AG, Deutsche Bank AG and Swiss Re Acquired by Washington Mutual, Inc.	2160,000,000	General Automotive Corporation Kerr Group, Inc. Philip Morris Companies Inc. and Kraft	Sale of assets of The Fixible Corporation to Universal Coach Parts Inc. Sale of assets of the Consumer Products Business to Albrista Corporation Sale of the Italian Margarine and Spreads Business to Unigite PLC	15,200,000 14,500,000 13,396,000
-{	Triton Energy Corporation	Reorganization of Triton Energy Corporation into Triton Energy Limited, a Cayman Islands company	1,750,000,000	General Roods S.p.A. Ansaldo Trasporti SpA	Merger of its signaling systems with those of Compagnie des Signaux et Equipements	Undisclosed
	HFS Incorporated AirTouch Communications Inc.	Merger with PHII Corporation (Pending) Acquisition of remaining 63% of Cellular Communications Inc.	1,700,000,000 1,650,000,000	APM incorporated	Electromques SA Acquired by Computer Sciences Corporation	Undisclosed
٩	DAC Global, Inc. Comease Corporation Same R. Fasser Research	Acquisition through merger of The Vigoro Corporation Acquisition of The E.W. Scripps Company cable properties	1,610,000,000 1,575,000,000	Automotive Moulding Co. Ball Corporation	Acquired by Guardian Industries Corp. Acquisition of up to 75% of M.C. Packaging (Hong Kong) Limited (Pending)	Undesclosed Undetermined
{	Santa Pe Energy Resources The Continuum Company, Inc. Safeway Inc.	Restructuring and spin-off of Monterey Resources (Fending) Merger with Computer Sciences Corporation Repurchase of 32 million shares of Safrusy Inc. from KKR and/or its affiliates.	1,450,000,000 1,411,000,000 1,376,000,000	Benco Bilhao Vizcaya, S.A.	Acquistion through Banco Bilbao Vizcaya-Mexico, S.A., Institucion de Banca Multiple, Grupo Financiero BBV-Probursa, the branch network of Banca Cremi, S.A., Institucion de Banca Multiple	Undisclosed
1	(Advisor to the Special Committee of the Board of Directors)	(Pending)	2570400200	Banco Billian Vinniya, S.A.	Acquisition through Banco Bilbao Vizcaya-Mexico, 5.A., Institucion de Banca Multiple, Grupo Financiero BBV-Probura, the branch network of Banco de	Unduclosed
١	Alco Scandard Corporation Forstmann Little & Co.	Spin-off of Unisource Worldwide, Inc. Acquisition of Community Health Systems, Inc.	1364,475,000	Bank Austria AG	Ociente, S.A., Institución de Banca Multiple Sale of an equity stake to Campio S.p.A.	Undisclosed
l	Mesa Inc. Aerovias de México, S.A. de C.V. and Corporación Mexicana de Aviación.	Equity investment by Ramwater, Inc. and recapitalization Exchange of shares of Aerovias de México, S.A. de C.V. and shares of Corporación Mexicana de Aviación, S.A. de C.V. for shares of Cintra, S.A. de C.V.	1,265,000,000 1,250,000,000	Bell Communications Research, Inc. Book Pharmacal Company	Acquired by Science Applications International Corporation (SAIC) (Pending) Acquired by Sanofi Winthrop Inc.	Undisclosed Undisclosed Undisclosed
	S.A. de C.V. NAV CANADA	Acquestion of Canadian Civil Air Navagation System	1100,000,000	Borg-Warner Security Corporation and Wingate Partners, L.P. Brazz GmbH, a 50.76%-owned subsidiary	Merger of Loomis Armored line, an affiliate of Wingase Parmers, with Wells Pargo Armored Service Corporation, a subadiary of Borg-Warner (Pending) Restructuring of the European roof tile operations of Brass GmbH and Redland ple	Undisclosed
	NGC Corporation	Acquisition of the Warren Petroleum and Gas Marketing Businesses from Chevron Corporation	1,013,400,000	of Redkind plc	involving the acquisition of the Redland ple roof tile operations and the set up of Redland Braza Building	Children
	Mobile Media Corporation	Acquisition of BellSouth Corp.'s MobileComm paging subadiary and its two-way nationwide narrowband Personal Communications Services License	928,700,000	Bremer Vulkan Verbund AG	Sale of Neue Courhino Caro & Co. Trading GmbH to MPC Munchmeyer, Peterson, & Co. KG	Undisclosed
	Baxter International Inc. Avis, Inc.	Spin-off of Allegiance Corporation Acquired by HPS Incorporated	924,800,000 800,000,000	The British Petroleum Company Plc The Brooklyn Umon Gas Company	Sale of interest in Mobil Trust 109/Block 82/Unit to Shell Offshore Inc. Sale of the 50% ownership interest in PennUnion Energy Services, L.L.C. of its	Undisclosed Undisclosed
1	Sammons Communications, Inc. Hoechet Schering AgrEvo GmbH Cobra Golf Incorporated	Sale of certain cable systems to Lenfest Communications, Inc. and TKR Cable, Inc. Acquisition of PGS International N.V. Acquired by American Brands, Inc.	725,000,000 720,000,000	Caja de Aborros de Badajux	subsidiary, BRING Cas Services Copp., to Pennard Company Acquisizen of a 10% equity stake in Banco Nacional de Crédito Imobiliario from Grupo America America	Undisclosed
	The Coastal Corporation	Sale of western coal operations to Atlantic Richfield Company and ITOCHU Corporation	615,000,000	Carlin Holdings Ltd Cerner Corporation	Sale of Lloyd's of London Managing Agency to Western General Insurance Ltd. Scrategic Parmership with Siemens Nixdorf Information Systems	Undisclosed Undisclosed
1	South West Property Trust Inc. Air Products and Chemicals, Inc.	Merger with United Dominion Realty Trust, Inc. Acquisition of 96.7% of Sociedad Española de Carburos Metalucos, S.A.	585,000,000 573,000,000	Chryton Corporation	Merger of the U.K. refining and marketing interests of its wholly owned subadiary, Gulf Oil (Great Brazin) Ltd., with those of Elf Oil U.K. Limned, a wholly owned	Undisclosed
1	Ralcorp Holdings, Inc.	Sale of its branded ready-to-ear cereal and stock business to General Mills, Inc. (Pending)	570,000,000		subsidiary of Elf Aquitaine, and Murco Petroleum Limited, a wholly owned subsidiary of Murphy Oil Corporation (Pending)	
	RF6P Corporation (a subsidiary of Virginia Retirement System)	Sale of a 100% interest to LF Strategic Realty Investors, LP.	570,000,000	Compagnie Financière Richemont AG and NetHold BV Computervision Corporation	Spin-off to MIH Limited of NetHold's operations in Africa, the Middle East, Greece and Cyprus (Pending) Sale of its Open Service Solutions business to an investment group headed by	Undisclosed Undisclosed
	National Empowerment Consortium (NECT) Grupo Empressial Agricols Mexicano S.A.	Acquisition of 33% of Johnnies Industrial Coxporation Limited (Johnnie') from Anglo American Coxporation of South Africa Limited Sale of its subsidiary, Fresh Del Monte Produce NV, to IAT Group, Inc. and its	566,000,000 534,000,000	Connector Helding Company	J.F. Lehmon & Company (Pending) Acquisition by Oak Industries Inc. of a 20% numerary interest in Connector Holding	Undisclosed
l	de C.V. Republic New York Corporation	subsidiary, United Trading Company Desarollo & Comerico SA of Santago, Chile Acquisition of Brooklyn Bancory, Inc.	530,000,000	tan affiliate of Oak Industries Inc., and Bain Capital, Inc.)	Company from Bain Capital, Inc.	
	Boston Scientific Corporation Applied Bioscience International Inc.	Acquisition of Heart Technology, Inc. Merger with Pharmaceutical Product Development, Inc.	#83,000,000 483,000,000	Degital Domain, Inc. DeaftDirect Worldwide, Inc.	Sale of a one-third stake to Cox Emerprises, Inc. Acquired by The Interpublic Group of Companies, Inc.	Undisclosed Undisclosed
1	Servoluidge & Clothier Parisian, Inc.	Acquired by May Department Stores Co. and Kinco Realty Company (Pending) Acquired by Prefix s. Inc. New York Co. Let Store Stores Co. and Kinco Realty Company (Pending)	480,000,000 465,400,000 455,000,000	El Monte de Sevilla y Huelva EVEREN Capital Corporation	Acquission of a 10% equity stake in Banco Nacional de Crédico Imobilitatio from Grupo Americo Americo Acquisition of an initial 20% ownership interest in Mentor Investment Group, Inc.,	Undisclosed Undisclosed
l	Kellogg Company Bank Austria AG Quantum Health Resources, Inc.	Acquisition of the Lender's Bagels Unit of Kraft Poods, Inc. Sale of a 10.3% stake to Westdeutsche Landesbank Grozentrale Acquired by The Olsten Corporation	445,500,000	EXOR Group 5.A and Madason Dearborn	the asset management submitiary of Wheat First Burcher Singer, Inc. Sale of Duo-Tang, Inc. to Continental Illinois Venture Corporation	Undisclosed
	Meridian Bancorp, Inc. Teva Pharmacturical Industries Limited	Acquisition of United Counties Bancorporation Acquisition of Bascraft Laborances, Inc.	356,200,000	Partners, Inc. Pincantier: Canneri Navah Italiam S.p.A.	Merger of its diesel engine activities with Warusli Diesel International Oy (Pending)	Undisclosed
1	Energy Ventures, Inc. General Electric Capital Corporation	Sale of its subsidiary, Mallard Drilling, to Parker Drilling Company Acquisitora of Marubeni Car System Corporation	300,000,000	First Bank System. Inc.	Sale of selected mortgage banking operations to Bank America Corporation, Knotson Mortgage Corp. and Columbia National Inc.	Underclosed Undisclosed
1	(through General Electric Capital Asia Investments, Inc.) Sun Company, Inc. and Sun Oil Britain Ltd.	Sale of Sun Oil Britain Ltd. to Agip (U.K.) Limited	291,000,000	Hamischfeger Industries, Inc.	Sale of Elgar Electronics Corporation, a subsubary of Dobson Park Industries PLC, to The Carlyle Group, GFI Energy Ventures LLC and the sensor management of Elgar Electronics Corporation.	Charcosta
	BBA Group PLC Singapore Telecom International Pte Limited	Sale of its 90% international Airmotive Holdings Co. (Pending) Sale of its 90% international Airmotive Holdings Co. (Pending)	289,000,000 278,000,000	Harnischfeger Industries, Inc.	Sale of IRD Mechanalysis, a subsidiary of Dobson Park Industries PLC, to Entek Scientific Composition	Undisclosed
l	Brooktree Corporation Great Western Financial Corporation	Acquired by Rockwell International Corporation Sale of Great Western Financial Services and associated assets to Aristar, Inc.	275,000,000 250,000,000	Harnischfeger Industries, Inc. Hoechst AG and its subsidiary,	Sale of PressTech, a subsidiary of Dobson Park Industries PLC, to management Acquisation of O'Brien Powder Products, Inc.	Undisclosed Undisclosed
	Securicor ple The British Petroleum Company Ple	Acquisition of Intek Diversified Corp. Sale of the Marcus Hook Refinery to Tosco Corporation	250,000,000 235,000,000 235,000,000	Herberts GubH Hoecher AG International Business Machines	Sale of its subsidiary, Henning Berlin GmbH, to Synthelabo, a subsidiary of L'Orcal Sale of Prodigy Services Co. to International Wireless Inc. and Prodigy Services Co.	Undisclosed Undisclosed
	Dana Corporation Sun Communicies, Inc.	Acquisition of the Sealed Power Division of SPX Corporation (Pending) Acquisition of manufactured housing community business and portfolio of Aspro Enterprises, Ltd.	226,000,000	Corporation Istituto Nazamale delle Assicurationi	management Merger between its insurance subsidiary, CAMAT 8.A., with the marine and	Undisclosed
l	PCI Services, Inc. Retail Property Investors, Inc.	Acquired by Cardinal Health, Inc. in an exchange of abares Sale of its assets to Gimcher Realty Trust	197,000,000	S.p.A. (INA) J. Lewis Parmera, L.P.	aviation mentance division of Assurances Générales de France (AGF) Sale of AmeriSery Food Company to Nebco Evans Distribution Inc.,	Underclosed
	HS Resources Inc. Ball Corporation	Acquisition of Tide Water Of Company Sale of its remaining 42% stake in Ball Foster Glass Container Co. to Compagnic	196,200,000 150,000,000	Krone AG	a unix of Holberg Induscries, Inc. Sale of a majority equity stake to Jenoptik AG Merger of na Selected Growth Stock Portfoho with AMT Capital Funds	Undisclosed Undisclosed
1	Rakepoll Finance NV.	de Saint-Gobain SA Merger of its substituties SICOR S.p.A., Sincesis Lertua S.A. de C.V. and Lemery S.A. de C.V. with Gensia, Inc. (Pending)	187,500,000	Lehman Brothers Global Asser Management Inc. Lehman Brothers Holdings Inc.	Sale of domestic money market funds to Federated Investors	Undisclosed
	Pennzoil Company Chicago Dock and Canal Trust	Sale of certain Canadran ESFP assets to Gulf Canada Resources Limited Acquired by CityFront Center, LLC. (Pending)	184,000,000 174,600,000	Lehman Brothers Holdings Inc. Lockheed Martin Corporation	Sale of Lehman Brothers Global Asset Management unit to Legg Mason Inc. Acquisition of Summagraphics Corporation Acquisition of The Prudemal Insurance Company of America's Canadian Life	Undisclosed Undisclosed
ł	Varien Corporation CheckFree Corporation	Acquisition of Brenon, Incorporated Acquisition of Separate Systems Holdings Inc.	174,000,000 172,200,000	London Life Insurance Co., a unit of London Life Insurance Group Inc.	Instrance Operations	Undisclosed
	Castle Harlan Partners II, L.P.	Acquisition of the class ring and scholastic businesses of C/C Holdings, Inc. and I.G. Balfour Company, Inc. Acquisition of EP Technologies, Inc.	171,200,000	Magne Tek Inc. The McKinley Group, Inc. NetHold B.V.	Sale of certain electrical tepair operations to Grand Eagle Companies Inc. Merger with Excise, Inc. Acquisition of a further 12.5% stake in Telepiu S.r.l., the Italian pay-TV	Undisclosed Undisclosed Undisclosed
	Boston Scientific Corporation American National Power (a subsidiary of National Power PLC)	Acquisition of Miford, Massachuseus independent power project from Enron Corporation and Jones Capital Corporation	163,500,000	Network Peripherals Inc. OMV Alxiengesellschaft	Acquaition of NuCom Systems, Inc. Sale of 70% of Chemic Linz Godd, its wholly owned fine chemicals subsidiary,	Undisclosed Undisclosed
	C-Cube Microsystems Inc. Banco Akali, S.A.	Acquismon of DiviCom Inc. Sale of Banco Granada Jeres to Caja de Aborros y Pensiones de Barcelona (la Cassa)	162,000,000 160,000,000	Pennaoi Company	m DSM NV Acquisition of the 50% ownership interest in PennUnion Energy Services, L.L.C.	Undisclosed
	Sperry Marine Inc. Lehman Brothers Holdings Inc.	Acquired by Litton Industries Inc. Sale of a portfolio of South Florida shopping centers to Golouy Capital Inc.	158,000,000 157,000,000 141,400,000	Penroleos de Venezuela, S.A. Pinaula Primemps Redoute	of BRING Gas Services Corp., a subsidiary of The Brooklyn Union Gas Company Privatization of Venezuelan Exploration Properties Sale of Pinault Equipment to an investor group	Undisclosed Undisclosed
	One Stop Mortgage, Inc. Oclassen Pharmaceuticals, Inc.	Acquired by Aames Financial Corporation Acquired by Watson Pharmaceuricals, Inc. (Pending) Acquirem of Basin Exploration's D.J. Basin Zasers	135,000,000 125,500,000	Polygon Group Raychem Corporation	Sale of as abares in Chatham Re to Ecclesiasucal Insurance Group ple Sale of a portfolio of parents and related mellectual property to Meditronic, Inc.	Undisclosed Undisclosed
	HS Resources Inc. Singapore Telecom International Pur Limited	Sale of its 30% interest in Cambridge Holding Company Limited to Comcast UK Cable Partners Limited in exchange for 8,879,663 shares in Comcast UK Cable	122,900,000	Reflex Systems The St. Paul Companies, Inc.	Sale of Reflex software to Parametric Technology Corporation Accussion of the Cassidy Davis Managing Agency (Pending)	Undisclosed Undisclosed
	Charoscience Group ple	Partners Mener with Darwin Molecular Corporation	120,000,000	The St. Paul Companies, Inc. Seesad Holdings, Inc. Shell Oil Company	Acqueition of the Graveir and Tilling Managing Agency (Pending) Acquired by Bruno's, Inc. Sale of Assets and Business of Shell Polypropylene Company to Union Carbide	Undisclosed Undisclosed Undisclosed
	Empire Energy Corporation Hoechst AG	Acquired by Northwestern Public Service Co. Sale of 49% of the human wactine business of its Behringwerke AG substdary to Chiron Corporation	120,000,000 117,830,000	State of New Jersey	Corporation Sale of Garden State Health Plan to AmeriChoice Corporation	Undisclosed
	Microtec Research, Inc. The Albert Fisher Group PLC	Merger with Mentor Graphics Corporation Sale of its North American Distribution business to RC Distribution Holdings, Inc.,	117,000,000 115,000,000	SyStemix, Inc.	Financial Advisor to Independent Directors re: offer by Sandoz Ltd. to acquire the remaining 27% of SyStemix, Inc.	-
	Lehman Brothers Merchant Banking	a company organized and commolled by Rosecliff, Inc. Sale of its 18.3 percent interest in Space Systems/Loral, Inc. to Loral Space	113,900,000	Tandem Computers Inc. Volkswagen Canada Inc.	Sale of its wholly owned subsidiary, UB Networks, to Newbridge Networks Corp. (Pending) (Pending) Authority Plant to Murray & Roberts Engineering Holdings Ltd.	Undisclosed Undisclosed
1	Partnerships Philip Morris Companies Inc. and Kraft Jacobs	6' Communications Ltd. Sale of the United Kingdom Margarine and Spreads Business to Unigate PLC	107,304,000	Wellman, Inc.	Acquisition of the polyethylene terephthalate (PET) packaging resuns business from Alco Nobel NV	Undisclosed
	Suchard Ltd. International Jensen Incorporated Alliance Pharmaceutical Corp.	Acquired by Records Corporation Strategic Albiance with Hoethat Maxion Roussel	100,000,000	Wice Corporation	Sale of the Kendall ⁶ /Amahe ⁶ business unit of its Lubricants Group to Sun Company, Inc.	Undisclosed

Whether it's our leadership in capital markets, our relationships with major companies and governments, or our experience and capabilities in products and markets globally, businesses and investors are turning to Lehman Brothers.

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62,800,000

Acquired by Recoura Corporation
Strategic Alliance with Hoether Marion Roussel
Acquistion of the remaining 50% interest in New Sulzer Diesel AG and New Sulzer
Diesel NV held by Bremer Vulkan Verbund AG
Acquisition of a 5% equity interest of PT. Telkomsel
Repurchase of 2.51 million of its ahares held by Aetha Life & Casualty Co.
Acquired from its shareholder group by Cityscape Financial Corporation

Acquired by Geringe Industrier AB

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COMPANIES AND FINANCE: EUROPE

Kemira ends Solvay keeps its shine year ahead at FM851m

By Our Financial Staff

Strength in agro-business helped Kemira, the Finnish chemicals group, offset weakness in pigments to push up 1996 pre-tax profits to FM851m (\$170m), or FM5.1 a share, from FM718m, or FM4 a share, s year earlier.

The result, struck on sales of FM13.47bn against analysts' forecasts and initially welcomed by the Helsinki market, where the shares climbed FM1 to FM58 in the morning, before closing down FM0.40 at FM56.60 against a falling index.

The group said weakness in titanium dioxide, in which it is the world's third-biggest producer with 8 per cent of the market, was offset by favourable developments in agro-business, chemicals and

Group sales were helped by improved demand for plant untrients in Europe and larger sales volumes of industrial chemicals, it

Kemira's pigments division suffered an operating loss of FM21m, compared with a profit of FM255m a year earlier, with sales down 7 per cent at FM2.11hn.

The company said that it continuation of the good expected demand for titanium dioxide - a colouring agent used in the manufacture of paints, plastics and paper - to pick up, providing economic growth continued.

The price rises announced

in December would also belp. Mr Heimo Karinen, chief executive, was upbeat on the unit's prospects this year. "I believe that price hikes will be able to boost the unit to profitability," he

Kemira's chemicals business had operating profit of FM421m, ahead 11 per cent, on sales of FM3.1bn, up FM13.28hn, was ahead of 10 per cent from a year earlier. Here, growth in industrial chemicals offset weakness in chemicals used in pulp and paper production, which was hit by fall-

ing demand. Operating profits in the agro-business unit grew 14 per cent to FM746m on a 3 per cent year-on-year rise in sales to FM6.28bn.

The company expects further strength in this area. following the European Union's relaxation of its setaside policy, under which 5 per cent of fields are to be left fallow instead of the current 10 per cent.

paints division The reported operating profits of FM222m, up from FM144m a year earlier on sales ahead

per cent at FM1.52bn. On the outlook for the group, Mr Karinen said he had "no reason to doubt a

development" for this year. He said the agro-business side was in talks on a tie-up in China, an important export market for company.

The shares have risen despite the company's poor performance

fter the irrational exuberance come the explanations. So it goes with Solvay, Belgium's largest chemicals company. Last month, Solvay's share price soared. The movement

owed nothing to the company's current, or even likely, business performance, according to analysts hased in Brussels. The shares, which last year traded between BFr17,000 and BFr18,000,

climbed to a peak of BFr23,300 on January 23. The rise followed profit downgrades, as analysts cut their forecasts to reflect anticipated underperformance in the group's core bulk

chemicals husinesses. Last week, the company confirmed such gloom by unveiling an 8 per cent decline in profits last year, to BFr11.5hn (\$331m). But even this bas failed to remove the share's shine. It is now trading at ahout

The inherent contradiction

between the company's poor operational performance and its huoyant share price has proved fertile ground for creative reasoning. "Some are suggesting the movement is a re-rating prompted by the company's expansion into pharmaceuticals," Brussels-based analyst says, "hut there is no evidence at all that Solvay deserves such

a re-rating." Indeed, the theory is flawed in two ways. To begin with, health, Solvay's smallest division, accounted for just 16 per cent of group

Other chemicals companies striving to unlock the value of their drugs busi-

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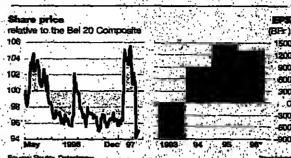
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SOLVAY Current share price BFr 21,375



with price/earnings multi-

ples of between 8 and 10, and

cent. Although this repre-

sents a 3 percentage point

improvement over the past

three years, such returns

remain a far cry from those

normally associated with the

been driven by moves, such

will do nothing to improve

chemicals sector.

drugs industry.

dent on the sector, Typical is Hoechst of Germany, where account for about 37 per cent

of sales this year. Another example is UCB. also of Belgium, which last year secured a re-rating from a chemicals to pharmaceuticals stock hut which also saw two-thirds of pre-tax profits coming from its drugs business.

The second obstacle to a re-rating is the quality of Solvay's health husioess. Pharmaceutical companies typically command a share price/earnings multiple of around 20, but they also achieve profit margins of anywhere up to 30 per cent.

These figures compare Meanwhile, the improved health margin needs to be viewed against the volatile returns in the other, highly cyclical, 85 per cent of the business. And Solvay remains committed to its chemicals portfolio.

At the end of last year it acquired a Bulgarian soda ash factory; last month, it bought a Finnish hydrogen peroxide plant. "These are very basic chemical products, and very volatile," one

nother possible rea-A son for the space price rise is the strength of the group's research and development pipeline in anti-depressant drugs. Bnt most analysts pour cold water on this the ory, too. The group's upcoming anti-depressant has considerable potential, but it is at an early stage of trials.

"I have never seen a pharmaceuticals company derive so much from a drug still three years away from commercialisation," says one analyst says.

margins of 10 per cent or lower, in the rest of the vay's rise lies not in chemicals, nor in anti-depressants. Last year, operating marbut rather in shareholders' gins at Solvay's pharmaceuticals husiness topped 10 per unfamiliarity with both.

Belgian investors last month received the meagre interest payments accrued on savings accounts during 1996. Such payments coincided with reports of the impressive gains of the Bel-Furthermore. Solvay's gian stock exchange last margin enhancement has year. "This created a rush of liquidity," one analyst says. as the disposal of the group's lossmaking industrial "These are individuals, looking for an investment, almost indifferent to the enzymes business, which price of the shares, buying

> So, if price is unimportant, what does matter? The answer is hidden potential. Solvay's shares performed badly last year, when other European chemical stocks did not. It is possible that Solvay might be the Bel-20 share with some catching up to do, even after the stock market surge of 1996.

But investors who are betting on this chance appear to be overlooking the reason for last year's underperformance: Solvay is, and remains, a bulk chemicals company operating in some very test-ing markets.

Jenny Luesby

EUROPEAN NEWS DIGEST.

Fuchs to step down at First Austrian

Mr Konrad Fuchs, chief executive of First Austrian Bank, the country's third biggest bank, has decided to retire a year early so that a new chief executive can oversee the bank's involvement in the forthcoming restructuring of the Austrian banking system.

Mr Fuchs said it was important that a new management team was in place to take advantage of opportunities arising from the planned takeover of Creditanstalt. Austria's second-biggest bank, by Bank Austria, the biggest. The merger is likely to trigger a restructuring of the rest of the banking system.

First Austrian, the country's oldest savings bank, has made a number of unsuccessful takeover bids, and last year failed in a consortium hid for Creditanstalt. Mr Fuchs said yesterday his retirement was not related to

First Austrian is expected to decide on Mr Fuchs' successor within the next two or three weeks. The two inside contendars are Mr Wolfgang Ulrich, deputy chief executive, and Mr Andrea Treichl, a former Chase Manhattan executive and son of a former chairman of

Knorr-Bremse in brakes buy

Knorr-Bremse of Germany and AlliedSignal of the US. which jointly operate one of the world's higgest makers of truck hrake systems, have bought the beavy-truck air brake systems husinesses of Echlin, a US motor components company. The husinesses to be acquired, called Midland Brake in the US and Grau in Europe. employ about 2,300 people and have annual sales of some \$320m. The joint venture between Knorr and AlliedSignal has annual sales of \$720m. The deal awaits confirmation from antitrust authorities. Terms were not disclosed.

elefon

Polish railway secures loan

PKP, Poland's state-owned railway, has arranged a 633m. zloty (\$129m) loan with a consortium of five local banks, to huy rolling stock. The financing was necessary so that PKP could make a firm order for 50 locomotives from the Pawafag factory in Wroclaw, Without this order, ADtranz, the transport equipment producer owned jointly by ABB and Daimler-Benz, refused to buy the factory.

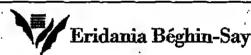
The 10-year loan, one of the largest to come from the Polish banking system to date, has been arranged by the listed Export Development Bank. The four other banks involved are the listed Polski Bank Rozwoju, state-owned Pekao and Bank Handlowy and Powszechny Bank Kredytowy, both of which are to be privatised this year. Christopher Bobinski, Warsaw

Mol improves profitability

Mol, the main Hungarian oil and gas company, announced preliminary 1996 group profits of Ft25.3bn (\$145m), up from only Ft900m in 1995. Consolidated revenue was Ft503hm, up from Ft370bn. The improvement in profits came mainly from the parent company, which reported an operating profit of Ft18.3bn, almost double the 1995 figure. The last quarter was particularly strong at Ft4.7bn. Mol's exploration and production division was a hig contributor to the performance, with an operating. profit of Ft19.7bn last year. The refining and marketing division made a Ft9.7bn operating profit. Mr Zoltan Mandoki, chief executive, said the company

had obtained better discounts on crude purchases and made improvements on restructuring downstream operations, which had led to efficiencies in inventory and better sales.

Kester Edda Dadasan



The Board of Directors of Eridania Béghin-Say met on February 13th 1997 under the chairmanship of Mr Stefano Meloni and reviewed preliminary, unaudited figures for the full year ended 31 December 1996; final consolidated accounts will be submitted to the Board on April 3rd.

These figures include, from April 1st 1996, the contribution from those, assets of Compagnie Française de Sucrerie (CFS) (approximately 48%) retained by Eridania Beghin-Say.

Net sales of 55,011 million francs show an increase of 8.3% versus the previous year's published figures. There was no significant foreign exchange translation impact and internal growth was 1.1%: thus, most of the sales increase came from changes in the scope of consolidation, notably Cerestar USA (consolidated for the whole of 1996 versus a mere two months in 1995) and from the Compagnie Française de Sucrerie's activities described above.

Operating income for the full year is expected to be in the vicinity of 3,750 million francs, roughly 6% below the prior year despite the contribution from CFS. Although the second half saw some improvement, the year as a whole bears the mark on many of the Group's divisions, to different degrees, of poor agricultural crops which often led to higher raw material prices. The Group's geographic spread and its capacity to adapt to difficult conditions mitigated the impact of these phenomena.

Notwithstanding the above, consolidated net income should show a further increase compared to 1995 thanks to stable net financial and tax charges together with lower net exceptional items.

Efficient monitoring of working capital needs and the divestiture of non-strategic assets contributed to limiting the increase in net financial debt. despite the acquisition of tha CFS activities referred to above: the ratio of net financial debt to equity should be approximately 0.72 versus 0.67 at

Turning to prospects for 1997, although the recent agricultural crops have brought about some easing in raw material prices, pressure on margins. remains strong in North America, particularly in the isoghicose business, and to a lesser degree in oilseed crushing. Furthermore, sugar production has remained insufficient in Italy as a result of low beet. acreage in 1996, thus affecting 1997 results.

Offsetting the above, a number of positive factors justify that the group should maintain its objectives of increased results for the current year. These factors include: the European starchy products business, the bountiful olive crop in Spain, which will contribute to the turnaround of the Consumer Products business, the progress in the Animal Nutrition business and lower interest rates.

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February 1997



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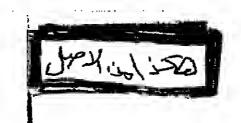
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By: The Chase Manhattan Bank London, Agent Bank February 18, 1997



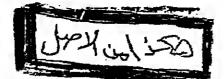
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COMPANIES AND FINANCE: EUROPE

Fuchs to step dom Currency swings hit profits at SAS

By Hugh Carnegy In Stockholm

Profits at Scandinavian Airlines System slid 31 per cent in 1996, under the pressure of higher costs, adverse currency movements and

increasing competition. A worse-than-forecast fall in pre-tax profits in the quarter, from SKr487m in fourth quarter 1995 to SKr365m (\$49.6m), mainly caused by currency movements, stalled hopes of

a year-end pick-up. That left full year pre-tax earnings down from SKr2.6bn to SKr1.8bn The airline has undergone

stringent cost-cutting exercises in recent years.

It axpacted further year, putting more pressure currency swings.

on fares and revenues. The carrier said it was taking "a line suffeid a significant number of measures" to increase inosts, with oper-"avoid a weakening of the 1997 result".

SAS, which is jointly owned by Danish, Norwegian and Swedish interests, achieved a 7 par cent increase in traffic in Europe during the year - slightly ahead of the industry average of 6 per cent. But this was insufficient to counter the factors working against tha airline.

Turnover in the fourth quarter rose from SKr8.6bn to SKr9.1bn, but fell over the full year from SKr35.4bn to SKr35.2bn, chiefly because of currency movements.

SAS said turnover rose almost 7 per cent over the ses in competition this full year when adjusted for

ating expeses rising from SKr30.6bn SKr31.5bn.

The outime would have been wors - a near 11 per cent incree - but for cur-rency chares. Mr JanStenberg, chief

executive, aid he was "not at all satfled" with the costs de lopment. "We should ha achieved a better result a this economic situation,"e said. He added he airline aimed

level of 19 An 8 pelcent increase in payroll cos, caused by an increase the workforce and new age agreements, was the min contributor to the rise incosts, SAS said. However, creases in fuel

to hold 19 earnings at the

The airline felt the effects of growing competition in 1996. With eight new competitors entering SAS's home Scandinavian markets, it lost market share in Denmark and Sweden.

Jan Stenberg: 'not at all satisfied' with cost-cutting effort ap

It also warned of growing competition on its high-earning core routes between Copenhagen, Stockholm and

There was a fall in the

prices were also a factor.

ger revenue per passenger kilometre - of 6 per cent. although again this was largely due to currency swings, SAS said. travened Russian laws restricting foreign owner-The cabin factor, or capac-

vield - the average passen-

ity utilisation, fell 1.5 percentage points to 63.5 per cent. SAS. which relies heavily on high-fare business travellers, said it aimed to increase leisure travel, to

the effects of both the takeover and positive exchange rate, growth in revenues was

Fl 9.06, compared with Fl 6.64 a year earlier. Océ is paying a dividend of Fl 3, against Fl 2.50. The company said it was considering a one-third payout ratio to leave enough for investment, its shares dipped 70 cents to close in

EUROPEAN NEWS DIGEST in move to

Private sale likely for Thomson-CSF

Mr Alian Juppé, the French prime minister, is expected to announce this week that he will again try to privatise the Thomson-CSF defence electronics company in a private trade sale, rather than the public flotation which the management of the state company had sought. The first attempt at privatising Thomson-CSF, together with the Thomson Multimedia consumer electronics husiness, was aborted last December after the official privatisation commission decided against the government's preference

of the Lagardère group over Alcatel as the buyer. Having quickly decided to go ahead with privatising Thomson-CSF separately. Mr Juppé has since taken weeks to decide on the manner of the sale. After holding talks last week with the heads of Thomson-CSF, Lagardère and Alcatel, Mr Juppé was yesterday said to be on the verge of launching another trade sale, as sought hy the two industrial contenders for the state company – Lagardère and Alcatel

Caspian eyes Ukraine market

Caspian, a New York-based asset management group specialising in emerging markets, is poised to launch an investment trust dedicated to the infant equities market in Ukraine. Mr James Churp, managing director, yesterday said Caspian hoped to raise \$25m-\$50m from nstitutional investors in time for a spring launch.

The Ukrainian market, with a capitalisation estimated at \$10bn-15bn, has attracted growing investor interest in the wake of recent economic stability. Caspian joins Regent Pacific, a Hong Kong-based fund manager, in targeting Ukrainian equities even before the country completes its mass privatisation programme. Analysts estimate 80 per cent of national assets remain

state-owned, and the development of the equities market still depends on the government's commitment to Matthew Kaminski, Kiet

Akbank posts 43% advance

Akbank, Turkey's biggest private-sector commercial bank, yesterday announced pre-tax profits of \$669.2m, up 43 per cent. Analysts said the bank's results came largely from its portfolio of high-yielding Treasury bills, estimated at about 30 per cent of its \$4.36hn balance sheet. John Barham, Ankara

Océ upbeat after Nixdorf printers buy

By Gordon Cramb

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Ocê-van der Grinten, the Dutch reprographics group. expects sales to reach Fl 5bn (\$2.65bn) this year - a rise of 19.8 per cent - and is looking for even stronger growth in April.

. Mr Harry Pennings, chairman, made the forecast yesterday in detailing the comto Fl 169.5m.

Turnover, which was 42.3 per cent ahead at FI 4.17bn. was swelled by the FI 889m acquisition of the printer division of Germany's Siemens Nixdorf, included from

The purchase, Oce's biggest, gave the company "the critical mass needed to accelerate the build-up of its posipany's performance for the tion in the medium and year to November, when net high-volume segments of the

position inhe very-high vol- ing to an extent. Increasume segmits".

Althoug the newly are being asked to provide acquired ut would produce total solutions," he said. lower prot margins than the group main copiers business, also operated on lower cost

In addith, Mr Pennings said, the group would receive buness from customers acing printer orders at le same time as those for over Oce products. higher at F11.27bn.

These would often take the form of a combined copier and printer function which would be contained in a machine it was to start ship-

ingly, hardware suppliers

For the fourth quarter, net profits jumped 68 per ceot to Fl 62m, on sales 50 per cent

ping this year.

15 per cent. From net earnings of

Amsterdam at Fl 240.30.

But the scheme bas caused mnch uncertainty. Over the past month, Gazprom's ADRs have fallen 19 per cent to \$17.70, while its domestic shares have risen 27 per cent to \$0.48.

Gazprom

ADR price

Gazprom is pressing a

foreign investment group to

liquidate a fund created spe-

cifically to trade in the Rus-

sian gas monopoly's domes-

tic shares, in an attempt to

defend the premium price of

its recently-issued American

The company said yester-

day that Mr Rem Vyakhirev,

Gazprom chairman, had

written to the Regent

Group, saying its fund con-

The company said yester-

day that although it had

earlier met with Regent, it

had not approved the fund's

plans. Gazprom has the right to refuse registration

of newly-acquired domestic

The Hong Kong-hased

Regent Group, one of the biggest portfolio investors

in Russia, established the

Regent Gaz Investment

Company to exploit the the-

oretical arbitrage possibili-

ties between Gazprom's

domestic shares and its

ADRs, issued last October at

a 400 per cent premium.

ship of strategic assets.

Depositary Receipts.

defend

By John Thornhill

Telefónica sell-off finds an eager home market

The enthusiastic reception within Spai for the privatisation issue points the way for the future

root south of the Pyrenees, if yesterday's sale of the Spanish state's remaining 21 per cent equity in Telefónica is anything to

The success of the sale, the first market privatisation of a large state-controlled company, also points the way ahead for further large disposals of state equity in Spain. The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish

investors. Seppa, the finance ministry's portfolio company that owned the stock in Telefónica, took a gamble when it routed the hulk of the disposal towards the domestic market and, in particular, towards small Spanish

When the state sold 10 per cent of Telefónica in October 1995, 49 per cent of the disposal was offered to foreign institutions: this tima, the international funds were offered only 32 per cent.

In the event, the risk has paid off handsomely for the retail tranche, which was about seven times oversub-Yesterday's gamble has

now become today's certain bet. "What Telefónica has done is to set a trend," said Mr Juan Bastos, chief executive of Madrid broking Ibersecurities. "Domestic-led placements

With more than 1m individual equity holders, Telefonica is the first massivelyowned stock to be traded on Madrid's Bolsa. One in five household heads in Spain reportedly put in bids for the telecoms company during its privatisation, and the operator now has five times more

The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish investors

shareholders than any other Bolsa stock.

The .people's capitalism torch is now likely to be taken np by Endesa, the large electricity power group which is due to tap the markets towards the end of this year. After the Telefonica experience, averything sug-gests that Spain's small savers will dominate the Endesa

The state owns 66 per cent of the Endesa group, the largest domestic generator and distributor, and it plans to reduce its equity to below 50 per cent. The size of this offer could rival that of Tele-

he concept of people's are going to hecome the fonica, as the state's stake is capitalism has struck norm." worth see Pta1,787bn (\$12.3bn) a current market

The tren towards domestically-weighted offers is also expected t be in force for the dispost of the state's remaining 0 per cent in Repsol, the oil, gas and chemical englomerate, valued at pout Pta176bn,

which is steduled for April

The Telonica privatisation has omed the door for equity invitment to a growing pile oflomestic savings which, at time of falling interest ries and lowered ing alternives to the fixedincome istruments that have tradionally absorbed the surply cash of Spanish

hes savings have, morover, been direcd towards the equity malet by the centreright government which last summer allished guidelines that treat Bolsa earnings as taxablencome and subject to theop marginal rate of 56 per ext.

Under til new rolings, tax is abolisid on the first Pta200,000 arned in a fiscal year from he market, and there is a ingle 20 per cent tax on subquent earnings.

The gornment set the stage for lople's capitalism - with th Telefónica privatisation ithas run up the

Tom Burns



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Election of the Auditor, specifically the election of Coopers & Lybrand, Le Any other business that may properly come before the Meeting; Approval of items 1 through 7 of the agenda will require the affirmative vote a majority of the shares present or represented at the Meeting with no minimum number of sres present of represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Conney with regard to ownership of shares which constitute in the aggregate more than three perty (3%) of the outstanding shares, each share is entitled to one vote. A Shareholder may act any Meeting by By order of the Bod of Directors Dated: January 27, 1997

Investments

Woolworths up 8.6% despite sector weakness Reliance annoints

in Sydney

Woolworths. one Australia's two big retail ous year. groups, shrugged off a sluginterim profits after tax to A\$147.6m (US\$113.1m).

The company was also optimistic about the current trading period. Sales in Jan- be cost-containment. uary had been "quite

ary was "a little softer in relative terms", it showed an of improvement on the previ-

However, the group said gish retail market to report the next couple of months - cent higher at A\$23m, coman 8.6 per cent rise in after the Australian summer holiday period - would be critical. Mr Reg Clairs, managing director, stressed that the biggest challenge would

cent, at A\$8.21hn. Earnings more strongly to A\$256.7m. against A\$230.4m. interest charges were almost 50 per

pared with A\$15.6m. Woolworths - which has no connection with the US chain with the same name said its total trading area ratio of sales/EBIT ratio, increased by 5.85 per cent, with the number of outlets The first-half result was

Trading places

strong", and although Febru-scored on sales up 8.61 per increasing to 1.080. On a before interest and tax rose sales increased by 3.77 per

> In the core supermarkets division, sales rose from A\$6.42bn to A\$6.97bn, with earnings before interest and tax (EBIT) increasing from cent, compared with rival A\$217m to A\$234m. This represented a decline in the from 3.39 per cent to 3.36 per

The group blamed the fall Wholesalers issiness which "same-store" basis, first-half on competition, but said profitability in the sector ad "stabilised".

Woolworths is the largest retailer of branded packaged groceries in Australia, with a market share is 34.3 per Coles Myer's 26.3 per cent.

Woolworths also revealed plans to expand its wholesaling operations through the Australian Independent em Australia.

Performance

July 3, '95 - February 14, '97

 Arnotts, le Australian biscuits and sacks group 70 Soup of the S, yesterday an attempt trdeal with an extortion thrut which has seen its procets removed from supermakets in east-

Nikkei 25 Average

it acquired a part of last had reduced overtime at proyear's takeov of Cannons duction plants across the

An extortionist has threatened to distribute packages per cent-owne by Campbell of poisoned Arnotts' biscuits unless police officers take lie began to reduce staffing in detector tests over evidence given in the trial of Mr Ronald Thomas, who was convicted of the murder of a Sydney bookmaker and his

appoints accounts adviser

By Tony Tassell in Bombay

Reliance Industries. the Indian petrochemicals to textiles group, has signalled a shift towards greater disclosure of its accounts as part of its plans to list its securities in the US.

The company, which is controlled by the Ambani family, has appointed Deloitte Tonche Tohmatsn International to advise it on adopting best international practice on accounting standards.

Reliance said it was planning to list its securities on the US market. This would require it to file accounts with the Securities and Exchange Commission, the US market regulator. This would in turn involve the adoption of the US Generally Accepted Accounting Principles (GAAP) standard. including the consolidation of accounts and quarterly reporting

Analysts said the appointment of DTTI also represented a step hy Reliance towards boosting international investor confidence in the company after a series of controversies over the past few years.

They added that the move reflected increasing pressure on Indian companies to hecome more transparent. Indian companies have been criticised in the past for the levels of disclosure in and reliability of their accounts.

Mr V. V. Sivakumar, head of research with brokers Peregrine India, said the DTTI appointment was a positive step hy Reliance, but warned that any US listing of Reliance securities or its adoption of GAAP standards was likely only in the long term. He also said Reliance had no plans to make an issue of fresh equity on

the US market. The US listing would be sought for its bonds and its existing Global Depositary Receipts which are listed in other international markets,

Winds of change force Japan 'convoy' to scatter

Share prices between strong and weak sectors, as well as within those sectors, have stared to diverge sharply

tinction between Japan's corporate winners and losers was blurred by the "convoy" system, in which strong companies shepherded weak ones in the interests of collective strength.

The stock market's partial recovery since the turn of the year shows that the long talked-of breakdown in the convoy system is for real. Share prices between strong and weak sectors, as well as within sectors, are diverging sharply, rather than rising or falling within predictable bands, as they have done for much of the past two decades.

This phenomenon reveals much about how Japanese industry is changing, Every quoted company once benefited from an implicit guarantee that it would be bailed out hy either a corporate relative, its main bank or the government. For example. Itoman, the trading group, which went bust in 1993. merged with an unquoted trader, Sumikin Bussan, and refloated on the over-thecounter market later that

But potential saviours, the insolvent sink or swim often facing greater competition, now need to concentrate on improving return on assumption - oot always equity, rather than fostering relationships. Meanwhile, the government is withdrawing protection where this does not pose systemic risk. A signal of this new tough-

ness was the finance minis- Hanwa. NCB was too importry's decision last November tant to be allowed to fail.



to order the closure of

regional institution - the

first enforced shut-down in

its cue from the ministry,

Sakura Bank bluntly refused

early this month to forgive

loans to Apollo Leasing, a

troubled financial group,

This new readiness to let

which continues to trade.

as a per cent of TSE market capitalisation

But banks would be the Hanwa Bank, a small prime losers in a new wave of corporate bankruptcies one reason why the sector more than 50 years. Taking has fallen faster than the market. More revealing still, a sharper than usual difference has emerged over the past three months between the share price performance of well-capitalised Bank of Tokyo-Mitsuhishi and laggards like NCB or Hokkaido

has led investors to flee trou-Takushoku Bank. bled companies, on the In addition, investors have realised that the domestic correct - that nobody will economy is set for a long come to the rescue. Howperiod of slower growth than ever, when the share price of in the late 1980s - a concin-Nippon Credit Bank colsion crystallised by a tight lapsed recently, the govern-1997 government bodget. ment announced that, unlike

Exporters' shares started

when the yen began its 35 per cent fall from its record high against the dollar in April 1995, and the gap has widened since the turn of

hares of precision equipment makers, and the stronger car and electronics companies, have risen to post-war highs, while share prices in domestically orientated sectors, such as construction, steel and paper, have languished. Eveo within the top sec-

tors, there are clear distinctions. The share prices of Toyota and Honda, for example, have outperformed more domestically-dependent Mitto outperform those of subishi Motors, Similarly, domestically-based sectors Canon, the multinational

office equipment manufac- banks and stebrokers. turer, has ontperformed rival Ricoh. International companies

> decade of restructuring prices bay fallen in forced on them by the yen's strength from the 1985 Plaza Accord until late 1995. But many domestically based companies, especially banks, have only just started

10.1 7.7 4.9 -9.0 -10.8 -11.2 -12.4

to undergo the same process, as domestic markets gradually opeo up to competition. Deregulation of domestic markets is happening piecemeal, with the exception of prime minister Mr Ryutaro Hashimoto's "big bang" plan to make the Tokyo financial

markets as efficient as Lon-

don or New York by 2001 - a

negative for the shares of

lation, or theirospect of it, has created tth losers and are reaping the benefits of a winners. Utities' share response to government pressure to it prices, By contrast, nonerrous metals companies - eavy users of electricity - ave risen for the same reasn.

At this erly stage in Japan's derculation process, losers predominate. Securities corpanies' ahare commission-ctting war in OTC stocks, tygered by the imminence official deregulation. Airlirs have been knocked by 1e transport ministry's cosent to the launch of thre new domes

overseas calls, and the break-np of Nippon Telegraph and Telephone. Meanwhile, deregulation of asset allocation guidelines has allowed institutional investors to seek returns

tic carriers; and telecommu-

the advance of cut-price

more aggressively. The moral for investors is that the traditional strategy of buying underperformers at the bottom of the market is less safe. A flight to qualprices have ten hit by a ity is starting to replace the convoy mentality. As a result, the Tokyo stock mar-

ket more accurately reflects

changes in the real economy

than it has for many years. William Dawkins he said.

December 1996



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SPREAD BETTING ON OVER EIGHTY MEKETS

BONGRAIN 1996 CONSOLIDATED SALES

1996 consolidated sales represent 10.4 hillion French Francs, an

increase of 4.78% over 1995. 1996 sales include the activities of the newly-consolidated Eastern European subsidiaries : Bongrain Europa Polska (Poland), Pribina (Czech Republic) and Veszpremtej (Hungary). Sales of Avi-Charente, divested in 1996, are out included. The Compagnie Laitière Européenne remains excluded from the consolidation.

Applying constant exchange rates and with an identical group of consolidated activities, the increase represents 3.56% and corresponds to a sales level of 10.1 hillion French Francs. Glubally the exchange rate impact is insignificant.

A continuing morose economic climate, together with a negative equation between raw milk price trends and a very unfavourable market for excess milk and hy-products, will impact earnings of subsidiaries and of other Group

The Group's results will be finalised at the Board of Directorsmeeting on the 6th of March.

> Notice to Bondholders of OLYMPIC CORPORATION



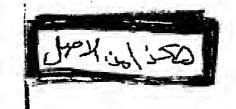
NATIONAL BANK OF CANADA USD 200,000,000 Floating Rate Notes due 200T

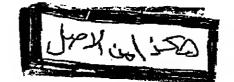
In accordance with the Terms and Conditions of the Notes. notice is hereby given that for the Interest Period from February 18, 1997 to May 19, 1997 the Notes will carry an Interest

Rate of 5.60391 % per annum. The Coupon Amount payable on the relevant interest Payment Date, May 19, 1997 will be USD 140.10

per USD 10,000 principal amount of Note and USD 1 400.98 per USD 100,000 principal amount of Note.







COMPANIES AND FINANCE: ASIA-PACIFIC

Bangkok Land falls to third-term loss

By Gwen Robinson

Daiei, Japan's largest retail

chain operator, will pur-

chase 16 supermarkets oper-

ated by Yaohan Japan, the

troubled retailing empire,

the two companies

Daiei will pay Y33bn

(\$266m) for the supermarkets

- nearly one-third of Yao-

han'a outlets - in the central

region of Shizuoka. They

will be operated by Seifu, an

unlisted subsidiary of Daiei

which runs small supermar-

Yaohan last month

announced plans to reduce

its gross assets by one-third.

Citibank yesterday moved

its Chinese head office to

Pudong, marking the start of

the exodus of foreign finan-

cial institutions from old

Shangbai to the former

wasteland in the east of the

city that is destined to

become China's Wall Street.

dition of winning one of the

The relocation was a con-

kets nationwide.

By James Harding

announced yesterday.

in Tokyo

Bangkok Land, one of Thailand's largest property and condomintum developers, said yesterday it fell into a deficit of Bt55.7m (\$2.13m) in the third quarter of 1996, after a profit of Bt129m in the same period

ny's SFr400m convertible eurobond, as the company was begin-ning to post positive cash flow. The deficit for the first nine

months of fiscal 1996 totalled Bt22.9m, compared with a gain of Bt485.2m in the same period the

Bangkok Land is due to pay unlikely to hinder the company'a payment to bondholders on March ability to meet an interest pay-

Somprasong Land - amid a glut in the residential property sector became the first Thai company to default on a eurobond two weeks

offers a yield-to-put of more than 40 per cent - the company bas bought up much of the outstanding paper Analysts said the loss was

with brokers HG Asia in Bangkok. Inventory fell about Bt300m, while total revenues were over Bt900m.

This cash flow, along with the company's large landbank and the commitment it has made to the Thai government to build a sports complex for the 1998 Asian Games in Bangkok, meant the company was likely to have the cash available to make the interest payment,

Woodside raises

ASIA-PACIFIC NEWS DIGEST

project's reserves Woodside Petroleum, the Australian oil and gas company which operates the North-West Shelf project, yesterday announced a sharp increase in reserves at the project off Western Australia, sending its shares 19 cents higher to A\$9.31. Woodside said last year's exploration programme had led it to increase the figure for total proved raw gas ultimately recoverable from the project by 60 per cent, to 24,400bn cubic feet, compared with 15,200bn cu ft a year ago. Probable, including proved, gas recovery is increased

from 18,400bn cu ft to 27,400bn cu ft. Proved ultimate recovery of condensate goes up by 122m barrels to 690m barrels, while probabla (including proved) recovery increases by 165m barrels to 894m barrels. Much of the rise is attributed to the results of drilling on the Perseus gas field, discovered two years

Other participants in the NWS project are Broken Hill Proprietary of Australia, British Petroleum, Chevron of the US, Royal Dutch/Shell and a joint venture between Japan's Mitsubishi and Mitsui groups. Nikki Tait. Sydney

Reinsurance Australia climbs

Reinsurance Australia, the listed reinsurance company in Sydney established four years ago, yesterday reported an after-tax profit of A\$66.6m (US\$51m) in the year to end-December, up from A\$45.3m in the same period a year

Earnings per share were 30 per cent higher at 44 cents. Net premium revenue was A\$452.5m, up from A\$313.7m, and underwriting profits totalled A\$56.9m, improving from A\$30.2m. Investment revenues were 19 per cent higher at A\$48m. Nikk

Yuasa in Taiwan venture

Delta Electronics, the Taiwan electronics company, has signed a contract with Yuasa of Japan, one of the world's largest manufacturers of automotive batteries, to invest a combined T\$1.3bn (US\$47m) in a battery plant in Taiwan.

The plant, to be owned 45 per cent each by Delta and Laura Tyson, Taipei battery producers.

Yuasa and 10 per cent by company employees, will produce 10m nickel-metal hydride batteries a month when it reaches full capacity in 1999, Delta said. This would make the joint venture one of the world's four largest

certificates of deposit. The FRCDs will have a maturity of three years, with a coupon of 0.65 percentage points above

For its first year as a privatised bank, PNB disappointed expectations last month with a 17 per cent drop in net

Justin Morozzi, Manilo

income from 2.06bn pesos to 1.71bn pesos (\$65m).

companies coverage can be sent by e-mail to

international companies@ft.com

PNB plans \$125m issue

assets, said yesterday it would issue \$125m of floating rate

division of Hongkong Bank, will lead, manage and represents the first time a Philippine bank has used an overseas branch for such an issue.

Philippine National Bank, the country's second largest by

the three-month US dollar Libor rate. HSBC Markets, the treasury and capital markets arrange the issue from its Hong Kong office. The move

Comments and press releases about international

Analysts said the loss was

Daiei to buy

from Yaohan

16 outlets

year before. about \$7.5m in an annual coupon

years, to reduce debts and fund further expansion of its

retailer had nearly Y180bn in

unconsolidated assets in

March 1996, and estimated

restructuring plan, Yaohan

will reduce its interest-bear-

ing debts from Y101bn to

Y60bn, said Mr Kazuo Wada,

The proceeds of the sale

eign banks to offer services

However, Citibank said it

remained unclear about the

conditions governing foreign

banks' activities in local cur-

rency, and was awaiting

clarification from the Peo-

ple's Bank of China, the cen-

The PBOC is due to pub-

lish detailed regulations for

foreign hanks next month,

which will enable Citibank

in Chinese yuan.

tral bank.

Under its two-year

Sbanghai-based

Chinese operations.

net assets of Y50bn.

chairman.

mature in May.

companies' ability to meet interest payments were beightened after

As the price of Bangkok Land's eurobond has fallen - it currently

comes into effect in March 1999. largely attributable to the compa-

ny's decision to halt temporarily sales of its buge land bank, which had been propelling profits in past years when the company routinely saw negative cash flow from

operations. In the third quarter of 1996, however, Bangkok Land had positive

to avoid having to redeem the cash flow of about Biloom, accordhe said.

Kazuo Wada: Yaohan chairman said the Y33bn deal would allow the company to rationalise its Japanese operations

agreement, the prospects for our planned reduction of total assets have brightened considerably," he added.

Mr Wada said he bad

will he used in part to asked Daiei in late January redeem nearly Y10bn of corto buy part of the company's porate bonds that are due to supermarket chain,

However, the impetus for The sale would also help the deal came from Tokai Yaoban to rationalise its Bank, the main hank for Japanese operations, Mr hoth companies, according to Y120bn, over the next two Wada said. "With this basic to retail industry sources.

Mr John Beeman, Citibank

country corporate officer for

China, did not give details of

the restrictions expected to

be placed on foreign hanks,

hut said: "We expect the reg-

ulations to be similar to

with some extra llmita-

that the local currency busi-

ness would be profitable

almost

Nevertheless, he forecast

'immediately,

Both Daiei and Yaohan last March. However, ana-Japan have been struggling lysts questioned Daiei's to reduce large debt burdens, For Dalei, Yaohan's central Japan outlets are attrac-

16 supermarkets recorded combined sales of on-year fall in three years. nearly Y70bn in the year to

depends on how you do the

accounting. But I would

expect it to be profitable in

terms of operating income

almost from the beginning,"

he said. "On the scale, our

year is that it will probably

be relatively modest." he

One concern among the

eight foreign banks granted

licenses to handle Chinese

those for local banks, but expectation at least for this

han'a base in the Shizuoka

region, east of Tokyo.

move, in view of its financial to Y1,243,6bn. difficulties. Daiei in October formance forced it to lower tive. Although it has outlets announced a 49.1 per cent full-year earnings forecasts in most parts of Japan, it plunge in first-half earnings has not yet penetrated Yaoamid continued sluggish Daiei has forecast a 48 per

housebold spending. Uncon-

businesses with involvement

Mr Beeman said the client

base would be clarified when

the PBOC issued a definitive

set of regulations, but added

that "our interpretation is:

do business with any busi-

ness registered in Shanghai, not just limited to Pudong."

in Pudong.

solidated recurring profit fell to Y6.12bn - the first year-Sales during the period feli

Citibank poised to offer services in yuan "On profitability. it client base will be restricted by the PBOC in January limnot simply to foreign venited foreign banks' Chinese tures in Shanghai, but in yuan husiness to 35 per cent particular to those foreign of their foreign currency

year, declining 1.2 per cent

The company's poor per-

For the year to March,

cent drop in unconsolidated

recurring profit to Y13bn.

Annual sales, however, are

expected to rise 0.7 per cent

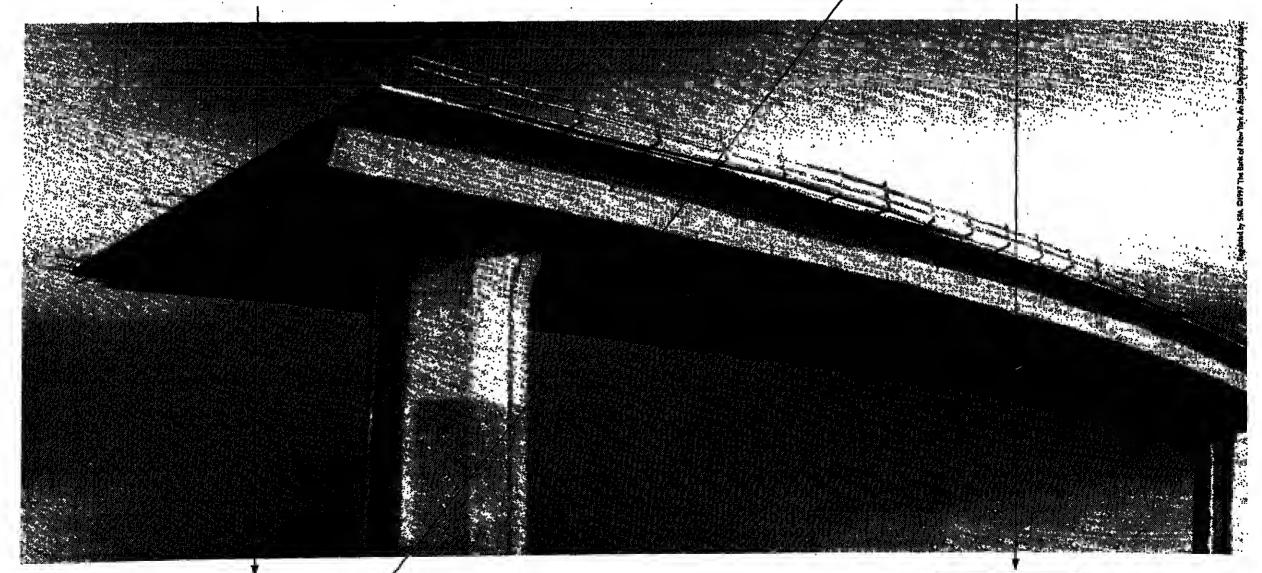
liabilities. The other banks granted licenses for yuan business are Hong Kong Shanghai Banking Corporation, Dal-ichi Kangyo Bank, Sanwa Bank, Standard Chartered, Industrial Bank of Japan, Tokyo-Mitsubishi Bank and International Bank of Paris

first licenses granted to forto open for business in April. although limited in scale. yuan business is that their Initial regulations issued and Shanghai.

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Gulf enters final day of bid with 41%

Gulf Canada Resources faces the the final day of its £494m (\$800m) hostile takeover bid for UK oil independent Clyde Petroleum with nearly 41 per cent of its target's shares in the bag.

The final tally will be declared after 1pm today. Most analysts thought acceptances from bolders of

had tipped the scales in the Canadian oil and gas group's favour. Gulf had already bought 29.9 per cent of

Clyde remaining independent are quite slim.

However, the bid is still in the market that Schroexpected to be close. One ders, which owns almost 20 One industry executive Norwich Union was as a way of reducin investor was understood to per cent of Clyde, supports said be expected Capital to thought to be one of the exposure to the sector.

10.98 per cent of the shares have bought 4m shares, or 1 the Clyde management. per cent, of Clyde at 120p, the offer price, yesterday. With Gulf unable to

increase its stake above 30 per cent under takeover past week. One analyst said: "My rules, analysts and advisers sense is that the chances of speculated that the buysr was against the bid. It is also strongly believed

116%p with 4.5m traded yesterday. It has hovered below the 120p offer price for the

observers prices. Industry thought the outcome would rest on the decision of Capital Group of the US, which holds 9.8 per cent of Clyde.

Clyde shares eased 1p to large stakes in other exploration and production companies and is likely to be concerned about the impact of the bid failing on share height of a bull run.

> Capital, which made its decision over the weekend, refused to comment yester-

sell because the fund has shareholders which had sent in its acceptances. The institution has been overweight in the sector since the late 1980s, when it bought at the

> Having recently sold shares in Enterprise Oil, soma analysts suggested that it would be keen to sell its 8 per cent stake in Clyde as a way of reducing its

Shandwick Profit-taking hits Centrica shares

By Robert Corzine and Joel Kibazo

The share price of Centrica, the former supply and trad-ing arm of British Gas, slid sharply in heavy trading on its stock market debut yes-Shandwick International. terday, shedding 10%p to 65%p, making it the worst performer in the FTSE 100. Profit-taking after a week of steady gains by Centrica in the "grey market" was one reason for the sell-off.

But dealers said the stock suffered from concerns about competitiveness in the

Specialists also pointed to income funds to sell. selling by income funds, as Centrica shares will not pay a dividend.

been "pretty much what we expected".

There had been some coucern within Centrica last was 19m shares, making it week that the sharp run-up the second most active stock UK domestic gas market, of the shares on the grey of the day. BG plc closed at a share impact on Ceutrica. being opened to competition. market would tempt the 1744p, up 24p against Fri-

Volume in Centrica was 54m shares, by far the most heavily traded FTSE 100

The company said the stock of the day. Turnover in weakness of the shares had BG plc, which includes the pipeline operator and British Gas's international exploration and production assets,

grey market Hedge funds were reported

to be active in Centrica shares yesterday. Ms Guinde Royle, energy analyst at tors have until tomorrow to Morgan Stanley in London, decide whather to accept said it was the first time that hedga funds had been so active in a ntility issue. Another analyst said hedge funds were attracted by the disparity between the relatively weak underlying gas commodity price and the relatively strong Centrica price. A 1p change in the underlying gas price can have a 10p A realignment of institu-

day's closing price in tha tional holdings in the two companies is expected to continue for some days.

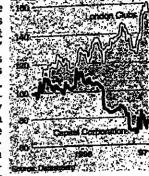
Brokers SBC Warburg yesterday noted that US inves-Centrica shares - which will not be available as American Depository Receipts - or whather they want their boldings liquidated.

US shareholders repre more than 4 per cent of the shares in the company. "Until the US issua is clarified the shares are likely to remain volatile," said Mr Matthew Warburton, gas

LEX COMMENT

UK casınos

As gambles go, tha odds on London Clubs' hostile E178m bid for its smaller share prices relative to the rival Capital Corporation TISE Al-Stare Index look pretty good. While :180 the timing of the offer is opportunistic - one look at the two casino companies' diverging share prices is proof of that - it makes industrial sense too. Adding Capital's two casinos to the seven it already owns would give London Clubs 60 per cent of the city's top-end casino busiuess. That amounts to a dominant share in a market that, though growing



only slowly, is profitable, highly cash generative and open

to only limited competition. A larger network of clubs would allow the group to amass better information on the small clutch of all-important, high-rolling customers. And cost savings could probably add £3m, or a quarter, to Capital's estimated profits

Given Capital's poor record - its profits have fallen every year since its 1993 flotation - tha bid at 22 times forecast earnings for 1997-98 looks positively generous But London Clubs is offering its own equally highly-rated shares, which have been driven higher, ironically, by deals it has recently concluded beyond London - in Las Vegas and Bahrain. And casino operators are currently trading on phenomenal ratings as investors expect benefits from gaming deregulation.

There is scope therefore, either for London Clubs to raise its offer or for Ladbroke, which wants to expand its casino operations, to counter.

directors 'ready to defect'

By Tim Burt

ona of the world's largest public relations group, is today expected to announce that half of the board at its London-based financial consultancy are defecting to set up a rival company. Tha executives quitting Shandwick Consultants, one

of the group's most profitahla suhsidiaries, are thought to include directors handling public relations for Halifax building sociaty. venture capitalists 3i and British Gas.

Four board directors, and one assistant director are leaving. Mr Chris Matthews, chief executive, is among

The others are Mr John Olsen, Ms Rachel Hirst, Nr Nick Denton and assistant director Mr James Loug-

Their departure will leave just four board directors in place - Mr John Reynolds, Ms Gillian Pattison, Mr James Poole and Mr Nell Huband.

The Shandwick walk-out was yesterday said to have caused consternation at the group's City offices, which employ more than 90 people and boasts about 100 corporate clients - including FT-SE 100 companies TI blamed on the effects of Group and Railtrack. Its fee passing on to customers an

hereby gives notice that:

Low & Bonar slips after Belgian integration costs

The £1.7m (\$2.75m) cost of integrating two Belgium subsidiaries offset gains made through higher margins at Low & Bonar, the international packaging and plastics

By Michael Lindemann

Full year pre-tax profits in the year to November 30 slipped slightly from £52.4m to £52.3m. Excluding exceptionals, pre-tax profits rose 3 profits fall by £3m. per cent to £54m.

Sales fell 2 per cent to £420.4m (£431m), which Mr Jim Heilig, chief executive, income exceeds £6m a year. | average 8 per cent fall in the single digits".

TRIESTE PORT AUTHORITY

NOTICE

The President of Trieste Port Authority, Mr Michele Lacalamita,

SINPORT SINERGIE PORTUALI SRL based in Genoa (Italy),

with their application of 29 January 1997, has requested the

temporary concession for the maximum period of time allowed by

CLARKE CHAPMAN LTD based in Newcastle (UK), with their

application of 30 January 1997, has requested the concession for

EUROPE COMBINED TERMINALS INTERNATIONAL BV

based in Rotterdam (Netherlands), with their application of 30

of the State maritime areas and relative properties constituting the

Container Terminal Wharf VII, situated at Punto Franco Nuovo,

Port of Trieste, as indicated and described in the "General

conditions for the takeover of container terminal management from

Trieste Port Organisation", as well as the issue of the licence for

container terminal activity, according to article 16 of Law no. 84 of

28.01.94, aimed at maintaining and developing the container goods

In pursuance of article 18 of the regulation for the enforcement of

the Navigation Code, approved by D.P.R. No. 328 of 15.02.52, all interested parties are invited to submit in writing to Autorità Portuale di Trieste, Punto Franco Vecchio - 34100 TRIESTE - Italy,

within 30 days of the date of this notice, any comments, objections

or complaints regarding the above mentioned applications, which

they consider opportune for the protection of their rights, as well as

any new applications for the concession. After the established

deadline, procedures regarding the requested concession will be

carried out according to articles 36 and 37 of the Navigation Code,

Notice is also given that the above mentioned requests will be filed,

at the public's disposal, in the State Office of Trieste Port Authority

AUTORITA' PORTUALE DI TRIESTE

The President

Michele Lacalamita

article 16 of Law no. 84 of 28.01.94 and relative regulations.

for a period of 30 days starting from the date of this notice.

Trieste, 14th February 1997

activities presently carried out by the Terminal.

January 1997, has requested the concession for 30 years,

cost of raw materials.

L&B's shares rose 261/2p to 4241/sp as analysts expressed relief that the results were in line with revised forecasts following a profits warning last October. The warning was prompted by poor results at the group's silagewrap business in the US.

The silagewrap business,

which analysts estimate has sales of about £25m, saw Mr Heilig said this business had gone from being a "high margin niche business to a commodity business

However, he said Low & Bonar bad otherwise managed to raise margins from 13.5 per cent to 13.4 per cent. Mr Reilig said the group

was working closely with Kelloggs, the cereals group. to see if the two companies could establish the same close relationship they have in the UK at three European plants. It expected Kelloggs to come to a decision by late summer.

He added that Low & Bonar would be looking to expand its packaging and polypropylene activities and also to extend the geographiwhere margins had fallen from the mid-teens to midcal reach of its plastics busi-

> T/S 8100,000,00g The Industrial Finance Corporation of India Limited Floating Bate Notes due 2002

relace with the provisions of the Notes, is hereby gives that for the external Petronry IR, 1997 to August IR, 1997 to will carry in Interest rate of 8.476564 payment that August Bt. 1997 will amount to US \$72.65 per US \$1,000 Note and to US \$725.63 per US \$10,000 Note.

BANQUE PARIBAS

U.S. \$300,000,000 Republic of Indonesia Floating Rate Notes due February 200(

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Penal from February 18, 1997 to Notes will carry an Interest rate of \$3725% per arruum The Interest payment case. August 18, 1997 will be U.S. \$7305.59 and U.S. \$258.24 respectively for Notes at denominations of U.S. \$250.000. By The Chara Manhatta Back Landar, Agast Took

BANQUE NATIONALE Dahi Joshanan USI 13,489,089

Notice is health given that the rate of statement for the method from February 18th, 1997 to August 18th, 1997 to Subject Land of Sistist per count, per ensure. The coupting around due for this partied is USD 2,801 42 per demonstration of USD 10,000 and to payable on the internet payment date August 18th, 1997.

Floating Rate Notes dee 2005 Series 32 Tranche 1

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BANQUE NATIONALE DE PARIS Oebt lastrowerts GSP 50,000, 900

Floating to Fixed Rate Notes dee 1998 Series 54 Transba 1 Notice is hereby given that the rate of interestor pro-period from February 14th, 1597 at May 14th, 1597 has been fixed at 0.5125 pe cart, per annum, The coupon amount over for this period is GBP 1.512 36 per denomination of GBP 100,000 and is purjoble on the interest payment date May 14/1, 1997

INP Source Reticonia de Peris (Lexemberry) S.A.

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Not such a sterling performance in prospect

Philip Coggan suggests that currency influences will have a prominent part to play in the UK corporate results season

he UK stock market may be setting all-time highs but there have been some worrying omens ahead of the results season, which gets into its stride at the end of the month. A number of companies

have warned that profits will be lower than expected, particularly because of a stronger pound. Sterling has been reaching its highest levels since It left the exchange rate mechanism in September 1992. Last week Reuters. the information group, Allied Domecq, the wines and spirits group, Willis Corroon, the insurance broker. and Eurotherm, the electronics company, warned of the

pound's negative impact on A rising currency has two forced either to raise prices and lose volume, or suffer erosion of their margins; and the sterling value of the earnings of overseas subsidiaries is reduced: the "trans-

lation effect". The UK's long history as a trading island, and the willingness of leading companies to make overseas acquisitions, means that almost balf of quoted corporate profits come from overseas. Accordingly Mr Robert Buckland, UK strategist at HSBC James Capel says:

"We have shaded 3-4 per cent off our earnings estimates for 1997, largely because of sterling, and we are now expecting 7 per cent growth in 1997." Most hrokers have been edging down their profits'

estimates in recent waeks. Mr Corey Miller, equity strategist at Credit Lyonnais Laing, says that "of the companies we follow, just 13 per cent are seeing earnings upgrades, while 47 per cent have seen downgrades". The pound's advance

against the dollar sbould not be exaggerated, according to



Mr Richard Jeffrey, group economist at Charterbouse. The pound averaged \$1.58 in 1995 and \$1.56 last year, to date in 1996 it has averaged \$1.65.

The main problem area is likely to be Europe, where exporters have to deal with sluggish economic growth

and the stronger pound. The movements of the foreign exchange markets, however, can sometimes be a handy excuse for managements under pressure. There has been a lot of fuss about sterling, but at some companies it has really been the underlying business that has caused the problems," says Mr Mark Tinker, UK

strategist at UBS.

bome as well as abroad. While the economy is growing, the pace is far from uniform. UK manufacturing output was up just 1.4 per cent year-on-year in Decem-

Certain sectors, such as food retalling, remain fiercely competitive and many businesses have little in the way of pricing

> This creates particular problems for managements used to the heady days of the 1980s, when a combination of inflation and rapid economic growth meant that revenues normally achieved donble-digit percentage growth each year.

There are difficulties at rate success has depended side.

more on the ability of managements to squeeze costs. The most obvious area of attack has been the labour market and a combination of low wage rises, flexible working practices and job shedding has done the trick

But the recent sharp falls in unemployment - which dropped by 67,800 in January - and the rise in average earnings growth to an annual rate of 4.25 per cent indicate that this trend may

be nearing its end. Mr Brown says that profits are close to a cyclical high both in terms of margins and as a percentage of gross domestic product. On one crude measure, profits growth has already peaked. Dividing the FTSE non-financial index by the price-earnings ratio gives a gure for corporate earnings. After rising steadily from early 1994, this topped out in 1996.

However, dividends are expected to grow 8 per cent this year, according to the latest Merrill Lynch/Gallup survey of fund managers, and with cover at about the long term norm of 2, they are unlikely to be pressured for some time.

One sector which may prove to be the season's star is banks. After a long period out of favour, banks hava rallied so far that they now yield less than the overall market. "in the financial sector, there is lots of scope for restructuring and margin enhancement," says Mr Brown. "We expect bank earnings to have grown by

23 per cent last year." Good news may also be needed for the rest of the market. The FTSE non-financial index is trading on a price-earnings ratio of 18, quite a heady rating even if tha consensus forecast of 9 per cent earnings growth in 1997 is to be believed - and in the 1990s boom, corpo- the risk may be on the down-

Gartmore loses Unilever mandate

By William Lewis

the Gartmore. fund management business bought last year by National a £1bu (\$1.62bn) mandate from Unilever's pension fund, one of the largest in the UK. The move follows the completion of an internal

review of bow Unilever's seas equities mandates. pension fund invests its £3.5bu assets.

The shake-up means that Mercury Asset Management Westminster Bank, has lost and Schroders are now managing approximately £1.2bn each, and Capital International and JP Morgan are managing about £500m each of Unilever's specialist over-

third multi-asset mandate

managed by Gartmore had been dropped, Unilever said. The primary focus of the review of the £3.50m fund's investmant management overseas equities expertise.

Following the review, a blow for NatWest, which last week announced it had brought together its fund management, life assurance and privata banking operations to create a new unit called NatWest Wealth structure was to strengthen . Management. It is to be headed by Mr Paul Myners chairman of Gartmore.

RESULTS

	Turno	ver (201)		n-tack It (Eiri)	. BP	S (p)	Charrent payment (p)	Date of payment	Dividends Corresponding dividend	Total for	Total les
Affied Carpets 6 miles to Dec 28 CCI d Yr to Dec 31 + Hydro-Dynamic d 6 miles to Nov 30 55 Low 8 Boxes Yr to Nov 30 Regent Irus 6 miles to Jan 4	133.5 2.56 3.08 420.4 20.6	(710.3) (2.13) (5.4) (431) (14,4)	9.03 0.243 0.426 52.34 5.99	(7.29) (0.1544) (7.03) (524) (3.51)	8.7† 22.2 4 36.63 8.32†	(5.5) (15.4) (9.8) (36.01) (3.78)	25 25 12 10.7 1	May 12 Apr 4 May 8 Apr 14	9.6 0.63*	2.5 14.7	13.2 2.2
Investment Trusts	KA	y (p)		berteble 198 (200)	er	S (p)	Current payment (p)	Date of payment	Corresponding.	Total for	Total ins
Anglo & Overseas Yr to Dec 31 Framington 1000 6 mits to Dec 31 Second Affecce 6 mits to Jan 31 TR High Income Yr to Dec 31 Trust of Property Yr to Dec 31	576.4 172.6 2,381 139.7 80.88	(555.6] (149.7) (2,155) (135.8) (63.2)	0.618 4.66 1.89 0.123	(10.4) (0.52) (4.57) (1.6) (0.121)	9.6 1.37 24.26 7.22 1.862	(9.07) (1.17) (23.78) (6.54) (1.838)	7.8 * 15.5 1.85 1.8273	Apr 29 Apr 4 Apr 90 Apr 11	6 15 1.6 - 1.7403	9.5 6.45 1.8273	7.8 2.25 49 6.4 1.7408

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. VATer exceptional credit. for increased capital ΦAIm stock. ♦ Comparatives for 10½ months. SSComparatives for 11 months to May 31 1996 and pro forms. "Equivalent after adjusforeign income dividend elements

FINANCIAL TIMES TUESDAY FEBRUARY 18 199

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D-Mark weakness hits Europe

By Samer Iskandar

and Edward Luce

European bond markets fell yesterday, with the weakness of the D-Mark against the dollar weighing on market sentiment.

Most European markets ended slightly lower, in line with German bunds. Trading was light with the US closed for a public holiday.

On the London Interna-Exchange, the March bund future settled at 103.58, down 0.03, after reaching 103.39. the weakness of the D-Mark.

a rate cut at the Bundes- ernment could muster from thing higher than £3.5bn bank's council meeting [on Thursday]," one trader said. "But with a lower D-Mark, the probability is now close

Italian bonds also fell and continued to under-perform bunds. Liffe's March BTP future lost 0.27 to 130.67. while in the cash market the 10-year yield spread over bunds widened by 5 basis points to 176 points.

to zero."

Mr Nigel Richardson, head tional Financial Futures of bond research at Yamaichi International, said an Italian "mini-budget now looks inevitable". The mar-Traders blamed the fall on ket's future direction, be added, would depend on the

"There was little chance of support that the Italian govother political parties.

"If politics holds in, there is enough will to achieve tha Maastricht criteria," he said. As a result, he expects Italover bunds to tighten to cent fall in December. around 60 basis points on a 12-month horizon.

UK gilts closed lower, after dropping on news that Germany's consumer price inflation figures for January had been revised upwards. Economists said the mar-

II US DOLLARS

Council of Europe(s)*

■ AUSTRALIAN DOLLARS

E. CZECH KORUNA

Crédit Local de France 9GB Finance (trelend)

very positive. We have seen

how Israel Electric was over-

subscribed," said Mr Ron

Lubash, manager at Lehman

market was subdued by yes-

terday's holiday in the US.

Meanwhile, the eurobond

The city of Vienna issued

Brothers in Tel Aviv.

in Switzerland,

Italy

kets were expecting the UK's public sector borrowing requirement figures for January to show a £3.5bn repayment after strong inflows

New international bond issues

100

8.75

10.625

from corporation tax. Anywould cause gilts to rally.

The market is expecting UK retail sales figures for January - due tomorrow to show a 0.2 per cent rise ian 10-year yield spreads after the surprise 0.8 per

> "We expect the trend in retail sales to continue to fall far short of the boom spending we saw in the late 1980s" said Mr Philip Shaw, chief economist at Union Discount in London.

"However, if sales grew by more than 0.8 per cent last month and cancelled out the downturn in December, this might unsettle the markets

100.35

future closed % down at 113%. In the cash market, gilts' yield spread over 10year bunds was unchanged at 173 basis points. Yamaichi believes this spread could widen in the run-up to the

general election. "We could see a spread of 200 basis points again," said Mr Richardson. "Not all the political risk is incorporated in current levels.

French and Spanish bonds tracked bunds, but trading volumes were modest. Matif's March notional future closed at 132.26, down 0.08, while Meff's March contract on 10-year bonos settled 0.11 lower at 114.79.

ABN Amro Hours Govet

BIL/Wood Con

Bank is expected to increase

its euro-denominated issue

beavily oversubscribed at its

expecting another E300m.

first issue in Italian lire, a

to L350bn, expected tomor-

Egyptian watchdog suspends brokers

By Mark Huband in Cairo

Egypt's stock market regulator has suspended the trading activities of four brokerage bouses following an investigation into the payment of premiums on capped shares. The country's Capital Market Authority has suspended one broking house for three months and three others for 15 days.

The investigation looked into the purchase of shares in two banks - Commercial International Bank and Mibank - during late January. At that time movements in share prices were capped on the Cairo Stock Exchange. They are now permitted to fluctuate

within a 5 per cent margin. The exposure of the premium payments, and the investigation which followed, led to further calls for reform of the stock exchange.

CMA officials bave strongly criticised some broking bouses for having little understanding of the valuation procedure. Reforms now being planned will include electing nonbrokers - in particular investment bankers and other representatives of financial institutions - to the committees which control stock market affairs. CIB, Egypt's largest nonpublic sector bank, will tomorrow launch a new broking arm as part of its

below bunds, like Vienna's launch at the end of last month and the market is Turkey is preparing its five-year offering of L250bn further expansion. Intercaprow or Thursday. "It will be ital Brokerage, in which CIB's holding is expected to be between 25-50 per cent, is expected to start trading Egyptian sbares with an eight-member team of brokers drawn largely from

0.78

CAPITAL MARKETS DIGEST

NZ\$ contracts being considered

The New Zealand Futures and Options Exchange is looking at launching a futures contract based on the country's "trade-weighted index", which is in effect a trade-weighted exchange rate.

The TWI is calculated by the Reserve Bank of New Zealand and reflects movements in the New Zealand dollar against the currencies of the country's five leading trading partners, weighted for their trade significance. The product is aimed at banks and other traders who wish to minimise the effects of currency volatility in their

The Chicago Mercantile Exchange recently said it was seeking regulatory approval to trade New Zealand dollar futures and options contracts, in part because of the currency's recent volatility. The CME is examining smaller currency markets as volatility in its prime European currency futures contracts declines with the approach of European monetary union.

The Auckland-based futures and options exchange claims its contract idea comes in response to demand from overseas futures funds, notably in the US, and from

some domestic banks. A final decision on whether to go ahead with the product is likely in the next two months, and, if favourable, could mean that the new contracts start

trading by mid-year. Nikki Tait, Sydney and Laurie Morse, Chicago

OLO derivatives from Belfox

Belgium's futures and options exchange, Belfox, is aiming to launch derivatives on medium-term Belgian government bonds (OLOs) in coming months. A new futures contract will be created on three-year to five-year bonds, according to Mr Jos Schmitt, president of Belfox's management committee. Demand for such a product had come from the Belgian banking sector, he said.

Separately, Mr Schmitt said the exchange's net income had risen 80 per cent last year to BFr93m, partly as a result of a 16 per cent reduction in costs. Trading volume

rose to 2.6m contracts, up 22 per cent from 1995. However, the contribution of fixed-income and currency products to net income fell from 56 per cent in 1995 to 36 per cent last year. Turnover on OLO futures, for example, was down by 23 per cent. Reuter, Brussels

Electrolux block trade

SBC Warburg bas completed a SKr1.22bn block trade in shares of Electrolux, the Swedish domestic appliance

The block trade, which requires the intermediary to buy shares with its own capital before selling them to investors, involved buying 2.77m Electrolux shares from Incentive, the investment vehicle of Sweden's Wallenberg family. The shares were then sold to Swedish and international institutional investors at SKr442 a sbare.

-- Low coupon yield -- Medium coupon yield -- Figh coupon yield -- Feb 17 Feb 14 Yr. ago Feb 17 Feb 14 Yr. ago Feb 17 Feb 14 Yr. ago

6.87 7.27 7.32

7.04 7.95

6.95 7.24 7.28

UK Indices

8.92. 7.24 7.27

THIS DPCS, I TUE

Israel plans samurai deal for Y20bn

INTERNATIONAL BONDS

By Judy Dempsey in Jerusalem and Conner Middelmann in London

Israel wants to raise Y20bn in Japan's domestic bond market this mouth, the first

markets. Underwriters for the issue - the equivalent of \$150m will be chosen after Mr David Brodet, the outgoing director-general of the Israeli finance ministry, visits Japan later this mouth.

The samurai issue - a yen bond issued in Japan by a foreign borrower - follows several successful offerings by Israel since 1995.

ually been exposing Israel to owned utility company. the international capital

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

markets to locate alternative funding sources once US loan guarantees worth \$10bn expire next year.

Israel launched a \$250m Yankee bond - a domestic US bond issued by foreigners - in 1995. It made its debut in the eurobond market with time it bas tapped Asian a \$200m offering late last year. The finance ministry said it would return to the Yankee market latar this

year for another \$200m. The country plans to borrow a total of \$2.6bn this year. Some of Israel's leading companies are planning international bond offerings. Bezeq, the telecommunications group, is planning a \$200m bond issue following the recent successful issue The government has grad- by Israel Electric, the state-"That response bas been

M300m of six-year bonds, riced to yield flat on Ger-	the Council of Europe also surfaced, aimed at Japanese
an government bonds.	investors attracted by the
lthough the issue was	high coupon and sterling's
med primarily at the Euro-	strength, lead manager
ean retail market, SBC	Nikko Europe said. "Our
arburg, joint book-runner	£70m issue last week for
ith Bayerische Vereins-	New Zealand went very well,
ank, reported some demand	and this is a follow-up on

■ BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

0,58

-0.27 -0.24

CALLS

Open Sett price Change High

IN ITALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LIFFE) Lin200m 100ms of 100%

M NOTIONAL ITALIAN GOVT, BOND (STP) FUTURES

Open Sett price Change

130.67

130.03

III NOTIONAL SPANISH BONO FUTURES (MEFF)

0.48

130.20

from institutional investors that," an official said. The European Investment

Est, vol Open int.

PUTS

Low Est vol Open int.

121856

131.13 130.54 130.40 129.95

114.75 114.79 -0.11 114.83 114.62 40,059 66,930

The yield spread widened

to 3 basis points, but an SBC

official was confident it

would eventually tighten to

six-year bonds launched last

year which now trade at 10

A £100m one-year issue for

basis points below bunds.

the first non-Latin American emerging market bond in lire, and therefore has aignifek for icant rarity value," said a syndicate official at lead -up on manager Chase. Spread talk is about 235 to 255 basis EFG-Hermes, the estab-points over BTPs. EFG-Hermes, the estabpoints over BTPs.

	,	TSE Actua	ries G	ovt. Se	curit	ies
•		rice Indices K Gitts	Mon Feb 17	Day's change %	Feb 14	Acert
	1	Up to 5 years (19)	121.55	-0.03	121-91	2.5
	2	5-15 years (21)	153,41	-0,12	153.59	2.9
		Over 15 years (6)	175.10	-0.25	175.54	3.4
	4	Irradaemables (5)	202.61	-0.94	204.53	3.
	5	All stocks (51)	147.11	-0.12	147.42	2.9

6 Up to 5 years (2) 7 Over 5 years (10) 8 Ali stocks (12) FT Fixed Interest Indices

Govt. Secs. (UK) 96.30 96.45 96.56 96.54 96.34 83.47 96.56 91.59 Fixed interest 119.92 119.66 119.43 118.63 119.44 112.29 118.82 110.74

Feb 17 Feb 14 Yr. ago Feb 17 Feb 14 Yr, ago 3.34 3.12

7.27 7.35 7.41

7,00

8,91

7.29 7.35

Gilt Edged Activity Indices Feb 17 Feb 14 Feb 13 Feb 12 Feb 11 Yr ago High" Low* Feb 14 Feb 13 Feb 12 Feb 11 Feb 10 79,7 86.1 100.4 Gitt Edged bargains

1.75 5 yrs 1.08 15 yrs 2.22 20 yrs 1.00 kred.† 1.57

Day's change Yield 7.38 7.56 5.62 5.96 5.57 8.01 6.33 6.86 6.27 6.83 4.38 4.85 5.46 5.84 5.47 6.87 7.05 7.54 1.38 2.51 2.38 2.51 5.40 6.83 6.84 6.93 6.84 6.94 6.77 7.27 7.16 7.71 7.24 7.80 6.40 6.53 7.27 5.50 8.28 6.13 4.28 5.33 5.50 6.33 7.12† 1.38 2.40 5.25 6.57 6.75 7.13 7.21 7.750 6.300 3.000 5.750 110.5396 -104-04 -2/33 102-16 -3/32 113-31 -1/32 7.16 7.24 6.40 02/27 0-00 - 0.00 6.70 04/06 108.8800 +0.060 6.72 5.87

The state of the state of				COLINE MING SPORTS	and a second
US INTERES	T R	ATES			
Close		Treasury	Blas :	and Bond Yields	
Prime rate	84 1 54	One worth Three mouth Sh month One year	5.09 5.15 5.43	Two year Three year Pive year 10-year 30-year	5.77 5.91 6.05 6.27 6.53

BOND FUTURES AND OPTIONS

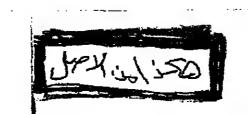
	Open	Sett price	Change	High	Low	Est. vol.	Open int
Mar	132.34	132.36	-0.08	132.44	132.12	50,459	138,351
Jun	130.94	131.04	-0.10	131.08	130.84	717	16,797
Sep	129.24	129.34	-0.10	129.24	129.24	2	1,269
LON	TERM FRI	ENCH BON	ID OPTIO	NS (MAT	IF)		
Strike		CAL	LS	_		PUTS -	
Price	Mar	- Ap	r Je	un nu	Mar	Apr	Jun
128	4.36	3.0	9 3.	35	-	0.08	0.33
129	3.37	2.1	8 2.	55	0.01	0.15	0.53
130	2.37	1.3	6 1.	86	0.01	0.32	0.83
	1.41	0.7		27	0.05	0.67	1.23
131	1.41	U. /					

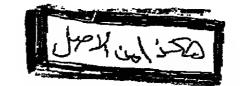
Gent	KANY KONAL GER	MAN BUNE	FUTURE	SS (LIFFE)	DM250,0	00 100ths	of 100%
	Open	Sett price	Change	High	Low	Est. vol	Open int
Mar	103.57	103.58	-0.03	103.67	103.39	69048	248948
Jun	102.72	102.76	-0.02	102.76	102.57	3732	24496

Jun UK	-	114.85	-0.11	-	-	834	2,710
	ONAL UK	SILT FUTU	RES (LIF	FE) 250.00	0 32nds of	100%	_
	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	113-08	113-08	-0-04	113-17	113-03	30785	197383
Jun	112-23	112-25	-0-03	112-25	112-22	6717	6822
I LONG	GILT FUT	URES OP	TIONS (L	FFE) \$50.0	00 64ths o	1009	
Strike		CA	LS -			PUTS -	
Price	Mar	Apr	May	Jun M	er Apr	May	Just
113	0-33	0-59	-27 1	-46 0-1	7 1-09	1-41	1-60
114	0-08	0-34 0	-63 1	-19 0-5	6 1-48	2-13	2-33
115	0-01	0-18 0	H42 (1-60 1-4	9 2-32	2-56	3-10
Est vol t	total. Cutta 38	42 Puts 239	O. Previou	a quive obsu	pm., Calls 9	7581 Puts	53738
Ecu							
	BOND FUT	URES (MA	TIF) ECU	100,000			
	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Mar	98.20	98.38	-0.04	98.42	98.18	1,180	6,107
us							
	REASURY :	ONO FUT	URES (C	BT) \$100,0	00 32nds o	f 100% (7	Feb 14)
	Ореп	Sett pace	Change	High	Low	Est. vol.	Open Int.
Mar	113-13	113-30	+0-19	114-03	113-09	415,373	501,738
Jun	112-29	113-14	+0-19	113-19	112-25	7,910	43,683
Sep	112-23	113-01	+0-20	113-04	112-22	58	10,827
Japar	1						
	ONAL LON	C TERM I	ADAMES	E GOVT P	OND BIT	2201	
) Y100m 1			E 6041. E	-CHD 101	O'ILO	
	Open	Close	Change	High	Low	Est vol	Open int.

Mer Jun	103.57 102.72	103 102		-0.03 -0.02		03,67 02.76		3.39 2.57	89048 3732	248	948 496	Ma Jui	n	12	6.05 4.60 Iso ba	ded on	APT. All Open	128.15 124.69 Inspress 6	124.	80 1	325 022 a day.	r/s	_
ÚΚ	GILTS I	RIC	ES																				
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	Reto 1999		_	100.1	4	100.	95%	Treas, 8	1/4pc 2010‡	ŧ	6.88	7.32	90) }	-3	3117	01 4	212pc '20		128 1		-4	1544	1382
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	gc 1999	9.72	6.54	108.5		11163	107		-						_	-	44apc 30## _ ~	(140.1)	3.30 3	44 125万교	72	126%	11334
Trees ope		6.07	6.60	9643	-6	991	96										Prospective rec						
Conversion	10%pc 1999	9.42	6.68	105	-14	1182	107%										10% and (2) 5						
Conv 9pt 2	2000年	8.48	6.71	108.	-3	108,3	10333										Indexing (le 8 m						
	2000	10.96	8.76	115[]	-,4	123/2	1113	Decr 12	fines Years								reflect rebusing factor 3,945. R						
	1996-1	12.84	8 44	10913		116}}	109		c 20121		7.80	7.32	11523	-4	1164	10423	154.4.	- N 20	9 1800.	19976 SLK	3 KM 34	andary.	1301.
	2000## — —	169	6.74	104,5	-l _g		101支		¹ 200 200 8-13		6.44	1.08	8513	+16	8512	75%	-411.00						
	Radio 2001	5.67	-	100,3	_	100,7	901,			++-			_		-	_							
	2001	8.01		110 <u>?}</u> =	-3	11319	1002		pc 2013##		7.53	7.34	1063	-4	107	9513							
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								Trees &	pc 2015##		7.49	7.32	106	-74	107	35(1							
								Tresas 8	Loc 2017#.		7.08	1.37	1147-1	-43	115%	10212	Other Fo	ed Int	pres				
								Treat Sc	nc 2021##		7.44	7.33	10745	-3,	10813	9543	-			•			
Rive to Fift									•									Name .	Yield.			_ 52 w	
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	2003	8.67	7.02	11533	-4	110	11/6	Codate	-								Legds 131 ₂ 0c 200		9.82	- 1374		13712	129
Trees 11 ¹ 2	pc 2001–4 🔔	9.89	884	118,				-	4 рс <u> </u>		7.62	•	超级	-4	54,5	463	Uverpool 31200 km		8.33	- "é		42	3712
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being consider FINANCIAL TIMES TUESDAY FEBRUARY 18 1997

CURRENCIES AND MONEY

D-Mark plummets against US dollar

By Richard Adams

The US dollar continued to push higher yesterday, gain-ing against weak German, Swiss and Italian currencies with no signs of central bank retaliation.

Against the D-Mark tha dollar broke through the DM1.70 level for a brief period on the European cur-rency markets, its highest gained 1,42 pfennigs to close rency markets, its highest gained 1.42 pfennigs to close lavel aince late 1994. But rumours of intervention by also suffered from the dolcentral banks to hold down its value proved unfounded. of a cent to \$1.6168. The dollar closed in London at DM1.6995, an increase

Friday's close. closed for a public holiday yesterday, the dollar's trading volumes appeared to be low. Traders said that profittaking tomorrow could see a correction against the D-Mark

The dollar also surged

32 32mi ~~

55 Pay -

It closed at SFr1.4805, an D-Mark to L987.3.

increase of 1.8 centimes. Bank of Japan. In the event the dollar still managed to gain Y0.24 to 124.440 hy its There seems to be little London close.

The D-Mark was also weak

another tough day, with susof over 1.3 pfennigs since picion of a rate cut in the pipeline from the Italian cen-

Pote	d in New Y	ork
Feb 14	Close	Prev. close
£ spot	1.6220	1.6235
1 meh	1.6210	1.6226
3 umbh	1.6189	1.6205
1 yar	1.6080	1.6107

against the Swiss franc to its of a single currency. The lira highest level for three years. dropped L1.6 against the

Against the dollar the lira Against the dollar the lira once again approached the Y125 range thought likely to provoka intervention by the Against the dollar the lira cent since Friday's closing price in London. The lira ended down L15.65 at

> stopping the dollar at the moment, if market sentiment is anything to go by.

lar'a muscle, falling by 0.42 in town", given the declining of a cent to \$1.6168. expectations of an interest The Italian lira had rate rise in the UK and the flat economies of the other major trading currencies.

> rection had come to an end. has only served to boost the dollar further. Traders said that yester-

agency that Japan and the of Y72.50 in sight.

But with the US markets tral bank combined with Seven's recent Berlin state—to a hullish dollar against closed for a public holiday concerns about membership ment, that the dollar's cor- the D-Mark.

Another effect would be a weakening of the D-Mark against the yen. At yesterday's close the D-Mark stood day's gain was spurred by a at Y73.24, down Y0.42, with report from a Japanese news an important support level

ina (Peso) 0.9999 +0.0006 998 - 996 (RS) 1.0487 -0.0005 485 - 489 (CS) 1.3420 +0.0018 515 - 525 (New Peso) 7,7700 -0.0105 850 - 760 (S)

Jun 0.29 0.48

0.26 0.48

US had agreed Japan would intervena alone if the yen

weakened sharply. If true.

Against the dollar (V per S)

andre Lamfalussy, president

weaker mark. But Mr Lamfalussy also between the governor and said the current dollar rate the Chancellor in December. was because of tha wide "The exchange rate has interest rate diffarential gone further and the accelerbetween the US and Ger- ation in the data that was many, a stata of affairs apparently there in October unlikaly to change in the and November has not pershort term.

said he saw no reason for a

■ Sterling fell away in late The effect of the Group of that leaves little resistance trading below \$1.6150, after

Feb 17		Σ	5	
Czech R	0 45.8540	- 45.906	2 26.3680 - 26.	388
Hangary	283,336	- 283,54	2 175.290 - 17	34
tran .	4851.30	- 4849.2	0 3000.00 - 30	100
Kunnak			9.3035 - 9.3	
Potand			3.0350 - 3.0	
Russia			3 5655.00 - 569	
UAE	5.9367	- 5.9396	3.6729 - 3.6	731

(Sch) 11.9602 +0.0935 581 - 623 11.9623 11.8940 11.852 1.5 1 (BF) 35.0900 +0.297 600 - 000 35.1000 34.7860 34.723 2.1 3 (DK) 6.4785 +0.0526 778 - 796 6.4798 6.4432 64.473 1.7 (FM) 5.0324 +0.033 285 - 361 5.0527 4.9925 4.9903 2.1 (FF) 5.7343 +0.0443 336 - 350 5.7362 5.8999 5.6817 1.8 (DM) 1.8995 +0.0133 982 - 997 1.7003 1.6895 1.6833 2.1 (DM) 265.820 +2.1 570 - 070 265.070 262.590 265.275 -7.1 2 (E) 1.5759 -0.0072 750 - 786 1.5838 1.5740 1.5826 0.3 (L) 1677.555 +15.65 740 - 790 1678.80 1683.14 1684.73 -2.0 1 (LF) 35.080 +0.297 690 0.000 35.1000 34.7860 34.723 2.1 8 (F) 1.9075 +0.0152 072 - 077 1.9067 1.8984 1.8885 2.1 (E) 170.650 +1.04 000 - 700 170.780 169.950 169.815 -1.5 (E) 170.650 +1.04 000 - 700 170.780 169.950 169.815 -1.5 (SM) 7.4254 +0.0629 216 - 297 7.4291 7.3792 7.3598 0.5 (SF) 1.4805 +0.016 801 - 809 1.4830 1.4670 1.8587 3.2 (E) 1.6169 -0.0042 164 - 171 1.6222 1.8160 1.62 0.7 -1.44 0.008 440 - 450 1.1508 1.1439 1.1539 -1.4

the D-Mark came despite George, governor of the comments from Mr Alex- Bank of England.

Mr George, giving eviof the European Monetary dence to the Treasury select Institute, who said the dol- committee at parliament, exaggerated, and while Mr made a rise in UK interest Johann Gaddum, Bundes-bank vice president, who ments mark a change from the Bank's view expressed in the minutes of the meeting

> sisted. That makes it abso lutely less pressing than it was." Mr George said.

But he said he was not convinced that sterling was exchange dealers, climbin endlessly higher. "If sterling were to join [European] mo etary union, I would be ver amprised if it were at an thing like this level in t exchange rate," he said.

- 2 T' 2 Ga 400 a Top	لفتحة	27.0	RATE	S				
MONEY RA	TES							
ebruury 17	Over	One month	Three mths	Six maths	One	Lomb. Inter.	Dis. rate	Repo
leigium	32	3%	314	3%	3₫	5.00	2.50	
rance	314	3.5	3%	34	34	3.10	_	4,7
iermany	3.	32	3%	32	38	4.50	2.50	3.00
reland `	5.	5%	54	52	5%	_	_	6,2
aly	72	713	72	75	61	8.25	6.75	7.4
letherlands	27	26	28	3	31/2	-	3.00	3.3
erizerland	12	14	1%	123	12	-	1.00	
s	514	52	5&	5%	52	_	5.00	
rpen .	1/2		*	1	13	_	0.50	
S LIBOR FT Lon	ndon							_
nterbank Fixing	-	54	52	517	5%	-	-	
S Collar CDs	_	5.13	5.16	5.20	5.32	_	-	
Cti Linked Ds	_	416	44	42	43	_	_	-
DR Unked Ds	-	32	3%	34	325	_	-	-
LIBOR Interbank (Marence banks at 1 Baubish), Barcleys (Id mates are shown to	11am eac	es are of th worlding	g clay. Ti minster.	he bardo	are: Bo	nicers Tru	st, Blank	of To

Feb 17	Short term	7 days notice	month	months	Sb: months	One year
Beiglen Franc Dameih Krone German Mark Dutch Gulder Franch Franc Portuguese Esc. Spanish Peseta Sterling Swiss Franc Canadian Dolar US Ooliga Italian Lira Japanese Yen Asian SSino	3/2 - 3/6 2/8 - 2/4 3/4 - 3/6 6/2 - 6/6 6/9 - 6/4 6/6 - 5/6 1/8 - 1/8	313 - 37 35 - 29 3 - 21 36 - 31 56 - 65 63 - 66 6 - 57 116 - 113	28 - 28 4 31 - 34 6 64 - 64 6 65 - 6 6 61 - 6 6 12 - 15 7 3 - 21 7 57 - 53 8	3& · 3& 3& · 2 3& · 3& 64 · 8 57 · 51 63 · 64 14 · 15 34 · 3 55 · 5&	3& - 3& 3& - 21 3& - 21 3& - 3& 53 - 51 55 - 51 64 - 65 14 - 15 3& - 3& 51 - 51	34 - 3 34 - 3 34 - 3 34 - 3 34 - 3 511 - 5 512 - 1 34 - 3 513 - 3 513 - 3 513 - 3 513 - 3

Italian Lin				2 738	73 - 74	71 7	617 - 61
Japanese		1 13 16		2 3	4 - 4	5g · 12	월 - 15
Asian SSu		1 - 2³4 2⁵8 and for the US			278 - 234	215 - 21	3,2 - 3,4
THE	E MONTH	PIBOR F	TURES	(MATIF)Pa	via Interber	k offered to	te
	Open	Sett price		High	Low		Open Int
Mar	96.71	96.70	-0.01	95.71	96.69	6,456	64,248
Jun	96.76	95.75	-O.D1	96.76	96.73	6,629	46,261
Sep	96.73	98.73		95.73	98.71	1,103	35,421
THERE		EUROMA					
	Open	Sett price	Change	High	Low		Open In
Mar	96.87	98.86	-	96.87	96.84	18913	187551
Jun	96.89	96.89	-	96.90	95.87	11559	176389
Sep	96.82	96.83	0.01	96.83	96.81	10267	149287 170869
Dec	95.68 MONTH E	96.69 UROMARK	-0.01	96.69 ES A IFFE	96.66 3* DM3m /	9237 colors of 10	
	Ореп	Sett price		High	Low	Est. vol	Open in
Feb	96.76	96.78	-0.01	96.78	96.76	731	10995
Mar	96.81	96.82	-0.01	96.82	96.81	376	17682
Apr	96.88	96.89	-0.01	96.88	96.88	355	2443
May	50.00	96.88	-0.01	-	-	0	3812
		EUROLIR		NES (LIFE	E) L1000r	_	
	Open	Sett price	Change	High	LOW	Est. voi	Open In
Mar	92.90	92.89	-0.04	92.94	92.87	6893	98064
Jun	93.45	93.42	-0.06	93.46	93.40	84B3	85411
Sep	93.80	93.72	-0.10	83.81	93.71	3484	47252
Dec	93.98	93.69	-0.12	93.99	93.89	1663	33417
B THREE	MONTH E	URO SWISS	FRANC FL	TURES 4.	IFFE) SFrim	points of 10	0%
	Open	Sett price	Change	High	Low	Est, vol	Open In
Mar	98.29	98.27	-0.03	98.30	98.27	1851	30508
Jun	98.32	98.30	-0.03	98.33	98.30	2725	35985
Sep	98.23	96,21	-0.04	96.23	98.21	440	13883
Dec	98.04	98.03	-0.04	98.05	98.03	521	9935
THRE		EURCYE					
	Open	Sett price	Change	High	Low		Open in
Mar	99.46	99.46		99,46	99.46	300	n/a
Jun		99,44	+0.01	-		0	n/a
Sep M Tuest	-	99,37 . I ECU PUTI	-	GED Cov	ten esiste	0 40086 to	n/a
* nume							
	Open	Sett price	-	High	Low		Open In
Mar	95.93	95.93	-0.01	95.03	95.92	258	10778
	96.01	96.01	-0.01	96.02	96.01	252	5745
Sep	96.01	96.02		96.01	96.01	50	4086 4781
Dec		95.97	-0.01	•	-	0	4/81
EURO	LIRA OP	aded on APT FIONES (LIFF	E) L1000	atrilog m	of 100 %		
Strike		CAL	LS			PUTS	
D				C		B	C

0.18 0.04 0.01

0.72 0.52 0.34

0.05 0.15 0.37

1.06 0,86 0.87

0.05 0.10 0.17

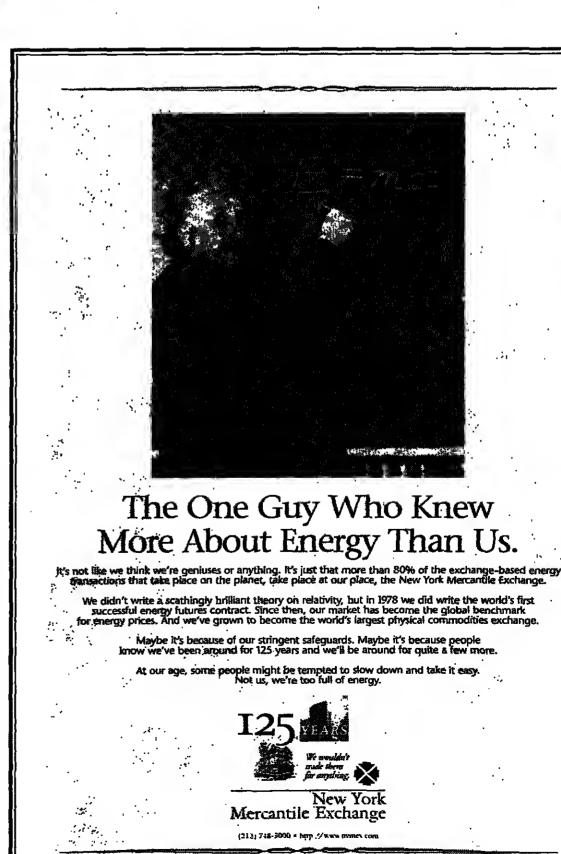
POUND SPOT FORWARD AGAINST THE Feb 17 1.0165 -0.0034 161 - 169 1.6165 -0.0052 943 - 962 2.1859 -0.0052 945 - 962 2.1859 -0.0026 846 - 871 12.5622 -0.05 513 - 730 1,6168 -0.0042 164 - 171 1,7019 1,6948 2,1918 2,1846 2,1839 2,8 2,1725 2,9 2,1135 3,4 86,7 12,6021 12,5513 1.6179 0.8 1.6072 0.9

Australia (AS) 2.1081 -0.0083 089 - 092 2,1233 2,1088 2.1177 -	Pacific/Middle East/Africa	
	0.7 2,1184 -0.4 2,118 -0.1 96.3 Australia (AS) 1,3039 -0.0017 034 0.7 12,5408 0.7 12,4762 0.7 - Hong Kong (1965) 7,7497 +0.0002 494 (- 043 1.3050 1,3034 1,3071 -1,4 1.309 -1,0 1.3145 -0.7 6 - 499 7,7499 7,7480 7,7494 0.0 7,75 0.0 7,761 -0.1
India (Fis) 58.0365 -0.185 835 - 895 58.2370 57,9835 -	India (Rs) 35.8970 -0.02 720	- 220 35,9220 35,8720 36,132 -7.2 36,582 -7.5
lement (SNk) 5.4172 -0.001 098 - 246 5.4269 5.4098 - Japan (Y) 201,188 -0,14 080 - 297 202,090 201,050 200.396	- Israel (Shk) 3.3507 +0.0082 468 - 5.5 198.543 5.5 190.128 5.6 121.6 Japan (Y) 124.440 +0.24 400	
Malaysia (MS) 4.0241 -0.0025 224 - 258 4.0371 4.0224 -	Melayela (MS) 2,4890 +0.005 885	
_New Zeelend (NZS) 2.3315 -0.0016 301 - 328 2.3437 2.3301 2.34 Philippines (Peso) 42.5965 -0.1088 711 - 219 42.6218 42,5711 -	3.5 2.3495 -2.8 2.3702 -1.5 116.0 New Zeeland (NZS) 1.4421 +0.0027 415 - Philippines (Peso) 26.3470 +0.002 370	- 570 26,3570 28,3370
Seudi Arabia (SR) 6,0637 -0,0158 620 - 653 6,0637 6,0611 -	Saudi Arabia (SR) 3,7505 - 503 Singapore (SS) 1,4183 +0,0003 178	
Singapore (SS) 2.2890 -0.0058 917 - 943 2.3006 2.2928 - South Africa (FQ 7.1356 -0.0236 316 - 395 7.1705 7.1318 -	- Singapore (SS) 1.4183 +0.0003 178 - South Africa (R) 4.4135 -0.008 120	
South Kores (Won) 1422,90 +4.28 243 - 337 1427,54 1421,09 -	South Korea (Won) 880,100 +4.95 000 Taiwan (T\$) 27,5810 +0,041 770	
7alwan (T\$) 44.5816 -0.0508 755 - 077 44,7354 44.5755 - Thelland (Bt) 42,1568 -0,1432 072 - 063 42,3600 42,1072 -	Taiwan (TS) 27,5810 +0,041 770 Thailand (Bt) 26,0750 -0.02 500	
† Rates for Feb 14 . Bid/offer aprends in the Pound Spot table show only the lest three decisnal place but are implied by current interest rates. Starting Index, calculated by the Benk of England, Base ever		he Dollar Spot table show only the last three decimal places. Forward rates are not dire- erest rates, UK, Ireland & ECU are quoted in US currency, L.P. Morgen nominal indices i
Mid-rates in both this and the Dollar Spot tables derived from THE WAVREUTERS CLOSING SPOT	RATES, Some values are rounded by the F.T. 14: Base average 1990a100.	
CROSS RATES AND DERIVATIVES		
CROSS RATES AND DERIVATIVES		
EXCHANGE CROSS RATES		. ,
Feb 17 BFY DKY FFY DM IZ L FI	NKr Ee Pta SKr SFr £ C\$ \$ Y Ecu	
Belgium (BFr) 100 18.46 16.35 4.843 1.809 4781 5.437 Denmark (DKr) 54.17 10 8.855 2.624 0.980 2590 2.946	18.25 486.4 409.4 21.18 4.221 1.763 3.854 2.851 354.7 2.491 10.43 263.5 221.8 11.46 2.287 0.955 2.088 1.544 192.2 1.350	
France (FFr) 81.18 11.29 10 2.963 1.107 2925 3.327	11,78 297.6 250.5 12.94 2.582 1.079 2.358 1.744 217.0 1.524	
Germany (DM) 20.65 3.811 3.375 1 0.373 967.3 1.123 freland (82) 55.28 10.20 8036 2.677 1 2643 3.006	3.875 100.4 84.53 4.368 0.671 0.364 0.796 0.589 73.24 0.514 10.64 268.9 226.3 11.70 2.333 0.875 2.131 1.576 196.1 1.377	
thely (L) 2.081 0.386 0.342 0.101 0.038 100. 0.114	0.403 10.17 6.562 0.442 0.088 0.037 0.081 0.060 7.416 0.052	
Netherlands (FI) 18.39 3.385 3.006 0.891 0.333 879.4 1 Norwey (NK1 51.94 9.588 8.490 2.518 0.940 2484 2.824	3,541 89.46 75.29 3.891 0.776 0.324 0.709 0.524 85.24 0.458 10 252,7 212.6 10.99 2.192 0.916 2.002 1.461 184.2 1.294	,
Portugel (Es) 20.56 3.795 3.360 0.996 0.372 983.0 1.116	3.958 100. 84.18 4.346 0.868 0.362 0.792 0.586 72.92 0.512	
Spain (Pta) 24.43 4.509 3.993 1.183 0.442 1168 1.328 Sweden (SK) 47.27 8.725 7.728 2.289 0.855 2260 2.570	4,703 116,8 100, 5.168 1.031 0.431 0.941 0.596 86,65 0.609 9,100 229,9 193,5 10 1.995 0.833 1.822 1.348 167.7 1.178	
Switzerland (SFr) 23.69 4.373 3.873 1.147 0.429 1133 1.288	4,561 115.2 96.98 5.013 1 0.416 0.913 0.675 84.04 0.590	
UK (5) 56.72 10.47 9.271 2.747 1.026 2712 3.084 Canada (CS) 25.95 4.790 4.241 1.257 0.469 1241 1.411	10.92 275.9 232.2 12.00 2.394 1 2.186 1.817 201.2 1.413 4.995 126.2 106.2 5.488 1.095 0.457 1 0.740 92.04 0.846	
US (\$) 35.08 6.475 5.733 1.698 0.635 1677 1.907	8,753 170.6 143.6 7.421 1.481 0.818 1.352 1 124.4 0.874	
Japon (Y) 28.19 5.204 4.608 1.365 0.510 1348 1.533	5.427 137.1 115.4 5.964 1.190 0.497 1.096 0.804 100, 0.702 7.728 195.3 164.3 8.493 1.694 0.708 1.547 1.144 142.4 1	
Ecus 40.14 7.410 6.561 1.944 0.726 1919 2.183 Oznish Kroner, Franch Franc, Norwegian Kroner, and Swedish Kroner per 10; Belgian Franc,		
D-HARK FUTURIES (IMM) DM 125,000 per DM (Feb 14)	JAPANESE YEN FUTURES (IMM) Yen 12.5 per Yen 100 (Feb 14)	
Open Sett price Change High Low Est. vol Open Int.		
Mar 0.5947 0.5938 -0.0012 0.5960 0.5921 21,550 90,407	Mar 0.8070 0.8082 +0.0014 0.8115 0.8044 16,750 77,813	
Jun 0.5970 0.5973 -0.0012 0.5982 0.5970 648 5,939 Sep 0.6012 0.6010 -0.0012 0.6012 0.6012 5 2,350	Jun 0.8100 0.8185 +0.0014 0.8216 0.8160 516 3,589 Sep 0.8318 0.8292 +0.0014 0.8318 0.8297 166 624	
ucp user a state and a		
SWISS FRANC FUTURES (IMM) SFr 125,000 per SFr	M STERLING FUTURES (IMM) £62,500 per £	
Mer 0.6891 0.6850 -0.0044 0.6898 0.6846 19.037 47,789 hm 0.6833 0.6914 -0.0046 0.6952 0.6910 212 3,111	Mar 1.6232 1.6200 -0.0032 1.6240 1.6158 8,767 34,171 Jun 1.6150 1.6174 -0.0032 1.6210 1.8150 133 2,769	
Sep 0.7010 0.8981 -0.0048 0.8952 0.6910 212 3,111	Sep - 1.8138 -0.0032 - 1.6130 1 1,059	
The second secon	EMS EUROPEAN CURRENCY UNIT RATES	
UK INTEREST RATES	Feb 17 Ecu can. Rate Change %+/- from % spread Div.	
LONDON MONEY RATES	rates against Ecu on day cen. rate v weakest ind.	N N N N N N N N N N N N N N N N N N N
Feb 17 Over- 7 days One Three Six One night notice month months months year	Finland 5.85424 5.79147 +0.00785 -1.07 3.25 7 Portugui 167,398 196.392 -0.113 -0.51 2.67 3	
night notice month months months year		
01 5 01 01 01 01 01 01 01 01 01 01 01 01 01	Ireland 0.798709 0.729795 -0.002697 -8.63 11.76 56	
Interbank Stering 61 ₈ - 5 61 ₈ - 51 ₈ 81 ₈ - 6 8 ₈ - 61 ₈ 61 ₈ -	Iretand 0,798709 0,729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.395 -0.096 0.96 1.17 -7	
Stering CDs - 34 - 64 65 - 64 62 - 64 62 - 64 52 - 64	Iretand 0,798709 0,729795 ~0.002697 ~8.63 11.76 56 50 50 50 50 50 50 50 50 50 50 50 50 50	
Stering CDs 3½ - 6½ - 6½ - 6½ - 6½ - 6½ - 6½ -	Iretand 0.798709 0.729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.3395 -0.096 0.96 1.17 -7 Netherlands 2.19879 2.19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.99 1.25 0.88 -9 Decrator 1.92573 1.95515 +0.00123 1.53 0.61 -15	
Stering CDs - 3\(\frac{1}{2}\) - 6\(\frac{1}{2}\) 6\(\frac{1}{2}\) - 6\(\frac{1}{2}\) 6\(\frac{1}{2}\) - 6\(\frac{1}{2}\) 6\(\frac{1}2\) 6\(\frac{1}{2}\) 6\(\frac{1}2\) 6\	Iretand 0.798709 0.729795 -0.002697 -8.68 11.76 56 Spain 163.826 165.395 -0.096 0.96 1.17 -7 Netherlands 2.16979 2.19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.99 1.25 0.88 -9 Decreark 7.34555 7.45327 +0.00536 1.47 0.67 -10 Germany 1.82573 1.85515 +0.00123 1.53 0.61 -15 Austria 13.5485 18.7594 +0.009 1.56 0.58 -11	
Stering CDs - 33 - 61 63 - 61 63 - 63	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56	
Starfing CDs - 33 - 61 61 62 - 62 62 62 63 63 63 63 65 65 65 65 65 65 65 65 65 65 65 65 65	Iretand 0,798709 0,729795 -0.002697 -8.68 11.76 56 Spain 163.826 165.395 -0.096 0.96 1.17 -7 Netherlands 2.18979 2.19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.99 1.25 0.88 -9 Decreark 7.34555 7.45327 +0.00536 1.47 0.67 -10 Germany 1.92573 1.95515 +0.00123 1.53 0.61 -15 Austria 13.5485 18.7594 +0.009 1.56 0.58 -11 Belgium 39.7161 40.3418 +0.0241 1.57 0.57 -11 France 6.45863 6.59698 +0.00122 2.14 0.00 -16	
Stering CDs 33 - 63 - 63 - 63 - 63 - 63 - 63 -	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56	
Stering CDs 33 - 63 - 63 - 63 - 63 - 63 - 63 -	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56	
Starfing CDs Tressury Belts Starfing CDs Tressury Belts Starfing CDs Tressury Belts Starfing CDs Tressury Belts Starfing CDs Starfing	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56	
Sparing CDs	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56	The One Gu
Starling CDs 33, - 6	Iretand 0,798709 0,729795 -0.002697 -8.63 11.76 56	The One Gu
Stering CDs	Iretand 0,798709 0,729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.326 -0.096 0.96 1.17 -7 Netherlands 2,16979 2,19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.89 1.25 0.88 -9 Denmerk 7,34555 7,45327 +0.00536 1.47 0.67 -10 Germany 1,92573 1,95515 +0.00123 1.53 0.61 -15 Austria 13,5485 18,7594 +0.009 1.56 0.98 -11 Belgium 39,7161 40,3418 +0.0241 1.57 0.57 -11 France 6,45863 6,59698 +0.00122 2,14 0.00 -16 NON ERM MEMBERS Greece 295,299 305,828 +0.236 3,58 -1.38 - UK 0,793103 0,712229 -0.002913 -10.20 13,74 - Eta central rates set by the European Constitution, Currencies are in descending relative strength. Percentage changes are for East a positive change denotes a week currently Divergence shows the ratio between the operation the precenting definement between the actual matries, and East control insees for a currency, and the maximum permitted permetage devisition of the currency's market the from its Eou certail rate, 17/992: Sterling suspended from EMA, Adjustment calculated by the Financial Times.	
Starling CDs Tressury Belts Starling CDs Star	Ireland 0,798709 0,729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.395 -0.096 0.96 1.17 -7 Netherlands 2,16979 2,19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.99 1.25 0.88 -9 Decreark 7,34555 7,45327 +0.00536 1.47 0.67 -10 Germany 1,92573 1,95515 +0.00123 1.53 0.61 -15 Austria 13.5485 18.7594 +0.009 1.56 0.58 -11 Belgium 39,7161 40.3418 +0.0241 1.57 0.57 -11 France 6,45863 6,59698 +0.00122 2,14 0.00 -16 NON ERM MEMBERS Greece 295.289 305.828 +0.236 3.58 -1.38 - UK 0,783103 0,712229 -0.002913 -10.20 13.74 - Etu central rates set by the European Commission, Currencies are in descending relative strength. Feocetage changes are for Ear, a positive change dendotes a vesit currency in great the transitional permitting permitting dendotes a vesit currency in great and the maximum permitting permitting of the strength in the first operating of dendotes a vesit currency. Institute the minimum permitting permitting of dendotes a vesit currency in perfect and Ear certified in minist that Ear certified in minist that Ear certified in the strength in the first operating of dendotes a vesit currency in perfect that Ear certified in the strength in the first operating of dendotes a vesit currency in perfect and Ear certified in minist that Ear certified in the strength in the first operating of dendotes a vesit currency in perfect and Ear certified in the strength in the first operating of the strength in the first operating operating of the strength in the first operating operating operating of the strength in the first operating operating of the strength in the first operating operating of the strength in the first operating operating of the strength in the strength in the first operating operating operating operating of the strength in the strength in the strength in the strength in	The One Gu More About E
Starling CDs Tressury Belts Starling CDs	Iretand 0,798709 0,729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.395 -0.036 0.96 1.17 -7 Netherlands 2,16979 2,19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.89 1.25 0.88 -9 Decreark 7,34555 7,45327 +0.00536 1.47 0.67 -10 Germany 1,92573 1,95515 +0.00123 1.53 0.61 -15 Austria 13.5485 18.7594 +0.002 1.56 0.58 -11 Belgium 39,7161 40.3418 +0.0241 1.57 0.57 -11 France 6,4583 6,5968 +0.00122 2,14 0.00 -16 NON ERIM MEMBERS Greece 295.269 305.828 +0.236 3.58 -1.38 - UK 0,793103 0,712229 -0.002913 -10.20 13.74 - Etu central rates set by the European Commission, Currencies are in descending relative strength, Percentage or tempes are to four fact a posterior charge devisition of the currency in restate strength charges are four fact and excent and the ratio between the special the percentage devisition of the currency in restate the ratio between the special trace in the percentage devisition of the currency in restate the frame of a currency, and the maximum permitting percentage devisition of the currency in restate the frame by a currency, and the maximum permitting percentage devisition of the currency in restate the frame by a currency, and the maximum permitting percentage devisition of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the brone he Estatement at the strength of the currency in restate the	The One Gu
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Sterling CDs	Ireland 0,798709 0,729795 0,002697 8-63 11.76 56	The One Gu More About F tr's not like we think we're geniuses or anything. It's fransactions that take place on the planet, take p
Starling CDs Tressury Belts Starling CDs Tressury Belts Sank Bills Sank Bills Local authority depe. 812 - 513 612 - 612 613 515 515 515 515 515 515 515 515 515 5	Iretand 0,798709 0,729795 -0.002697 -8.63 11.76 56 Spain 163.826 165.395 -0.096 0.96 1.17 -7 Netherlands 2,16979 2,19461 +0.00128 1.14 0.99 -8 Italy 1906.48 1930.40 +4.99 1.25 0.88 -9 Decreark 7,34555 7,45327 +0.00536 1.47 0.67 -10 Germany 1,92573 1,95515 +0.00123 1.53 0.61 -15 Austria 13.5485 18.7594 +0.009 1.56 0.58 -11 Belgium 39,7161 40.3418 +0.0241 1.57 0.57 -11 France 6,45863 6,59698 +0.00122 2,14 0.00 -16 NON ERM MEMBERS Greece 295.289 305.828 +0.236 3.58 -1.38 - UK 0,783103 0,712229 -0.002813 -10.20 13.74 - Eu central rates set by the European Commission, Currencies are in describing institute through the processing definition the actual market and European for extra described in the currency, and the maximum permitted percentage deficiation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency, and the maximum permitting dentation of the currency for market make for a currency. Feb Mar Apr Feb Mar Apr 1.870 1.11 2.38 2.96 1.30 2.01 1.820 0.11 1.83 2.51 - 1.74 2.51 1.830 - 1.38 2.03 2.96 1.30 2.01 1.820 0.11 1.83 2.01 - 1.74 2.51 1.830 - 1.38 2.03 2.00 2.96 1.820 0.720 2.96 1.820	The One Gu More About E It's not like we think we're geniuses or anything. It's fransactions that take place on the planet, take p We didn't write a scathingly brilliant theory or successful energy futures contract. Since the for energy prices. And we've grown to become
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Starling CDs	Ireland 0,798709 0,729795 0,002697 8,63 11,76 56	The One Gu More About F It's not like we think we're geniuses or anything. It's fransactions that take place on the planet, take place on the planet, take places of the planet, take places on the planet. Since the for energy prices. And we've grown to become Maybe it's because of our stringen
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COMMODITIES AND AGRICULTURE

London cleared \$13bn of gold a day last month

By Kenneth Gooding, Mining Correspondent

Deals involving 37.2m troy ounces of gold, or 1,157 tonnes, worth US\$13.2bn were cleared every working day in January in London, the international settlement centre for gold bullion, according to the London Bul-

lion Market Association. The statistics confirm that "January was a big month in every sense," said Mr Andy Smith, analyst at Union Bank of Switzerland, "It was a remarkable month."

The association decided only recently to collect and publish London gold market data. Consequently, it does not have figures for January last year, which would give a true comparison of activ-

Australian mines lift gold output in 1996 by 15% to a record 292 tonnes Higher output by Australia's gold mining companies was probably largest single Australian producer, in December 1995 and produced

miners in the final months of 1996 nearer to A\$5bn after allowing for meant the country's gold production forward sales and hedging. Produchit a record 292 tonnes last year, Nikki Tait writes.

per cent on 1995's 254 tonnes, is same period of 1995. valued at A\$4.2bn (US\$3.2bn) at current prices, according to Melbournehased Surbiton Associates.

However, the consultancy estimated that the amount realised by mines, Kalgoorlie's Super Pit, the

ity. However, its statistics January was the worst and a lot of people jumped show that in December some 29.8m ounces worth \$11hu month for gold producers was cleared on average since 1981 as the gold price tumbled hy \$25 an ounce and every day, in November it was 31m ounces worth

76 tonnes, a record quarterly output That quantity, an increase of 15 and a 15 per cent increase on the The rise is attributed mainly to increased output from existing operations coupled with new mines coming on stream. Among existing

Mr Smith pointed out that

tion in the final quarter alone was

of the US and Australia's Normandy group, saw production increase by 83,000 ounces to 622,000 ounces. Bronzewing, part of Mr Joseph Gutnick's Great Central Mines, lifted production by 146,000 ounces.

Newer operations contributing to the rise included the Jundee would rise again in the current 12 operations, also part of Great Central Mines, which began production

owned jointly by Homestake Mining 238,000 ounces last year, Resolute Samantha's Chalice mine, where ontput reached 143,000 ounces; Eagle Mining's Nimary, producing 126,000 ounces; and Otter Gold Mines' Tanami operation, with 109,000 ounces. Surbiton forecast production

> months, but declined to speculate on The data suggest dealers are doing much better than in recent years when gold

> The LBMA provided the first anthoritative indication of the size of the global gold market at the end of last ing range hy optiou activity. month when, with the approval of the Bank of

provide statistics on the size and depth of the London market, Mr Alan Baker, the association's chairman, said average daily clearance figurea, to be published monthly, would provide a useful benchmark for comparison and analysis of trends in the business.

Gold last Wednesday fell to \$336.90 an ounce, its lowest for 3% years, but recovered slightly and was "fixed" in London yesterday afternoon at \$344.10.

The association also gave statistics for silver bullion trade. It said 394.4m ounces of silver worth \$1.4bn was cleared on average every working day in January in London, compared with 248.8m worth \$1.2bn in

fell helow the psychologi-[by central hanks] and there Prices were very volatile in England, it overturned years \$11.7bn and in October 27.5m certainly was a great deal of January and dealers thrive cally important \$350 an worth \$10.5hn. selling hy the hedge funds." on volatility and volume. of tradition and secrecy to Mild weather offers little support for oil The consensus in the market's structure from the

"There was some panic

ship as the price fell," he

added. "Some would say

there were also official sales

China to continue importing less wool

By James Harding in Shanghal

Chiua's depressed wool imports are likely to coutinua for some time as domestic demand has slackened in the face of high stocks and slow textile

Imports into China, the world's largest importer of wool, may pick up slightly in 1997, but will remain well helow the levels in 1995, according to the China Daily, the official government newspaper.

Total wool imports for 1996 were expected to be 210,000 tonnes, down 25.5 per cent on 1995.

Mr Luan Richeng, general manager of Chinatex Raw Material Import and Export Corporation, said China's wool sector faced a structural crisis.

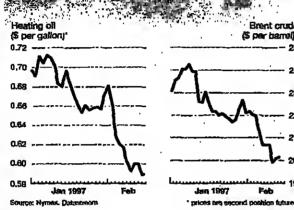
The shortage of funds among wool-spinning businesses and the rising stocks of finished wool and worsted products, reflecting the slowdown in textile sales, would depress wool imports for some time, be said.

Full figures were available for January to November 1996, when China imported 198,000 tonues. down 22.6 per cent on a year earlier. However. New Zealand wool exporters have declines in sales to China.

The Wool Exporters' Council last montb announced exports to China. New Zaaland's largest export market, bad fallen 36 per ceot in November and wool sales to Hong Kong were down 74 per cent.

The reports from China and New Zealand ecbo the concerns of the international wool industry, which saw prices plummet last year, as the falling sheep population did little to staunch problems caused by the sharp drop in demand.

Oil futures: choppy start to the year



Oil industry executives meeting in London this week for the annual "IP week" of seminars, lectures and socialising sponsored hy the Institute of Petroleum, probably wish they were slogging through snowdrifts rather than dodging intermittent rain showers.

The prospect of snow and freezing temperatures would at least offer some support to soggy oil prices, which have fallen by more than 10 per cent over the past two

Instead, the relatively mild winter weather of recent weeks has been yet another sign that the northern bemisphere spring, which is traditionally the period of greatest weakness in oil markets, is probably just around the Yesterday, Brent Blend for

April delivery, the global price benchmark, shed about 10 cents to around \$20.38 a barrel in late trading on Lon- erate over the next few don's International Petroleum Exchange.

hig supply disruption, the short-term oil price will remain weak. The question is how weak is "weak".

was held in a very tight trad-

Tha mouthly oil report published yesterday hy the Centre for Glohal Energy Studies in Loudon noted that oil prices "need not necessarily be heading for a heavy fall", given tha large number of uncertainties attached to world supply and demand. "There is, however, one issue of which one can be reasonably certain - the price of oil is unlikely to

return to a rising trend." A price that hovers in the \$18-\$22 range for Brent Blend would probably not he unwelcome by most oil companies and producers, given that 1996 proved to be such a surprising financial honanza.

However, there are fears that the steady huild-up of oil supplies in recent weeks from both Opec and uon-Opec producers could accelmonths. And that could trigger a sudden change in the oil supplies this spring will

industry is that, barring a current backwardation - in which buyers are willing to pay a premium for currently available oil - to contango, in which present prices are lower than those in the

> The issue is not merely academic. Mr Philip Verleger of Charles River Associates Washington DC says a shift to contango could occur by late May, and could be price fall of \$3-\$4 a barrel. "This market is positioned to head south fast," said Mr

Verleger yesterday. The greatest periods of uncertainty in oil markets have usually been when prices are on the way down. and any fall that carried oil prices below \$18 a barrel "would be a different story", according to Mr Rohert

Mabro at the Oxford Insti-

tute for Energy Studies. Although Mr Mabro does not expect 1997 and 1998 to be "brilliant years" for oil prices, he rejects arguments that the emergence of excess

inevitably drive prices below the sensitive \$18 level.

"A market in equilibrium needs some slack," ha says. If there is too much friction then prices go up."
Mr Mabro expects that sur-

plus supplies will average about 300,000-400,000 barrels a day over the year, although other analysts put it considerably higher.

Whether that is too much 'slack' depends on whether refiners take advantage of lower prices to rebuild badly depleted inventories, or whether they wait until the market has gone into contango.

He notes that adding one day's cover to current stocks would boost worldwide demand by 150,000 b/d, thus easing considerably concerns over surplus supplies. Howaver, Mr Verleger believes that the long-term trend to hold lower stocks is

Unless there is a tax reason to do so, there is no incentive for them to add to

inventories," be says.

JOTTER PAD

continuing, especially in the

Exxon may sell assets in Australia

By Nīkki Tait in Sydney

Exxon, the US energy group. yesterday put its Australian coal and minerals assets up for sale - a move which is likely to generate interest from both domestic and international buyers.

On the coal front, the main interests nuclada a 100 per cent staka in the Lemington coal mine in New South Wales; an open-cut mine in the Hunter Valley which produces steaming and semi-soft coal; and a 36 per cent interest in the Ulan coal mine, which is also in NSW but nearer to Mudgee. Exxon's major partner in tha Ulan mine is Japan's Mitsuhishi, with 49 per cent. The main minerals asset is

a 35 per cent interest in the Golden Grove base metals mine in Western Australia. The operator of Golden Grove is the Normandy mining group, which quickly indicated that it might be interested in buying out the Exxou interest.

Normandy pointed out that it had pra-emptive rights in the event of a sale. and said it would be looking at the deal.

In addition to the three mine interests. Exxon owns minority stakes in Mount Thorley Coal Loading, and Newcastle Coal Shippers,

The US company, which holds the mineral interests through its Exxon Coal and Minerals Australia offsboot, stressed that the move did not involve any of its extensive oil, gas, chemicals or oil shale assets in Australia.

It also added that no final decision had been made to sell the non-oil assets, and that if satisfactory offers. were not fortbcoming, it would continue to run the

9 4

LME sees further easing in copper

MARKETS REPORT By Kenneth Gooding, Philip Coggan and Susanna Voyle

Tigbtness in the London market eased again, followrecently recorded steeper | ing heavy lending to the and drive LME stocks to low market on Friday by consumers not needing their metal for some time.

> The premium for copper for immediate delivery, compared with metal for delivery in three months - which recent weeks - was down to \$56 in late trading yesterday against \$89 ou Friday.

The falling premium was likely to draw in less metal to the exchange, dealers said, and the LME was likely to report a rise of 3,000-5,000 tonnes when it reports stock statistics today.

Traders said an expected North America. They expect responded to a Friday night plck-up in demand from China, following a pause for the lunar new year celebrations, and growing consumption by US and European Metal Exchange's copper construction industries might soon reverse the trend ieveis.

announcement by Hydro Aluminium, part of Norsk Hydro. Norway's biggest company, that it was in the has been \$350 a tonne in next two months to restart 20,000 tonnes of capacity. It is forecasting an average taking its output up from an three-month price of \$1,585 a annual 580,000 tonnes to 650,000 tonnes.

> Equities, part of the Australian bank, said the move next year. would leave about 800,000 tonnes of aluminium capacity still idle, most of it in

sufficiently low and prices

price of \$1.653 a tonne this \$62 lower at \$1.613 a tonne. year. Aluminium for deliv-The aluminium market ery in three months on the iste trading yesterday, up \$6.

Billiton Metals, a Gencor subsidiary, said the aluminium market was likely to remain in balance this year. tonne this year and \$1,720 in 1998 and sees a supply sur-Analysts at Macquarie plus of 100,000 tonnes in 1997 and a 180,000 tonnes deficit

Coffee saw profit-taking week. The London market Association, said roasters in

ted aluminium stocks to be price fall in New York, ahead of the US holiday yessufficiently high for most of terday. Although there was the capacity to be restarted an afternoon rally on the in the first half of next year. London international Finan-Macquarie is forecasting cial Futures Exchange, cofan average cash aluminium fee for May delivery ended

The New York market rose by 30 cents a pound last took in its stride an LME increased to \$1,569 in week. "There is a lot of speculative interest in New York," said a trader. "Roasters have been living on low inventory cover and were

forced to chase the market." A rally in second-position coffee futures, from \$1.05 a pound before Christmas to \$1.78 on Friday, means shoppers could face higher prices in May, a UK industry group

Mr George Miller, chair- trough at the start of the after a sharp price rise last man of the Beverage Service year because of oversupply

Germany, the Netherlands and the US had already increased prices. "It is inevitable that prices from British roasters will rise very significantly in the near future."

Shipping rates for commodities rose again, pushing the Baltic Freight Index up 5 points to 1.465. The index which reflects the dry cargo shipping market, has been lifted by firmer Atlantic Panamax grain rates.

It as the index's 13th consecutive daily rise, and means it is more than 100 points higher than it was at the end of last month. The index, which is traded as a futures contract on the London international Financial Futures Exchange, was in a

COMMODITIES PRICES

3 mths

1530.5-31.5 1563-63.5

BASE METALS **LONDON METAL EXCHANGE** ALUMINIUM, 99.7 PURITY (\$ per tonne)

1531	1573/1553
1533-34	1565-66
	1569-70
255,794	
119,658	
LOY (\$ per to	rane)
1455-65	1485-87
1440-50	1470-75
1460	1490/1465
1460-62	1480-85
	14 86-8 7
5,611	
3,157	
ne)	
646.5-7.5	655-6
650.5-1.5	658.5- 9
	656/654
645-6	654.5-5.5
	854-4.5
8,952	
onne)	
7670-80	7768-69
7850.60	7740-45
. 000	
7840	7770/7739
7840	7770/7739
7840	7770/7739 7739-40
	255,794 119,658 LOY (\$ per to 1455-65 1440-50 1460-62 \$,511 3,157 ne) 545,5-7.5 650,5-1.5 645-6 39,789 8,952 conne)

Total daily fumover	3.157	
TIN IS per torine	¥	
Close	5965-75	6015-20
Previous	5925-36	5975-80
High/low	5945	6000/5980
AM Official	5845-46	599 0-95
Kerb close		6025-30
Open Int.	16,078	
Total daily turnover	4,418	
ZINC, special h	igh grade (\$ p	er tonne)
Close	1193-94	1215-16
Previous	1184.5-86.5	1207-09
High/low	1196/1195.5	1220/1206
A&A CHicalol	1105-06	1216-17

1219-19.5 Kerb clase Open int. 28,121 E COPPER, grade A (\$ per tonne) 2265-66 2257-58 2321-23 2268/2246 2264-65 2320/2315 AM Official Open int. 61.249

Base metals continued LME AM Official 2/S rate: 1.6220 LME Closing 5/S rate: 1.6168

Spot: 1.6182 3 miles: 1.6152 6 miles: 1.6118 9 miles: 1.6082 PRECIOUS METALS

II LONDON BULLION MARKET (Prices supplied by N M Rothschild)				
Gold(Troy oz)	S price		SFr equi	
Close	344.00-344.50			
Opening fix	344,00-344,30 343,60	211.84	506.64	
Afternoon fix	344.10	212.34		
	344.20-344.50			
Oay's Low				
Previous close				
1 month				
2 months				
3 months				

Loco Ldn Mean Gold Lending Rates (Vs USS) 1 month					
Silver Fix Spot 3 months 8 months 1 year	p/troy 62. 321.85 326.25 330.90 340.50	US cts equiv. 521.75 527.90 534.35 547.40			
Gold Coins Krugemand Maple Leaf New Sovereign	\$ price 353-356 81-84	£ equív. 218-220 50-52			

ENERGY ■ CRUDE Off. IPE (\$/barrel

	Sett price	change chay's	High	Low	Vol	Open int
(pr	29.34	-0.15	20.51	20.33	5.745	61,591
Vizy	20.07	~0.20	20.21	20.06	574	27,584
LIP .	19.82	~0.19	12.93	19.82	175	19,297
wi	19.61	~0.20	19.71	19.61	187	11,954
يوما	19.46	~0.20	_	-	-	4,239
ied	19.32	~0.21	19.40	19.40	37	5,725
otal					29,230	145,929
<u> </u>	S OIL IF		16)			Ones
t GA	Sett	cpaulte pak,a E (žubu		Low	Yei	Open int
_	Sett. price	Day's	High			
lar l	Sett price 177.50	change change	High 179.75	177.50		int
t GA lar pr	Sett. price 177.50 176.00	Day's change -0.75	High 179.75 178 00	177.50 1 76. 60	3,882	éni 18,841
lar pr	Sett. price 177.50 176.00 175.75	change -0.75	High 179.75 178.00 177.75	177.50 1 76. 60 175.75	3,882 1,380	608 18,841 9,092 4,721
lar Or tey	Sett. price 177.50 176.90 175.75 176.25	Day's change -0.75 -0.50 -1.25 -1.00	High 179.75 178.00 177.75 177.75	177.50 176.90 175.75 176.50	3,882 1,380 435 296	601 18,841 9,092 4,721 6,385
lar Or lay	Sett. price 177.50 176.90 175.75 176.25	0ay's change -0.75 -0.50 -1.25	High 179.75 178.00 177.75 177.75	177.50 176.90 175.75 176.50	3,882 1,380 435	608 18,841 9,092 4,721

GRAINS AND OIL SEEDS WHEAT LIFFE (£ per tonne) Sett Day's price change High Line

	here					
Mar	92.50	-0.80	92.80	92.50	109	1,044
May	95.50	-0.70	95.85	95.45	176	3,148
Jul	37.50	-0.70	97.75	97.50	55	575
Sep	91.35	-0.50	-	-	_	32
Nov	93.35	-0.50	93.35	93.35	5	1,713
Jon .	95.35	-0.50	95.35	95.35	10	201
Total					355	6,738
■ BA	RLEY L	FFE (C	per to	nne}		
Mar	92.25	-0.75	92.50	92.50	10	244
May	93.25	-0.50	93.50	93.50	10	142
Sep	90.90	-0.60	_	_	-	28
Nov	92.90	-0.60	93.00	93,00	30	298
Jan	94.90	-0.60	95.00	95.00	10	27
Total					60	739
m PO	TATOE	LIFFE	(£/ton	ne)		
Har	56.0	$\overline{}$				
Mar Apr	56.0 61.5		61.5	61.5		1.077
			61.5 69.0		1	1,077 156
Apr	61.5	+1.5		61.5		
Apr May	61.5 69.0	+1.5		61.5		156
Apr May Jun	61.5 69.0 75.5	+1.5	69.0	61.5 69.0	1	156
Apr May Jun Nov	61.5 69.0 75.5 65.5	+1.5	69.0	61.5 69.0	-	156
Apr May Jun Nov Apr Total	61.5 69.0 75.5 65.5	-3.0	1120	61.5 69.0 - 110.0	1 - 7 8	156 - 2 615 1,850
Apr May Jun Hov Apr Total M FR	61.5 69.0 75.5 65.5 110.0 EIGHT (1	-3.0	69.0 - 1120	69.0 110.0	1 - 7 8	156 - 2 615 1,850
Apr May Jun Hov Apr Total III FFX Feb Mar	61.5 69.0 75.5 65.5 110.0 EIGHT (1 1510 1560	-3.0 BIFFEX -6 -20	1120 11515 1580	51.5 69.0 110.0 (\$10/m 1510 1550	1 - 7 9 12 40	156 2 615 1,859 cirtly 330 611
Apr May Jun Hoy Apr Total M FR: Feb Mar Apr	61.5 69.0 75.5 65.5 110.0 EIGHT (1 1510 1560 1565	-3.0 BIFFEX -6 -20 -10	1120 1515 1580 1581	51.5 69.0 110.0 (\$10/m 1510 1550 1550	1 - 7 9 vdex p	156 2 615 1,850 ointy 330 61; 1,214
Apr Mary Jun Hov Apr Tatal M FRI Har Apr Jul	61.5 69.0 75.5 65.5 110.0 EEGHT (1 1510 1560 1565 1290	-3.0 BIFFEX -6 -20	1120 11515 1580	51.5 69.0 110.0 (\$10/m 1510 1550	1 - 7 9 12 40	756 2 615 1,859 olmly 330 611 1,214 624
Apr Mary Jun Hov Apr Tetal III FFI Feb Mar Apr Jul Oct	61.5 69.0 75.5 65.5 110.0 EKSHT (1 1510 1560 1565 1290 1406	-3.0 BIFFEX -5 -20 -10	1120 1515 1580 1581	51.5 69.0 110.0 (\$10/m 1510 1550 1550	1 - 7 9 vdex p	756 2 615 1,859 olmly 330 611 1,214 624 213
Apr May Jun Hov Apr Tetal III FFX Feb Mar Apr Jul Oct Jun	61.5 69.0 75.5 65.5 110.0 EEGHT (1 1510 1560 1565 1290	-3.0 BIFFEX -6 -20 -10 -5	69.0 - 112.0) LIFFE 1515 1580 1581 1295	69.0 - 110.0 : (\$10/m 1510 1550 1550 1290	1 - 7 9 12 40 69 12 -	756 2 615 1,858 ointy 330 617 1,214 624 213 49
Apr May Jun Hov Apr Tetal III FFX Feb Mar Apr Jud Oct	61.5 69.0 75.5 65.5 110.0 EEGHT (1 1510 1560 1565 1290 1406 1419	-3.0 BIFFEX -6 -20 -10 -5	69.0 - 112.0) LIFFE 1515 1580 1581 1295	69.0 - 110.0 : (\$10/m 1510 1550 1550 1290	1 - 7 9 12 40 69 12 -	756 2 615 1,858 ointy 330 617 1,214 624 213 49
Apr May Jun Hov Apr Total III FF: Feb Mar Apr Jul Oct Jun	61.5 69.0 75.5 65.5 110.0 EEGHT (1 1510 1560 1565 1290 1406	-3.0 BIFFEX -6 -20 -10 -5	69.0 - 112.0) LIFFE 1515 1580 1581 1295	69.0 - 110.0 : (\$10/m 1510 1550 1550 1290	1 - 7 9 12 40 69 12 -	756 2 615 1,858 ointy 330 617 1,214 624 213 49

SOFTS							
COCOA LIFFE (E/tonne)							
	Sett [iange lay's	High	Low	Vol	Open int	
Mar	849	-3	850	B45		21,936	
May	874	-1	876	870		27,147	
العال	894	~1	895	890	405	13,063	
Sep	913	~1	912	910	22	14,821	
Dec	929	-	929	925	193	15,845	
Har	949	-1	950	947	239	19,833	
Total						132,183	
B COF	FEE UF	E (\$/1	onne)				
War	1600	-52	1624	1580	1,089	12,185	
Mary	1615	-60	1635	1595	1,800	21,812	
Jul	1643	-57	1650	1625	545	8.905	
Sep	1645	- 55	1649	1632	197	3.367	
Nov	1645	-55	1645	1628	37	1,526	
Jan	1645	-55	1691	1691	-	199	
Tabel					2.053	42 024	

Softs continued

	Day's change	High	Low	Vol	Open let	Duba Brens
303,7	-0.9	304.6	303 1	359	12,425	Bren
303.9	-0.7	305.0	303.6	69	3,348	W.T.J
299 6	-0.6	300.0	299.5	26	2,580	
300.1	-0.4	300.0	300.0	10	721	_
300.6	-0.6	_	-	_	443	Prem
301.6	+1.1	_	_	-	153	Ges
				464	19,880	Heav
ies date		ed by C	MS.			Jet for Diese
						_

LONDON TRA	_	_		
M ALUMINIUM (99.7%) LME	Mer	Jun	Mar	Jun
1550	23	72	24	46
1575	13	60	39	58
1600	7	48	57	71
IR COPPER (Grade A) LME	Mer	Jun	Mar	Jun
2200	129	118	4	79
2250	87	93	12	103
2300	53	73	28	132
COFFEE LIFFE	Mar	May	Mar	May
1600	22	116	22	101
1650	8	85	56	130
1700	1	78	101	163
COCOA LIFFE	Mar	May	Mar	May
800	49	78		4
850	51	40	6	18
900	-	26	28	27
BRENT CRUCE				
IDE	A	Mari	ā	sa.

Tea The Tea Sroker's Association reports good demand. Landed coloury medium East Africans sold well and prices advanced 2 to 3 pence. Bright liquoring tess were fully firm penic. Digit autoing tess ware tury frin to dearer. Offshore good enquiry at firm rates. Quotations: this sale landed, best available 175p/kg., good 125p/kg., good medium 117p/kg., medium 109p/kg., low medium 90p/kg., nom. The highest price realised this week was 175p for a Caylon

112 78 54 112 85 65

LONDON SPOT MARKETS CRUDE Off. FOB (per barrel) \$18.39-8.49w \$20.49-0.53 -0.015 \$20.33-0.35 -0.05

W,T,L	\$21.88-1.92w	
E OIL PRODUCTS NW	prompt delivery	CIF (bonne
Premium Gasoline	\$214-218	+1
Ges Oil	\$178-178	-2
Heavy Fuel Oil	\$95-97	
Naphtha	\$219-223	-1.5
Jet fuel	\$202-204	-2
Diasel	\$196-199	-0.5
NATURAL GAS (Pen	ce/therm)	
Bacton (Mar)	9.80-10.50	-0.40
Petroleum Argus. Tel. Lond		792
Gold (per troy oz)?	\$344.25	-1.60
Silver (per troy oz)	521.00c	-6.50
Platinum (per troy az.)	\$363.75	-3.00
Palladium (per troy oz.)	\$133.25	-3.00
Copper Lead (US prod.)	114.0c 45.00c	+1.0
Tin (Kuele Lumbur) Tin (New York)	14.50r 274.50	+0.09
Cattle (Eve weight)	100.81p	-0.42*
Sheep (Ive weight)		-1.18°
Pigs (live weight)†	80.92p	+8.85*
Lon. day sugar (raw)	\$283.80	+1.10
Lon. day sugar (wte)	\$307.50	+1.60

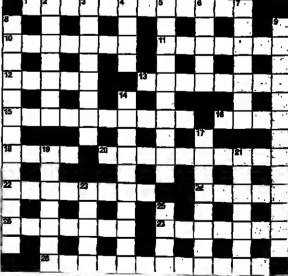
Barley (Eng. feed) Maize (US No3 Yellow Wheat (US Dark North Rubber (Mer)♥ Rubber (Apr)♥ Rubber (KL RSS No.1) Coconut Oil (Phil)§ Palm Oil (Maley.)§ 782.5y 572.5w +5.0 211.0x

INDICE	:S		
E Reuters	(Base: 18/	9/31 = 100)	
Feb 17	Feb 14	month ago	year ago 2148.0
1973.6	1977.4		
		: 1987 = 100)	
Feb 14	Feb 13	month age	year ago
239.51	237.97		- •
■ 69CIS ;	XX (Base: 1	1970 = 100)	

214.95

CROSSWORD

No.9,303 Set by HIGHLANDER



1 Rider is behind the idea (12) 10 Employee turned to repel rughy player (4,3)
11 A length of timber salesman turned into a trellis 12 What a monarch has left

between the sheets (5) 18 Idiot given unfinished sign to put together (8)

15 He died having learned to destroy (10) 16 Grouse beginning to feed 18 Clob for drivers going on Egyptian run (4)

20 Powerful African reversed into secure area (6.4)
22 Extremely old principal girl in abridged version (8)

24 Check on vehicles in front
of the Spanish roadside

angles with (10)

17 For example someone from
Muscat with a great love of stop (5)

26 Terrorist group trapped in act of leaving. What a feat! 27 is able to finish with farewell music (7)

28 Teed off before Brazilian capital and property tax gets worse (12)

25 Ape community has sound to attract attention (7)

2 Letters from admirers, chap said on the hlower (3.4)
3 Atrocity in Rome upsetboth sides in Tuscany (8)
4 Row if FT order is changed

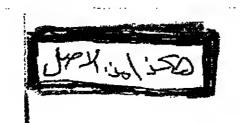
5 Those against work given a job (10) 6 Guzzle golden egg. cooked: outside (5) 7 Start of the foreign currency problem (7) 8 Creator of dance rontine has a job to run over hit with her (13) 9 Rewritten as male part if I

appear as head of house hold? (13) 14 To draw out or to draw

Muscat with a great love of himself (8) 19 With bits broken off, like some potatoes (7)
21 Unfashionabla fashion

shock (7) 23 Hostile craft from French and containing snake (1-4) - to attract attention (7)

Solution to Saturday's prize puzzle on Saturday March 1: Solution to yesterday's prize puzzle on Monday March 3.



Philo Smith & Co PSCOPHIM A Smins Fot 13, PSCOPE Line States Fot 15.

GUERNSEY

5 £296 2.437 -0.00 to be left for the first transportation of the first transportation

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#0.000 170.00 170.00 170.00 170.00 170.00 170.00 170.00

in finds \$14.865 \$14.865 \$12.867 \$12.8

FT MANAGED FUNDS SERVICE FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Dask on (+44 171) 873 4378 for more details.

Offshore Funds

OFFSHORE	int bette delling depting our Years Chape Patter Patter - Brit	Suffrey Berling our Yould Price Price - General	hij Balan Salling Buylag + 2' Year Chaps Price Price - Bris	hat Nation Suffrey Number - or 'Yalif Chapte Price bride - Gris
AND OVERSEAS	Production Franch Managers (Sucressy) Ltd. Po Inn. 51, 32 Polar Post Gasselly (1467 767000) Producted Managers (1467 767000)	the day has seek as the seek at the seek	Globel Asset Management 65-66 Lover Mont S. Dools 2, Island on 152 1 6766 520 646 Feet Management LM in:	
BERMUDA (SIB RECOGNISED)	Wanagad Sherba 19.7 148.5 8.59 Managad Dobr 19.7 148.5 8.59 Managad Dobr 19.7 148.5 149 1 407 407 4.50 Dobr Opport 19.7 148.5 149 1 497 407 4.50 Rothschild Assot Liberopersent (D) 148 RO Doc 242, 51 Pater Part, Opposes	Schroder Investissent Bingard (Baermery) Ltd Brud	DARI Sale Inc. H	IRELAND (REGULATED)(**)
Pidelity Cincrency Plands Ltd Protection Ind., Paradiolog, Bermada UF Parl Adelman SIGD (4418) James: 19394 71600 Print Claus SIGD (44187 00 302 25546 23) From Chang (46 7132 77727) Hour Knom SESS Man 1055	Fig.	Statemen Fred Managers (Beerstrey) Ltd 4-Febber for List. 510 E.1 - 0.50 Demay Group 200 Ltd \$170 At - 0.51 UES Assent Namegersteet (Georgian) Ltd Select High York Dove 4 minus steeling - Select High York Dove 5 15510 MINUS	GAN Universit DM Act H DAGSS 357	ASE France Interagreement Ltd: ASE Grand Franch that Trust Interests France Did Managed Company \$1,057 1,1251
AG Access 540.0 6.00 6.00 6.00 6.00 6.00 6.00 6.00	Right DM	H.S. Advisors (Sportsey) Limited (6 th Star Fac St. Star St. 44 121-47	Engine (148) 727-8 Desire (148) 738-8 Desire (148) 748-9 Desire	HE Dollar Horse March 1902 10.09 65 Dollar Horse March 1902 10.09 65 Dollar March March 1903 10.09 10.00 10.
Live Accomm. Light 124 12.50	February	Transact department and Control States (201 - 1 tension Anni 1520 (181 - 555 - 501 - 5 tension Anni 1520 (181 - 5 tension Anni 15	Asian Koran Adventage 89.79 10.25 -0.10 0.00 Henderson Crustineelle Investment Co 22 St Mary at 16, Louise, 67.07 Jul Sections 2011, 5594	Asian Diversified Equity Fund Pic No. 55 04 +0.00 - Asian Ecorging Mariasts Fund Pic
SF / Access	Per Acres Cornery Pand LM	(SIB RECOGNISED) let man haling lineage our Yeak Stage Pater Price - 6th Alls Fund Management Ltd	Cook Lineages	Asian Gritning Found Pic May St. 100 Asian Growth Fund Pic May St. 100 May St.
Jupilar Tyashil World Reducin Francisco Sentencia 974.22 17.20 +40.00 9.21 Mentay 974.31 15.04 +40.01 2-88 Mentay 974.31 16.11 16.	FRIST M	All Treasment Hat, Forcy Pilot, Digita 4 00 25th 251 7507 All Immediated Faul Statesth Faul Charlosthy Bernard 5 01 1050 1 10275 Lineaged Growth 3 01,000 1,0002 - Bir Fund Mannagers (Freland) 1,000 (et) Bir Fund Mannagers (Freland) 1,000 (et) Bir Hatter Street, Deglin 2 00 2551,7902400 St States Fund	Luzard Brothers (prestment Pende Lid 20/2/ Lave Hetch Stad, Dable 2 report \$577 75050E Lazerd Brother Made Spale Feet Pe Lazerd Engens F 5 87.04 -0.01 - Lazerd Engens F 5 041.25 -0.01 - Lazerd Per Sengues F 6 041.26 -0.01 -	New St. Jaco Adjacille Korteen Smeller Corapenies Finns 109 (professor) Feb 12 5770 166 (day smell Feb 12 17 17 17 187 (day smell Feb 12 17 17 17 17 17 17 17 17 17 17 17 17 17
Merupant Investment Management Of Paid St. PG des teld 2006 Healthin Berninds At Celf 20 6005 Design Healt 70/7000 Vot. Proble St. St. St. 1 0-0000 Het Paidle 72/200 - 2000 -	FACE 167	Richael Feigh Visiol Inc	Larged (M. Eq. Mg	For ECH too Backles Stool Investor Book of Iroland Statt Meangers Led Anne Europ Penant 513-06 130-06 130-06 130-
Managort Tigar Fd	FADR, 194 PROCESS AS 4.08 FADR, 194 PROCESS AS 194 PADR 195 PADR 1	Managed Boths for	Lateral distrib American F 5 ST JDB Common State (Suppl 2 ST JDB COMMON ST	Acroping Growth
BERMUDA (REGULATED)(**)	Refer French Communi 25.200	Aden Govern Inc	Lucrel Impational Bunch F 5 10.95 4.83 Lucrel String Resem F 5 1092.52 40.45 5.00 Lucrel St Outer Resem F 5 1005.27 40.57 40.57 Lucrel St Outer Resem E 5 1005.27 40.57 40.57 Lucrel String String Lucrel Lucrel Per Hus Lucrel String Lucrel D F 3 10.007.5 4.85 Lucrel Dollar Lucrel S 5 10.007.5 4.85 Lucrel Dollar Lucrel S 5 10.007.5 4.85	Strict S
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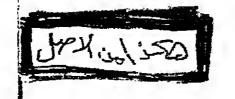
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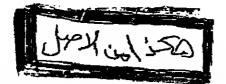
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FINANCIAL TIMES TUESDAY FEBRUARY 18 1997 **MANAGED FUNDS SERVICE** Offshore Insurances and Other Funds ● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more de OTHER OFFSHORE Garactia Fund of Funds Ltd ___ S0.7011 0.7494 -8 000 NYESCO Asia Ltd +7.77 +4 10 +4 99 +1.31 Shouldn't your company spend less on hotel bills? year, call pow and find out about the great savings you can make with our Corporate Privilege programme. featuring modern facilities sthouse has the largest network in ## All Control of the the UK and Ireland - ideally suited to meet the needs of your business executives.

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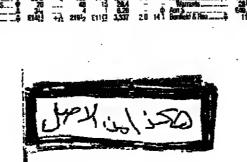
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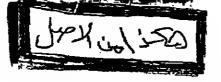
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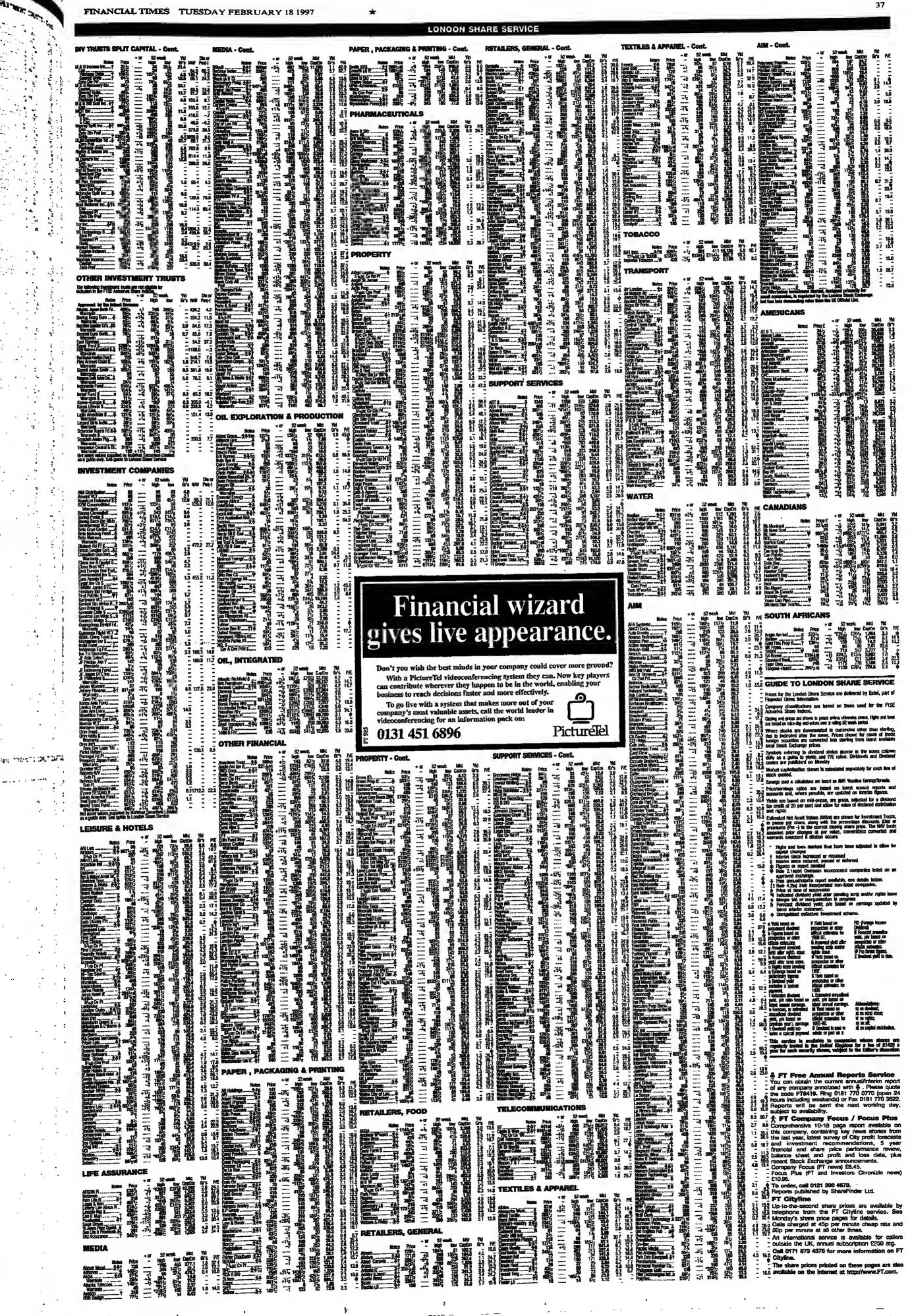
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THE PROPERTY OF THE

LONDON STOCK EXCHANGE

Footsie hunts for direction after recent rally

MARKET REPORT

By Peter John

London stocks traded within an aura of almost eerie calm yesterday. Traders looked at the market's new peak, achieved on Friday, and waited for inspiration.

With Wall Street closed for Presidents' Day and no significant UK economic data published vesterday there was a lot of

Caution ahead of results and data later in the week combined with nervousness ahead of Labour's censure vote on the agriculture minister over the BSE crisis saw the FTSE 100

index drop 3.2 to 4,337.8. Once the gained against the D-Mark. deals, was valued at £647.1m, the expected higher interest rates impact of companies going exdividend was stripped out,

Footsie was virtually unchanged. The FTSE 250 ended the day up 0.5 at 4.606.5 and the SmallCap 2.1 higher at 2,341.0.

London stood apart from the wider European trend. Twelve continental bourses including Germany, France, Switzerland and Norway hit new peaks as the dollar rose against the D-Mark. The rally will remove some pressure from hard-pressed European

In the UK, sterling was also slightly weaker against the dol-lar. But the UK exchange rate

investors stayed at home, fretting about valuations and concentrating on individual issues.

Footsie was marked down by almost 22 points in early morning trading, partly to reflect Friday's slight downturn on Wall Street. Also, the equity futures contract traded at a discount to its

estimated fair value all day. The mark-down failed to flush and the slow recovery throughout the day was matched by turnover of only 736.1m shares at 6pm. That compared with 925.1m

on Friday when genuine cus-

Consequently, potential equity lowest for nearly two weeks. could be right back on the The biggest contribution to the day's business came from the

demerger of British Gas into BG and Centrica. Between them, the two new Footsie constituents accounted for more than 10 per cent of the day's volume. Williams has dropped out of the

Without that, activity was dull indeed. Footsie has hit many out serious investment, bowever. strategists' end-of-year targets already and, while a Labour victory is already factored into forecasts, further interest rate rises

15 to 518%p, with 10m traded

NatWest Securities was

upgraded profit forecasts. It 8341/p.

among those said to have

is believed to have raised its

estimate for the current year

from £2.96bn to £3.12bn,

while it upgraded the follow-

ing year's from £3.45bn to

There seemed to be little

to celebrate at Barclays,

which reveals figures today.

The shares tumbled yester-

day, losing 161/2 to 1,1991/4p,

as dealers focused on a

weekend press report sug-

gesting that BZW, the invest-

ment hanking arm of Bar-

clays, will surprise the

market with news of a

sbarp profits setback.

BZW will fall by around a

third to around the £190m

only the prospect of a share

The word is that profits at

by the close.

£3.68bn.

are seen as inevitable. Furthermore, if retail sales figindex moved higher as sterling tomer business, excluding Crest ures tomorrow are stronger than on Thursday.

further retreat in the shares.

National Westminster was

In the rest of the sector.

Great Universal Stores

ing the formation of a joint

manage most of the invest-

ment property interests of

GUS. British Land rose 41/2 to

GUS was also buoved hy

positive comment from Nat-

West Securities. The broker

said it was warming to the

stock, with further strategic

changes anticipated. It said

that, over the next six

months, investors should be

looking to buy as the market

focused on the downgrades.

to 4220 ahead of results later

this week and on bopes of

the early sale of its films dis-

London Clubs, owner of

seven casinos, fell 61/2 to

378%p after unleashing a

bostile bid, worth £181m, for

Capital Corporation, which

rose 151/2 to 1861/sp. Capital

Corporation, which rejected

the bid, owns Crockfords and the Colony Club, two of

Matthew Clark, the alco-

pops and cider maker, hard-

ened 171/2 to 309p with one

analyst suggesting a couple of substantial sell pro-

grammes had finished and

there was a bit of specula-

Shares in BT improved 5%

to 441p, with sentiment

cheered by news of a world

pact to liberalise the international telecommunications

market. The agreement should open up the world's \$600bn-a-year industry.

Dealers also reflected on weekend press reports suggesting BT is planning a fresb attempt to get clear-

ance from the government to

FTSE 100

FTSE 250 FTSE 250 ex IT FTSE 350 FTSE 350 Higher Yield

FISE 350 Lower Yield FISE SmallCap FISE SmallCap ex IT

10 MINERAL EXTRACTION(21) 12 Extractive Industries(5)

18 Oil Exploration & Prod(13)

20 GEN BIDUSTRIALS(273) 21 Building & Construction(35) 22 Building Matis & Merchs(31) 23 Chemicals(26)

25 Bectronic & Bect Equip(39)

25 Electronic a Electronic at Engineering(71)
26 Engineering, Vehicles(13)
28 Paper, Pokg & Printing(27)
29 Textiles & Apparel(14)

30 CONSUMER GOODS(85)

32 Alcoholic Beverages(7) 33 Food Producers(25)

35 Health Care(16)

40 SERVICES(273) 41 Distributors(30) 42 Lesure & Hotels(31)

43 Media(44) 44 Retaliers, Food(15) 45 Retaliers, General(53) 47 Brawaries, Pubs & Rest.(22) 48 Support Services(56)

38 Tobecco(2)

49 Transport(22)

60 UTILLTIES(30

84 Gas Distribution(2) 68 Weter(11)

59 NON-FINANCIALS(68)

70 FEVANCIALS(106)

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FTSE Actuaries Share Indices

tive interest in the stock.

London's leading casinos.

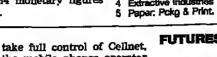
tribution business.

Rank Group hardened 10%

ers are waiting to see if Barclays announces a sbare buy-back today. If it does, that could inject some \$400m into the market.

There is also some speculative optimism driving Unllever. The foods-to-detergents group has risen 15 per cent over the past week on unusually beavy volume in Amsterdam, New York and London and acquisition talk is growing.

Further clues could come from public sector borrowing data today and M4 monetary figures



FTSE 100

FTSE 250

ETSE All-Share

FTSE All-Share yield

Food Producers

Leisure & Hotels

wanted and gained 51/2 to to 311%p. hardened 14% to 650p after British Land confirmed that the duo were in talks regardventure to purchase and

> toll on the industrial con-Williams shares fell beavily on the talk and declined further following the offer with analysts

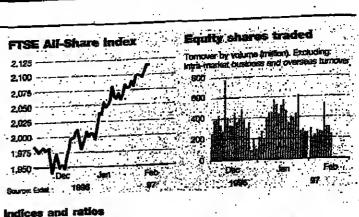
the stock was ejected from the FTSE 100 index to be replaced by Centrica. The shares eased 11/2 to 2990, hav-

take full control of Cellnet, the mobile phones operator it owns with Securicor. Shares in the latter gained 8

Last week's speculation that Williams Holdings was to buy Chubb Securities. talk later confirmed with an agreed bid for the UK alarms and locks company, appears to have taken an unexpected

uneasy about the terms of

ing traded 8.7m.



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FUTURES AND OPTIONS

-3.2 +0.5 -1.1 -0.95 3.50	FT 30 2845.1 FTSE Non-Fins p/e 18.4 FTSE 100 Fut Mer 4325.1 10 yr Gilt yield 7.11 Long gilt/equity yld ratio 2.0	4 18.25 0 -9.0 5 7.14
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+1.1	2 Health Care	
+0.8	2 Phermaceuticals	7.3
+0.8	4 Diversified Industrials	1.0
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TRADING VOLUME

Cable & Wret Cadbury Schwe

Vol. Closing Day's 000s price change

Gas split gloom at **Centrica**

lt was a day of mixed fortunes as trading in the newly-demerged BG and Centrica got under way. The first day of dealing also saw both stocks make their debut in the FTSE 100 index.

Sbares in the former. which is now the owner of the pipeline oetwork and the exploration operations of the old Britisb Gas, were in demand and moved against the market trend to end the day up 21/2 at 1741/2p, against Friday's closing price in the "grey market".

Buyers of BG were particularly encouraged by favourable press comment in the last week and analysts' suggestions that the stock is worth around 220p a share

on a valuation basis. However, it was a different story for Centrica, formerly the trading arm of British Gas. Heavy selling of the stock saw it lose 13.5 per cent of Friday's grey market price, as it slipped 101/4 to 651/2p - the worst performer in the Footsie.

Dealers said the stock had been hit by concerns about the supply of gas to UK households next year with the opening up of the UK market to competition.

Specialists also pointed to selling by income funds in the wake of the company's

ln the lnitial stages. Merrill Lynch reiterated its bearisb stance on the stock and its 40p target price. Some of the day's main selling was attributed to ABN Amro Hoare Govett and Dresdner Kleinwort Benson, with general profittaking following last week's strong performance in the grev market cited as reason

for the disposals. In addition, some specialists suggested there bad been US selling, largely for tax reasons. There was also some switching out of Centrica and into BG, a factor that also played a part in the day's decline.

By the close a hefty 54m had been dealt, by far the most beavily traded FTSE 100 stock of the day. Turnover in BG, the day's second busiest stock, was 19m.

Unilever was the best performer in the FTSE 100, climbing 67 to 1.60414p, an all-time high. The rise came in the wake of a very strong performance last week, particularly in the US. One analyst said Uni-

lever's finance director had recently been visiting investors in the US, who for some time have been warm to the stock. In comparison, UK investors bave remained lukewarm. The analyst cited Unilever's recent betterthan-expected results and evidence of a change in cul-

Sector strategists downplayed any impact on the Morris Tabaksblat, the Anglo-Dutch group's chairrecent confirmation that it man, that the company will not pay a dividend could return some of the pro-

ceeds from the planned sale of its speciality chemicals business if substantial takeovers did not occur. One analyst said that Unilever may return the proceeds to shareholders if it could not find anything better to do with the money, but be

remained scentical There was also talk of a possible takeover of Colgate Palmolive. Analysts said Unilever would probably love to own it but would face huge hurdles because of mocopoly concerns.

It was a mixed day for banking stocks, Lloyds TSB. which reported bumper preliminary figures on Friday. was the toast of the market as analysts upgraded current year profit expectations following a meeting with the

Having retreated on Fri- mark. Dealers suggested day in general profit-taking. the shares vesterday jumped buy-back had prevented a

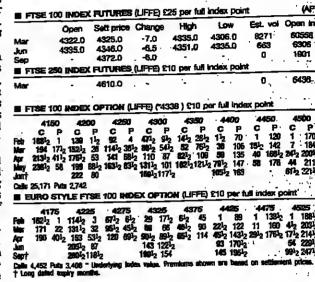
Feb 17 Feb 14 Feb 13 Feb 12 Feb 11 Yr ago "High "Low 2845.8 2858.2 2637.8 2827.8 2838.5 2734.5 2885.2 2988.8 4.04 3.97 4.06 4.07 4.07 3.85 4.22 3.78 Ord. div. yield P/E ratio net P/E ratio nil 4.06 17.53

Open 9.00 19.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2858.4. 2849.8. 2844.0. 2845.7. 2845.4. 2846.2. 2845.8. 2842.3. 2843.7. 2856.4. 2841.1 Feb 17 Feb 14 Feb 13 Feb 12 Feb 11 Yr ago 48,855 48,111 47,304 48,221 31,118 647,1 779,7 747,6 759,8 1361,7 14,491 13,244 14,000 15,187 37,902 49,036 Equity turnover (Sm)† Equity bargains† Sheres traded (m)†† 257.2 236-2 303.2 305.8 499.8

Feb 17 Feb 14 Feb 13 Feb 12 Feb 11 Yr ago "High "Low 1129.6 1137.5 1128,7 1130.3 1128.4 1032.9 1140.4 985.7

Rises and falls*		52 Week highs	end lows	LAFFE Equity opt	ione
Total Rises	704	Total Highs		Total contracts	47,136
Total Falls	505		30	Calle	35,932
Same	1.287			Puts	11,204

Yesterday came the consequences of that retreat when



LON	iDO	N RE	CE	NT .	ISSUES:	EQUITIES	•	
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\$ F.P. 2.837 77½ 50 Centrica
\$ 100 F.P. 16.5 236 171 †GB Relincoys
\$ F.P. 5.53 4 34 †Jubn Lewis
\$ F.P. 1,77 51 22½ De Warrants
\$ F.P. 1,77 51 22½ De Warrants
\$ F.P. 0.36 30½ 24½ De Warrants
\$ F.P. - 128½ 122½ Technoplest
\$ F.P. - 128½ 122½ Technoplest
\$ F.P. 5.84 24½ 2½ 2½ Technoplest
\$ F.P. 5.84 24½ 2½ 2½ †Zézor Mining
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+0.6 4033.05 4083.61 4037.77 3235.58 3.67 2.15 15.64 15.86 1785.13 +0.8 3851.69 3878.32 3846.33 4179.78 4.77 2.68 11.20 0.00 1156.69 +0.5 4173.49 4209.10 4178.40 3296.07 3.88 2.08 15.50 20.17 1899.07

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Feb 17 chge% Feb 14 Feb 13 Feb 12 ago yield% cover

FTSE Actuaries Industry Sectors
Day's Year Div. Net P/E Xd adj. Total
Feb 17 chge% Feb 14 Feb 13 Feb 12 ago yield% cover ratio yad Return

-0.3 2524.68 2513.54 2486.84 2267.24 3.25 2.34 -0.9 2820.68 2800.60 2808.71 2602.79 3.86 1.71 +0.7 2479.20 2478.53 2478.74 2673.81 4.17 1.79 +0.1 1085.93 1061.83 1079.26 1480.29 6.46 1.28

The UK Series

16.42 7.57 1817.99

24.51 8.01 1891.90 23.52 8.85 1911.60 17.83 3.83 1833.18 14.38 3.05 1485.58

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16.75 0.00 1064.91 15.14 0.44 688.20

	Feb 14	% ctry	Feb 13	App.	Gross div	P/E	52 w	LDW
Gold Milioto Index (33)	1770.55	+1.0	1752.88	2408,69	1.90	-	2405.53	1074,81
m Regional Indices								
Alrica (14)	2080.63	+0.5	3070.81	3232.31	4.36	30.71	3325.57	1918.45
Australizia (7)	2018.30	1.2	2043 81	2738,49	2.49	21,98	2861,03	1941.72
North America (12)	1654.90	+1.7	1627.32	2115.04	0.79	B1.56	2134,81	1550,58

CONTRACTS & TENDERS

Major PFI Opportunity with the Army

Who we want to talk to If you are a financial institution, property developer or building or

facilities management contractor who feels that you could offer an innovative business approach to servicing barracks accommodation for 3,5000 army personnel based at the MOD's Colchester Garrison, then we would like to hear from you. Why we want to talk to you

The current barracks are old, undersized and fail to meet the standards required of modern military accommodation. The site, which covers approximately 316 ha, employs 600 civilians and provides services to 5,500 military dependents. The MOD is therefore seeking to redevelop and refurbish the garrison with the objective of providing accommodation and facilities which meet the standards demanded by an operational brigade. In doing so they are committed to exploring the opportunities available under the nment's Private Finance Initiacive.

The opportunity

Initially, bidders will be invited to submit proposals for the provision, over a 25 year period, of the garrison's services which may include, but are not necessarily restricted to: accommodation and works management, repairs and maintenance, hotel services, dministrative support, store management and sports and social services. Married quarters accommodation is generally excluded from the brief. There is also the potential that other MOD land may be included in the brief and development opportunities on rplus MOO land may also be available. Your involvement may address the design, construction, refurbishment, financing and operation of the assets and services to meet MOD requirements.

Registering your interest Full details of this opportunity are being advertised in the Official Journal of the European Communities. In line with the requirements of the notice, initial expressions of interest should be addressed to David Richmond-Coggan at the address below. You should outline your interest in brief (not exceeding 5 pages of A4) addressing the following issues:

- the role you would expect to fill in providing the services and, in relation to your ability to carry out this role:
- financial information demonstrating stability and sufficient resources e.g. overall turnover for the previous 3 years
- evidence of your commercial and/or technical capabilities

Firms who are judged to meet the necessary ontena will be invited to a briefing day at Colchester Garrison, expected to be held during the week commencing 24th March 1997. A pre-qualificathen be invited to submit indicative bids against an outline specification prior to short-listed tenderers being invited to negotiate.

If, having read this brief, you feel that you have the skills to contribute to the successful redevelopment of the Colchester Garrison, then tell us about yourself.

For further information contact David Richmond-Coggan at Mouchel Consulting Ltd, West Hall, Parvis Road, West Byfleet, Surrey KT14 5EZ. Tel: 01932 337053 (direct line) Fax: 01932 336140

Mouchel



The Financial Times plans to publish a Survey on

Cayman Islands

on Tuesday, March 18

Political stability in a region often overtakan by disorder has allowed the Cayman Islands to establish a raputation as a leading holiday resort and nna of the world's leading nfishure financial services centres. Although expansion of thurism has slowed, this has not reduced the British colony's ability to offer natives and a significant number of non-Caymanian residents a standard of living and a quality of life much higher than that of other parts of the region. The survey will look at the Island's economy, politics.

> For more information on advertising opportunities in this survey, please contact: Michael Geach in New York: Tel: (212) 688-6900 Fax: (212) 688-8229 or

Robert Jagger representative for Cayman Islands and The Bahamas Tel: (809) 327-3796 Fax: (809) 327-3416

or your usual Financial Times representative

FT Surveys

71 Sanks, Retail(73 Insurance(18) 74 Life Assurance(7) 77 Other Financial(29) 60 INVESTMENT TRUSTS(127) 3342.91 89 FTSE All-Share(915) FTSE Fledgling ex IT

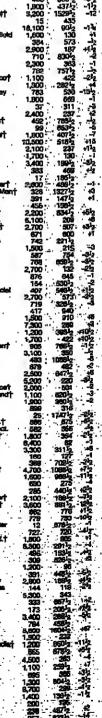
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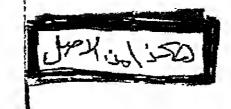
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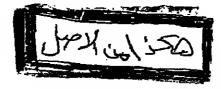
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For further inform The FTSE Actuar	tation on t	the FISE	Actuarie	a Share	Indices o	IRRED PON	STOCK ETC	E bear	damed as	-	0.4040

The FTSE Actuaries Share Indioes are calculated in accordance with a standard set of ground rules established by FTSE International in conjunction with the Faculty of Actuaries and the Institute of Actuaries. © FTSE International Limited 1997. At Rights reserved. "FT-SE" and "Footsie" are trade marks of the London Stock Exchange and The Financial Times and are used by FTSE International under Incence. It Sector P/E ratios greater than 80 and net covers greater than 30 are not shown. It values are negative, Deletions: British Gas (64) & (FTSE 100); Williams (FTSE 250); Insert: BG (64) & (FTSE 100); United National Control of (64) & (FTSE 100); Brake Brothers (FTSE 250); Brake Brothers (FTSE SmailCop).







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	FINANCIAL TIMES TUESDAY FEBRUARY 18 1997 *
	Highs & Lows shown on a 52 week basis WORLD STOCK MARKETS -/- High Less Yill PK -/- High
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FTSE	

Dollar's climb takes a dozen bourses to all-time highs

The absence of New York on boliday left some leading bourses rudderless for most

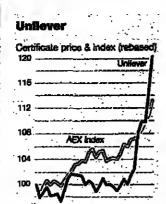
of the day, but the dollar's relentless climb finally took effect and the day ended with a dozen all-time AMSTERDAM surged by

1.7 per cent on the AEX index following another powerful performance by Unilever, backed by strong gains among financial

Up almost 5 per cent in New York on Friday, the foods-to-detergents giant per cent in six sessions.

Last week Unilever announced plans for an \$8bn disposal and in the process

recent run of all-time highs, FI 133.60 at ABN-Amro and a for most of the day. Fl 1.80 improvement to



continued to attract local moved from "hold" to "buy" investors and heavy volume; on the shares. Norit, the carthe shares added FI 16.20 or bon group, surged FI 6.80 to 4.6 per cent to Fl 367.20, tak- Fl 34. Vendex moved up ing their gains to almost 17 Fl 1.30 to Fl 90.60 ahead of today's results statement.

FRANKFURT'S Dax index came with a late run in Ibis trading to close 11.13 higher threw off its image of at a new peak of 3,260.30; but "fuddy-duddy" management turnover, down from The AEX extended its DM14.8bn to DM9.7bn. reflected both the U5 holiday climbing 12.50 to 731.99, and the ennui which aided by a rise of F13.50 to afflicted the German market

The dollar made an early FI 72.50 at Fortis Amev. break through the DM1.69 retreating FFr12.00 to exchange (Soffex). The SM1 Gamma rose Fl 1.20 to level and, late in tha day, FFr572. Parlbas came off index hit a new peak, 50.4 Fl 100 after Delta Lloyd Bank pierced DM1.70. The effect FFr8.00 to FFr397.5 after higher at 4.514.6. break through the DM1.69

that might have had on profit-taking and some adverse company news; similarly, bunds were weak, and financials uninspired for the trading sessions.

In the end, Bayer led the In the end, Bayer led the FISE EMBRACK 100 big blue chips with a rise of FISE EMBRACK 200 DM2.01 or 3 per cent at Base with 1400 (25/10/90) Highton: 140 - 2/66.18; 200 - 2/80.0 Learling: 140 - 2/55.57 200 - 2/80.0 1 Period.

O FIRSt International United 1997. All dates property. DM69.99, but Volkswagen day truck driver strike, and its fears that the assembly line at VW's Wolfsburg plant could be forced to close temporarily if the strike goes on much longer.

DM93.50 after the plastics, recommendations. machinary and automotive components group said that it had broken even for the year to last September 30. but the dull overall outturn

- the CAC 40 closed up 7.06

at 2,634.48 - masked a num-

ber of sharp movements by

individual shares.

Carmakers continued to FFr3.60 or 2.9 per cent at FFr118.9 and Peugeot options and

cyclicals was weakened by FISE Actuaries Share Indices THE EUROPEAN SERIES Hourly changes Open 10.30 11.00 12.00 13.00 14.00 15.00 Gloss FISE Euroback 190 2157.54 2159.70 2160.78 2161.34 2169.22 2169.66 2165.61 2165.29 bulk of both floor and Ibis FISE Euroback 200 2187.51 2189.57 2189.08 2191.51 2182.59 2194.20 2194.27 2194.84 2143.58 2174.50

dropped DM10.50 or 1.3 per switching into BNP which cent to DM810 on Spain's 10- jumped FFr7.90 or 3.3 per number of internationals, that inflation would fall to 5 cent to FFr244.9.

stake in the hotel giant to more than 5 per cent. Alcatel Among mid caps. Kloeck- Alsthom gained FFr14.00 to ner-Werke fell DM5 to FFr601 on upbeat broker Alsthom gained FFr14.00 to

Goldman Sachs npgraded Rhône Poulenc to "market outperformer" and the shares gained FFr1.80 to PARIS traded narrowly FFr195.10. Pechiney hardened FFr2.90 to FFr259.40 after confirming that the second half of 1996 had run into the red.

dollar, and on derivativesslide with Renault off linked buying ahead of Friday's expiry on the 5 wiss futures exchange (Soffex). The SMI

ZURICH climbed on tha

Dollar sensitivity moved a Novartis registered rising Accor advanced FFr30 or 4 SFr17 to SFr1,764 and Nestle per cent to FFr780 after SFr21 to SFr1,649; in this cat-Société Générala lifted its agory, SMH bearers leapt 5Fr35 or 8.7 per cent to

> In firm financials, UBS led with a gain of SFr26 at day's 2.8 per cent gain with SFr1,319 ahead of this Friday's results.

reflecting the watchmaker's

joint venture with Calvin

STOCKHOLM saw a 1.55 per cent gain in banks after a cut in the discount rate Swedbank and Foreningshanken said that thay were in marger talks, and the Affärsvärlden General index closed 31.5 higher at 2,682.9. Handelsbanken rose SKr8 to SKr201 after the effective completion of its Stadtshypo-

tek takeover. S-E-Banken, whose merger Written and edited by William

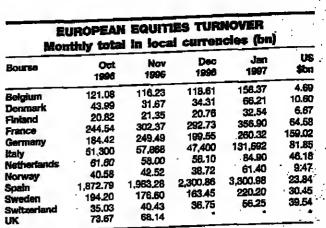
lapsed two weeks ago, put on SKr2.50 at SKr75.

BUDAPEST was inspired by company results and rebounded from losses last Friday. The BUX index broke new ground to finish 66.29 higher at 5,586.69.

ATHENS rose 2.6 per cent after a weekend prediction from Greece's national economy and finance minister, Mr Yannos Papantonion, per cent by thia summer. and that interest rates would drop to single digits in the next few months. January CPI inflation fell to 6.8 per SFr982, perhaps also cent year-on-year from 7.3 per cent in December, and the general index rose 32.30 to 1,270.74.

TEL AVIV followed Sunanother of 2 per cent as foreign and institutional investors continued to anticipate next month. The Mishtanim index rose 5.14 to 265.01. Expectations of a cut in

the discount rate were aroused by Friday'a lowerthan-expected increase of 0.4 per cent in the January consumer price index.



and January not av

Continental bourses had a splendid start to 1997, continental pourses had a spiendid start to 1997, says Mr James Cornish, European strategist at Nat-West Securities. The broker has produced figures showing a 49.6 per cent gain in D-Mark terms in domestic European bourse turnover for January, reflecting a gain of 7.8 per cent in the underlying share prices and the strength of the US dollar which tops another 6.3 per cent against the German curshare prices and the strength of the US dollar which rose another 6.3 per cent against the German currency. Italy, the only country not to reach record index levels, compensated with an "amazing" 178 per cent surge in business in January as the likelihood increased that Prime Minister Romano Prodi's government would find support in parliament for budget deficit cuts. The next three biggest turnover rises on the month came in Nordic markets with Danish domestic business up 93 per cent, Norway up 58.6 per cent and Finland 56.8 per cent better. Switzerland rose 53.1 per cent, with an index gain of 8.6 per cent.

Miners active in steady Toronto

AMERICAS

TORONTO passed a quiet morning session in the absence of Wall Street, shut taken advantage of the long weekend in the U5," said

one dealer. At noon, the 300 composite index was little changed at 6,217.04, up 2.80. Metals and minerals saw some of the best of the early activity. By the noon calculation the sector had put on 0.3 per cent.

Barrick Gold fell C\$1.55 or per cent to C\$34.40 after failing to link up with Bre-X which is developing a big Indonesian gold deposit. bond market. Bre-X added 5 cents to

merging with Stone- at midsession. It stood at Consolidated, gained 70 6,598.87, a decline of 43.35.

cents to C\$23. Stone putting on 90 cents to C\$23.15.

MEXICO CITY opened lower in thin trading but rallied gently towards the close for President's Day. Dealers of the morning session. "It's sald the action was nominal a narrow market with Wall with attendance well below 5treet sbut. The improved average. "Many traders have sentiment mostly reflects the slight fall for money market rates," said one

> At midsession, the IPC index was showing an improvement of 14,610 at

SAN PAULO was slightly lower at midsession with the Bovespa index trailing by 149 at 86,851. Telebras eased 0.21 per cent to R\$95.30 after tha state telecoms group hinted at plans to tap the U5

CARACAS also edged lower. The IBC index had Abitlbi-Price, which is run up a loss of 0.65 per cent

Turnover hectic as Taipei scales new heights ASIA PACIFIC Shares in TAIPEI nushed Weighted Index deeper into new bigb ground, lifting the weighted index by 1.2 per cent in hec-

7,800

7,200

7,000

tic two-way trading. The index closed 88.25 higher at 7,887.18. it bad risen by 2.5 per cent in two 7,400 days and, in less than two weeks, advanced by 7 per cent to its highest level for more than six years. Turnover yesterday was

hectic at T\$130.6hn as both retail and Institutional investors bought shares aggressively in the expectation of economic recovery.

Electronics shares, buoyed partly by the rally for hightecb stocks on Wall Street, led the way up with the sector adding 1.54 per cent. Asustek jumped T\$13 to T\$421.

Far East Department Store soared by the daily 7 per cent limit, gaining T\$2.60 to T\$40.10. TOKYO extended its win-

ning streak to five days, but

a three-day weekend for USbased investors scaled back the volume, and the rate of March 31 book-closing. advance, writes Jonathan The Nikksi 225 average rose 28.65 to 18,750.65 after declines by 655 to 416 with moving between 18,653.92 166 unchanged. and 18.854.46, the second nar-

rowest trading range of the year so far. Foreign investors were early buyers of blue-chip exporters, but a to 267.91. mid-session decline in index futures set off a round of 50 index rose 2.11 to 1,449.53. profit-taking in the underlyume leader, with 9.02m shares traded as the rotation ing stocks.

The market nosed ahead by the close on demand for away from market-leading selected high-tech issues and electricals and carmakers

lowing the same trend, the shipbuilding sector posted the biggest advance on tha first section, rising by 2.9 per

tries added Y18 to Y912, Kawasaki Heavy Industries Y27 to Y520, and Ishikawajima-Harima Heavy Industries Y16 to Y446.

News that the oil refining operations of Showa Shell Sekiyu and Mitsnbishi Oil are to be merged, to create Japan'a largest oil refinery, did little to boost investor appetite for their sbares. howa Shell fell Y8 to Y822, and Mitsubishi Oil by Y15 to Y508. Mitsubishi Oil said on Friday that it expected to make a recurring loss in

Feb

Jan :1997

good earnings prospects.

tors for the Presidents' Day

holiday was a further drag

on tha waek's customary

slow start, but brokers also

noted that investors were

growing increasingly wary

as the Nikkei averaga approached the 19,000 point.

At that level thara was

greater willingness on the

part of domestic institutions

to sell, to lock in even mod-

est profits ahead of the

Volume shrank from 583m

shares to an estimated 395m.

Advances outnumbered

section stocks rose 3.88 to

1,393.74, and the capital-

weighted Nikkei 300 by 0.61

In London, the ISE/Nikkel

Nippon Steel was the vol-

The absence of US inves-

secutive advances took Sony

Y3.690, off an all-time high of Y3,740, and Canon ended Y20 firmer at Y2,780.

In Osaka, the OSE average Mitsubishi Heavy Indus- gained 74.87 to 19,532.03 in volume of 66.6m shares. SEOUL fell steeply on worries about cross-border tensions. Volume was thin and

the composite index ended off 9.39 or 1.3 per cent at 712.93, the low for the ses-Brokers said blue chips led the market lower. Samsung Electronics shed Won2,500 to Won56,000 and Posco, the steelmaker, came off Won900 to Won42,700. Kepco, the

electricity monopoly, lost

Won300 to Won27,600. BANGKOK moved lower in spite of buying by mutual

tended to concentrate on telecoms. It was the banks or finance stocks which were heavily sold on bad loan

worries", said one broker. The financa sector retreated almost 5 per cent. Slam Commercial shed Bt7 to Bt130 and Bangkok Bank lost Bt1 to Bt167.

BOMBAY rose strongly on investor optimism ahead of the end of the month and it index gained 58.30 or 1.7 per cent to 3,580.29. Reliance rose Rs4.25 to Rs277.75.

Sunday's strong gains and

ended Y3 higher at Y335. Fol. Toyota down Y30 to Y3,410. 708.20 in alim volume of fuelled by talk of the newly lowing the same trend, the But Honda rose Y40 to Bt4.4bn. "The mutual funds elected government pursu-Bt4.4bn. "The mutual funds elected government pursuing pro-business policies. HONG KONG ralliad grath

gently to show signs of stabilising after last week's heavy sell-off. The Hang Seng index closad 31.36 bigher at 13.144.62 having run up a: loss of 547.24 over the previous five days.

Turnover was modest at HK\$7.4hn, down from HK\$10.5bn on Friday. HSBC the budget. This is due at rose HK\$1.00 to HK\$184.50 and Cheung Kong HK\$0.75 to. aparked a wave of buying HK\$72.50. Hongkong Teleyesterday. Tha 30-sbara com was easier, dipping 5cents to HK\$13.00.

SYDNEY closed higher in rose Rs4.25 to Rs277.75. quiet trade. The All Ordi-KARACHI continued to naries index added 10.8 to move higher, building on 2,493.2. Overall sluggishness was offset by interest in the lifting the main index 10.23 banks which pushed up to Profit-taking on eight con- funds operating a market to 1,731.30. The index has new highs. NAB gained 40 support fund. The SET index risen almost 5 per cent in cents to A\$16.94, and West-Y80 lower to Y9,000, and fell 5.28 or 0.74 per cent to two sessions with the upturn pac 14 cents to A\$7.791;

MARKETS IN PERSPECTIVE

_						
	1 Week	4 Weeks	1 Year	Start of 1996	Start of 1996	Start of 1995
Austria	+1.43	+3.23	+14.12	+23.71	+0.55	+4.9
Belgium	+0.97	+4.76	+25.96	+30.07	+5.40	+10.0
Denmark	+1,99	+7.94	+37.20	+48.61	+22.74	+28.1
Finland	+1.88	+5.87	+54.97	+60.65	+33.65	+39.5
France	+1.22	+7.72	+35.24	+43.31	+17.97	+23.1
Germany	+3.34	+7.79	+31.29	+40.40	+14.14	+19.1
(reland	+2.54	+6.34	+32.71	+34.81	+27.52	+33.1
Italy	-2.43	+1.83	+28.00	+30.61	+19.42	+24.6
Netherlands	+3.69	+7.96	+38.94	+48.06	+20.13	+25.4
Norway	+1.26	+4.91	+39.56	+43.48	+29.78	+35.5
Spain	+0.87	+0.7a	+48.99	+54.07	+25.42	+30.9
Sweden	+1.55	+5.67	+44.93	+53.72	+35.52	+38.3
Switzerland	+2.25	+10.99	+34.50	+33.92	+0.92	+5.3
UK	+0.69	+2.75	+15.04	+16.98	+18.98	+22.1
EUROPE	+1.43	+5.36	+27.58	+32.06	+16.32	+21.4
Australia	+1.63	+2.19	+8.20	+12.14	+10.59	+15.4
Hong Kong	-4.70	-6.33	+9.13	+24.35	+18.83	+24.0
Japan	+4.15	+0.74	-13.14	-11.32	-29.47	-28.3
Malaysia	+1.46	+4.48	+21.78	+30.10	+27.37	+32.9
New Zeeland	-0.47	-4.82	+9.30	+5.21	+7.07	+11.7
Singapore	+4.46	+3.57	+0.30	+10.29	+5.37	+10.0
Canada	+1.95	+1.32	+25.95	+35.16	+30.77	+36.5
USA	+2.33	+3.93	+23.13	+30.83	+25.30	+30.8
Mexico	+4.37	+2.08	+26,41	+36.28	+29.25	+34.9
South Africa	+2.45	+4.79	+3.95	+13.10	-10.59	-6.6
WORLD INDEX	+2.1a	+3,49	+15.50	+21.05	+9.19	+14.0
† Based on February Sects & Co. and Stan	14th 1997. dard & Pos	© Copy	right, FTSE	Internation	nel Limited,	Goldman

FT/S&P ACTUARIES WORLD INDICES

...180.72

Euro-Pacific (1597).

Europe Ex. UK (514).........218.40 Pacific Ex. Japan (393).....313.73

low-priced laggards with into laggards continued. It

10.2 to 8,315.5 and golds put on 23.6 to 1,418.7. De Beers fumped R2 to R148.50 and Anglo American added R1 to

Gold trades lift S Africa

trades in the De Beers R278.

golds reflected a better day for the bullion price. The industrial index rose

allowed shares in Johannes-

A raily towards the close heavyweight. An uptick for

note with the all-share up	-
21.8 at 7.042.5.	1
Both industrials and golds	_
	ţ
was marked by some big	A

Local Local Gross Currency % chg Div. Index on day Yield US Pound Local Year
Dollar Sterfing Yen DM Currency 52 week 52 week ego index index index index High Low (approx) | Dotal Steffing | Part | Dotal Currency 52 weeks 2 week | Ago | Index Belgium (26) Brazil (26).... .230.17 Hong Kong (58 New Zealand (14) Norway (41). 394.96 339.03 378.56 470.89 227.42 196.21 217.97 225.46 70.43 60.46 67.51 77.99 257.54 221.07 246.85 257.54 300.63 258.06 288.15 328.70 3 275.29 238.31 263.88 253.10 2 223.12 191.52 213.88 224.37 3 344.20 295.45 329.81 336.41 1 123.97 106.42 118.83 105.16 1 165.28 141.88 158.42 150.16 2 293.67 252.08 281.47 320.08 1 199.76 171.46 151.46 201.81 2 286.94 246.30 275.03 273.13 1 166.96 145.03 161.95 156.38 2 265.58 177.31 187.98 200.72 2 265.24 227.88 254.23 279.27 302.03 276.06 238.00 264.91 258.98 302.03 233.08 243.64 243.41 222.48 191.81 213.50 322.37 244.53 201.96 203.40 374.74 342.52 295.29 328.98 355.95 378.43 276.30 279.79 134.94 123.33 106.33 116.35 104.95 177.01 131.50 188.05 180.13 164.64 141.94 158.00 149.84 191.51 176.40 181.50 322.23 294.52 253.92 282.63 321.25 322.23 248.65 260.20 217.97 199.23 171.76 181.18 201.36 219.12 181.80 183.22 315.97 288.80 248.98 277.13 274.93 320.85 268.97 288.96 184.21 168.37 145.15 161.57 158.08 183.47 177.71 183.28 293.54 265.58 228.95 254.84 279.77 290.54 233.10 240.31 1.80 2.82 1.83 1.38 2.08 1.82 2.00 2.71 2.06 1.75 -0.3 0.1 0.2 0.2 -0.4 0.2 -0.7 0.2 -0.1 -0.2

The FT/S&P Actuaries World Indices are owned by FTSE international Limited, Goldmen, Sachs & Co. and Standard & Poor's. The Indices are compiled by FTSE international and Standard & Poor's in confunction with the Facutiv of Actuaries and the institute of Actuaries. NatiVest Securities Ltd. was a co-founder of the indices.

265.24 227.88 254.23 279.27 2.13 290.54 265.58 228.95 254.84 279.77 290.54 233.10 240.31 0.0 210.93 181.08 202.17 205.93 -0.1 1.94 230.57 210.84 181.77 202.32 208.08 230.67 202.32 209.12

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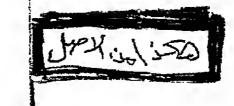
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Singapore 2

Despite its enormous achievements, the city-state still suffers from deep-rooted insecurity. And fresh challenges are emerging as its society develops. James Kynge reports

Tough lap ahead on ambitious marathon

defying conventional wisdom for years. Its economy is managed in meticulous datail by the gov-ernment, but it has suffered few, if any, of the ill-effects usually associated with central planning.

The country's income per head has climbed above \$24,000 - more than double that of many nations in the developed world - but its industry shows few signs of hollowing out and Singapore remains the most advanced manufacturing nation in south-east Asia.

The island is only 646 sq km in size. It has a chronic shortage of land and labour ings from the British colobut its economic growth rates are impressive; 7 per cent in 1996, 8.8 per cent in 1995 and 10 per cent in 1994. It continues to grow as a ragional economic power and is the top foreign investor in neighbouring Malay-

Its population of 3.1m people means that domastic demand is relatively weak. Yet it boasts the world's second-busiest port; makes more than half the world's computer disc drives and

SICC

- year in, year out - its air-

On the world stage, it enjoys a level of influence bayond its size, mainly through joining groups such as the Association of South East Asian Nations (Asean) and the Asia-Pacific Economic Co-operation forum

Last year it hosted the successful first ministerial meeting of the World Trade Organisation.

The achievements of the city-state are on display. The gleaming skyscrapers in the financial districts tower above well-preserved build-

the 1440 DOL	
Finance and Markets Foreign relations	Page 2
The economy Electronics	Page 3
Telecommunications Retail sector Regionalisation	Page 4
Education Politics	Page 5
Port of Singapore Profile; Keppel Corp	Page 6
Editorial Productions Philip Sandons	• • •

nial era. So clean and free of crime is Singapore that when a few people throw lit-ter from high-rise blocks, the news gets front-page coverage. Comfort Taxis cabs, operated by s company started by the government in the 1960s to alleviate chronic unemployment and poverty, are now guided by a satellite positioning system. Some of the trishaw riders have

Bnt despite all this, the government is far from satisfied. A sense of insecurity is deep rooted and the island's leaders often seek to motivate the workforce by reminding them of the fragility of their wealth. Because people are Singapore's only natural resource, the pressure on people to do better, work harder and be smarter is intense.

"Singapore is now at a critical point in the marathon of material well-being. port is voted the best on The next lap is tougher, even given the best weather, because many runners already feel stressed and exhausted," said Mr Goh Chok Tong, the prime minister, in a speech last year. We can become the first

> Observers say that although Singapore seems assured of being proclaimed a developed nation in the near future, the island faces challenges of considerabla magnitude in many aspects

of its society.

daveloped country in the

tropics, if we do not let up,"

Tha economic success of the past sprang primarily from an obedient, diligent workforce. The education system was tailored to produce graduates with pride in their country (and a keen sense of its vulnerability) who would dedicate themselves to the task in hand. Any questioning of commands which originated ultimately from the cabinet was strongly discouraged. Singapore has barely had a strike since its independence in



Chinese, Maley and Terril

Head of state

The ruling People's Action Party (PAP) won 85 per cent of the val

Unicomeral parliament of 83 electr members; nine are elected from single-seat constituencies and the rest are elected from 15 Group Permanentation Continues Representation Constituencies GRCs). At least one mamber of any group standing for the GRCs must be from an ethnic minority, is non-Worksin' Party (WP) National Solidarity Party (NSP) ingapore Justice Party (SJP) Ingapore Meley National

National elections

d election due by mid-2003

ogađore dollar	Investment comm	nitments
Index (Q1 1991=100)	By industry 1998	Electronics \$3,442.4m
Exchange rate against Starting	•	Manufacturing \$663.0m
USS		Light industry \$535,2m
D-Mark		Engineering \$358.8m
		Aerespace \$121,5m
Yen	1 1	Chemicals \$2,964,4m
1991 1992 1993 1994 1995 1996	includes pharmaceutical and blotechnology	Total \$8,065.3m

99.6 8.8 Real GDP growth (annual % change 32,053 29.909 27,992 10.3 Manufacturing production (annual % ch 27 2.7 2.7 Unemployment rate (% of worldorce 10.4 Money supply, M2 (annual % change 83.8 68.7 75.8 12.9 12.7 Government expenditure (% of GDP) 8.3 14.5 Current account balance (Stri) 15.8 130.7 139.7 120.7 117.5 129.2 Merchandise Imports (\$bn)

8.8% Hong	Kong	imports
739%	ton in the second	
- nee	pan og same	21,5
18.5% United	States States	15.1%
18.6% Mai	aysia	15.6%
Main trading partners (Share of tot	al trade to world,	

But this model is now regarded as outdated and is being gradually transformed. A former emphasis on the cheap assembly of products for export has given way to a new focus on creativity, innovation and critical analysis. Rising wages and rent-

als have made all but high value-added activities unten-

and development, the government has sarmarked \$\$4.5bn for grants.

The school curriculum is being remoulded to sharpen the ability of pupils not to memorise and regurgitate but to think for themselves. The government has

accorded this initiative a priority importance. In a limited cabinet reshuffle in Jan-To promote more research "uary, Mr Goh, 55, appointed

a 42-year-old rising star, Mr aim of becoming an "intelli-Teo Chee Hean, as education

Mr Teo, a rear-admiral who was educated at Imperial College in London and Harvard University, is widely regarded as a possible

future prime minister. The motivation for the change in education is overwhelmingly economic. If Singapore is to realise its some of its society's obedi-

gent island" - a regional hub for finance, the media, product design and innovation - it must produce a generation of people to meet the challenge.

educational But the reforms raise a burning question: In fostering creativity and critical thought, will Singapore have to forfeit

ence? So far, the government has shown no intention of slackening its control. In January, the ruling People's Action Party, in power since self-governance was given to Singapore in 1959, achieved its most emphatic general election victory in 16 years. It won 65 per cent of the popular vote (up from 61 per cent in 1991) and took 81 of -Continued on Page 2



11

Lure of the Lion City

Singapore's role as a regional financial hub raises some crucial questions

When Commercial Union was deciding early last year where to locate its Asia-Pacific fund management headquarters, it took the somewhat unusual step of choosing Singapore. Unusual because although many financial institutions bave located their south-east Asian headquarters there, few have seen it as a beacbhead for the whole of the Asia-Pacific.

Commercial Union's move was, bowever, indicative of an important trend. Several banks, fund managers, insurance companies and other financial institutions bave opened or beefed up offices in the Lion City in recent montbs. Bankers Trust opened a fund management operation and Rothschild's office is set to double or triple its managed funds business to S\$40bn when it shifts its Asian funds previously managed in Europe and Australia to Singapore.

Evidence of the influx abounds. Rents for the type of quality apartments that expatriate bankers prefer bave risen sharply. Harry's Bar, where Mr Nick Leeson used to imbibe (they named their "Bank Breaker" cocktail after him), is filling up at lunchtime with Caucasian currency dealers and the restaurants on "Boat Quay" - near the financial district - are doing a roaring trade despite the island's flagging tourist industry.

The new arrivals provide a clear endorsement of Singapore as a regional financial bub and are a source of some pride for the government, But they also raise Index which groups local some crucial questions that and foreign companies appear to highlight some of together. Foreign companies the island's inherent weaknesses.

domestic economy has tain criteria such as 35 per meant that the local stock cent of their income or market is smaller, less liquid and growing at a slower rate than some of its neighbours. The government's desire to by many to be too stringent

manage the economy, a and so far only one foreign strategy which multina- company has won approval tional appland, has led to a reluc- lars. Financial authorities tance to liberalise and diversify local financial markets, relaxed and, in another economists say.

In the opinion of many, the number of financial futures contract is planned institutions in Singapore now has meant that there is sometimes not enough domestic business to go round. "A lot more needs to hap-

pen to make Singspore a financial centre which has the dynamics to make businesses stay long-term, and that involves creating liberal economic regulation and sound prudential supervision so that the market can venture ahead into new businesses without constantly running into regulatory obstacles," said Mr Bernhard Eschweiler, bead of economic research at J.P. Mor-

Singapore's stock market provides a good example of some of the pressures in play. Authorities want the market to grow but the size of the domestic economy has limited the oumber of initial public offerings.

"Indonesia can grow very rapidly. It is such a large country. But for us it is not so easy to grow," said Mr Lim Choo Peng, president of the Stock Exchange of Singapore (SES)

another problem is that many of the listed companies are foreign-owned and tbeir shares are listed in US dollars. Generally speaking. local investors are less likely to invest in the shares of a foreign company with which they have little familiarity and which involves some exposure to currency risk.

To address this problem, the SES last year launched the Singapore Regional were also permitted to list themselves in Singapore dol-The size of Singapore's lars, provided they met cerexpenditure orlginating within Singapore.

The criteria are considered

manufacturers to be listed in Singapore dolsay that the criteria may be move to boost the regional index's popularity, an index for some time over the next two years. But typically, the index futures are to be traded not in Singapore's

currency but in US dollars. The government has said it plans to internationalise the Singapore dollar but that the process will happen gradually. The reluctance

> Pressures to liberalise are also coming from competition outside Singapore

towards rapid liberalisation is deep-rooted, and for understandable reasons. The exchange rate is the central bank's only effective means of controlling inflation in a country where 70 per cent of goods consumed ars imported. The currency volatility which could follow liberalisation would be a blow Economists say that to many of the island's manufacturers, most of whom are dependent on exports. There are other perceived problems, too.

"Our problem in internationalising the dollar is that we don't want foreigners to borrow Singapore dollars to use offsbore in projects which are totally unrelated to the Singapore economy," said Mr Richard Hu, finance minister. He said he expected the Singapore dollar to appreciate gradually this

Pressures to liberalise are also coming from competition outside Singapore, Malaysia in 1995 launched the Kuala Lumpur Options and Financial Futures Exchange and last year the Malaysian Monetary Exchange hegan trading the first interest-rate contracts denominated in

parison, Singapore has no futures contracts hased on domestic stocks and no interest rate futures with which to hedge local currency risk. In the field of initial public offerings, too, Singapore was eclipsed last year by its neighbours. Several local initial public offerings (IPOs) flopped ignominiously during the second half of the year (the market has since recovered well), while those in Malaysia brought

Overall, Singapore's stock Hong Kong and all southeast Asian markets except Thailand. Turnover fsll 10.7 per cent from 1995 to \$\$79bn.

large returns.

The Singapore International Monetary Exchange, the first financial futures exchange in Asia, has been finding creative solutions to the country's limited size ever since it was established in 1984. None of the contracts it trades are based on the local economy and none are denominated in Singapore dollars.

In January it launched a futures and options contract hased on Taiwan's main stock index. Many in Singapore's financial community bope to see more of such initiatives but the experience of the Taiwan contract shows that this may not be so easy.

Authorities in Taipei. which has its own ambitions to build a vibrant futures market, objected strongly to the launch. Turnover in the contract has so far been lacklustre, partly hecause Taipei's ban on its citizens trading futures contracts annears to be bolding - despite predictions that Taiwanese would soon find ways to circumvent the prohibition.

Observers said that while Singapore was prepared to put up with objections from a country such as Taiwan, which has few diplomatic allies, the launching of futures contracts based on the currencies of south-east Asian nations - for which there could be considerable demand - would be much more difficult. As a member of the Association of South East Asian Nations, Singa-

The projected rise in

the next 20 years will

have little to do with

longer working hours.

The high priority placed on

education has been a majo

contributor to Asia's current

economic success. And one

reason why future business

rospects in the region look so

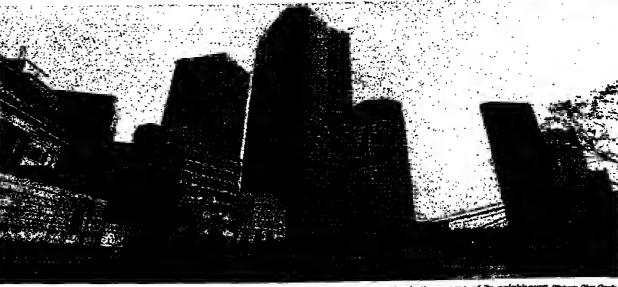
bright, If you want to share in

that success HongkongBenk,

staffed by local experts in

every field of finance, is

Asian productivity over



gapore's financial district: the stock market is smaller, less liquid and growing more slowly than some of its neighbours Pleams Olym C

market underperformed pore tries to keep relations former last year was treawithin the grouping on a harmonious footing.

Many of the financial institutions in Singapore have ing] profits last year in dealbeen drawn more by expectations of regional rather than local opportunities. Bankers say that the region offers lucrative possibilities in advising on mergers and acquisitions, lending for infrastructure projects, helping an increasing number of companies issue bonds overseas and several other operations. One star per-

sury operations. We made about 90 per cent of our [currency trad-

ing the [Indonesian] rupiah, the [Thai] baht and the [Malaysian] ringgit," said one currency dealer. Political change in Thai-

land, unrest in Indonesia and relatively high interest rates in all three countries has helped to make dealing attractive. Such interest is expected to intensify as the launch of a single European

currency draws nearer.

"A lot of European banks have taksn a far greater interest in this part of the world because of the anticipation that with the introduction of the euro, ths amount of intra-European currency trade will drop to zero and hence they want to position themselves in a growth area where there is a

lot of volatility," said Mr Hu. The handover of Hong Kong to China in June could also have positive spin-offs for Singapore. Some 15 Hong across the Taiwan strait.

Kong-based companies are listed in the country and more are expected in the run-up to the handover and afterwards, officials say.

Some companies which do the bulk of their business in China like to spread their risk with a primary listing in Singapore. However, the share values of a Taiwanese company, Want Want Hold ings, proved relatively resilient last year when Taipei's stock market plunged as China test-fired missiles

FOREIGN RELATIONS • by James Kynge

omestic issues spill over

International developments often reflected closely the state's internal affairs

Singapore appears at times to serve as a text-book example of the old adage that foreign policy is merely an extension of domestic politics. On several occasions last year, sensibilities within Singapore found their reflection in the international

A curious saga between Singapore and its closest him a "Chinese chanvinist", neighbour, Malaysia, was perhaps the most delicate. It started with remarks made by Mr Lee Kuan Yew, the senior minister, over a rare lunch with journalists in June. Mr Lee raised the possibility of rejoining Malaysia, which threw Singapore out of their two-year union

But, Mr Lee added, such a reunification would be possible only as long as Malaysia adopted a meritocratic system in which no race held a privileged position.

His comments cut deep in Malaysia, where it is virtually taboo to debate the privileges accorded to the ethnic lav maiority minority Chinese and Indians. But Kuala Lumpur's indignation did not find full expression until comments hy Mr Goh Chok Tong, the prime minister, appeared to rub salt into the wound. Mr Goh explained that reunification with Malaysia was not on his agenda but warned: "If we fall behind and cannot make a living. we may have to ask to rejoin

Dr Mahathir Mobamad. the Malaysian prime minister, said that Malaysians were offended by the comments, which he called insincere and racist. He added that Singapore was using the spectre of reunification with Malaysia as a "bogeyman" to scare Singaporeans into working harder.

The tiff, which bas now subsided, served to illustrate that although ties between Singapore and Malaysia are close, the relationship is also complicated by historical and cultural undercurrents. as well as by intensifying economic competition.

The disagreement was also

important in a wider context with Beijing that was closer because both countries are leading lights in the Association of South East Asian Nations (Asean), a grouping of seven south-east Asian countries which prides itself on solving disagreements by quiet diplomacy, eschewing

public outbursts. Another domestic issue which spilled over into foreign policy was the government's attacks on Mr Tang Liang Hong, a candidate for the opposition Workers' Party in the January general

Mr Goh and others called a term which evokes resonances of the race riots In the 1950s and 1960s between Singapore's Chinese majority and the Malay and Indian minorities. In his victory speech, Mr

Gob made clear that there Regional Forum, which



Goh Chok Tong: reunification was not even on his agenda

were wider issues at stake: he said that as China becomes more powerful over the next 20 years, there will be an increasing temptation among some ethnic Chinese citizens to stress their Chinese heritage.

This would run the risk of alienating Singapore's neighbours and closest allies in Asean, for many of wbom China is a potential military threat, diplomats said. Singapore's government has made clear since the election that it is not moving into China's orbit.

"We are not a Chinese nation," said Mr S. Jayakumar, the foreign minister. "We should bear in mind that our destiny is with south-east Asia and Asean. That is a key point."

Mr Jayakumar added that there was little likelihood of Singapore's growing economic ties with China result-

also investing in China at a rate equal to Singapore's, he said. Asian diplomats said that China's growing political and military strength is also a factor hehind Singapore's unambiguous support for a

umar said in a recent

than those of its Asean

allies. This was because

continuation of the US military presence in Asia. "South-east Asia has never in its long history been more cohesive, confident and prepared to meet the future. This would not have been possible without America's leadership and efforts in the last half century," Mr Jayak-

> Singapore has the opportunity to engage both the US and China at the Asean

speech.



Dr Mahathir Mohamad: said

China Sea. Asean assertiveness was

meets annually after Asean meetings. The fact that Asean comprises seven economically vihrant nations speaking with a unified voice projects their influence considerably. This was apparent when senior Asean officials met Chinese counterparts near Shanghai in 1995 to discuss the disputed Spratley islands in the South

also on display at the World Trade Organisation's first was efficiently bosted by Singapore in December last year. Asean made its opposition to the linkage of labour standards and trade clearly understood during the meeting, and was seen as partly responsible for reducing the mention of labour standards in the WTO's final declaration to vague generalities. In mid-February, the Asia-

ing in a political relationship Europe Meeting - a concept floored," he said.

first mooted by Mr Goh Chok Tong, the prime minister - was scheduled to hold many Asean countries are its first foreign ministers meeting in Singapore: Few concrete results may emerge from the Asem conference but the fact that it will take place at all is seen by many

as important. The European Union will be able to confer with China, Japan, South Korea, as well as Asean nations, on a wide range of economic and for-

eign policy issues. However, some difficulties lie ahead for Asean. The group's intention to admit Rurma into its ranks, along with Cambodla and Laos. this July is sure to anger the EU and the US. From Asean's point of view too. there are some vexing dimensions to the inclusion

of the three newcomers. Senior officials say the group may grow unwieldy when it has 10 members. hecoming slower to react and more fuzzy in its proclamations. But to outsiders, an "Asean 10" may make the group an even more attractive entity to engage. Japan recently made known its desire to hold regular summits with Asean - a proposal which Singapore supports hut which has not yet been d by the group as a whole. Japan's motivation in seeking the closer co-operation with Asean was, at least in part, to seek a counterbalance to China's burgeoning

power, diplomats said. From Singapore's point of 1 view, too, closer contacts with Japan would add an extra layer of comfort in the region at a time when debate over the US strategic presence in the region is unlikely to subside. But for all Singa pore's support for the US presence in Asia and its warm ties with Washington. tiffs sometimes erupt.

One such disagreement - attributable again to domeatic politics - burst ministerial meeting, which forth during the election campaign in January. The State Department issued an implicit criticism of Mr Goh'a strategy to link the promise of housing renovations to votes. In a memorably acid riposte. Mr. Goh scribed his reaction when he heard of the State Department report.
"I can tell you I was furiYOUR SING!

ous, I was flahbergasted,

Tough lap on marathon

Continued from Page 1 the 83 seats in parliament.

But the campaign strategies it employed may bave provoked a significant level of resentment, especially among the type of young professionals upon whom the country pins its hopes.

The ruling party made clear to the electorate that the government-sponsored renovation of their spartments - which for most families represents a key hope for greater wealth - would be deferred in those areas which voted for the opposi-

Mr Goh warned that they ran the risk of letting their houses turn into "slums". A post-election deluge of

13 libel suits against Mr Tang Liang Hong, a candidate for the opposition Workers' Party, was also a focus of attention.

The writs were served by

including Mr Goh, Mr Lee Kuan Yew, the founding father of Singapore and now "senior minister", Mr Lee Hslen Loong, the deputy prime minister and othermembers of the cabinet.

Regardless of how the election was fought, the victory was an important confirmation for Mr Gob. Observers said that the prime minister might start to emerge fully from the shadow of his illustrious predecessor.

Although Mr Lee Ruan Yew still exerts considerable influence in the cabinet, Mr Goh's bolstsred standing may now lead to an infusion of his personal style into government.

His rise to power in 1990 was said then to presage a softer, more consultative approach. In the event, little changed.

There are times, too, when

"Asian Values" - personal decorum, respect for the family and the state - are being challenged by some of the material available on the Internet.

The Singapore Broadcasting Authority, the media regulatory body, acknowledges that the Internet cannot be controlled. Equipment installed to

block access to certain pornographic and other "undesirable" sites should only be seen as a "symbolic" gesture, said one SBA official. But the Internet's existence means that people are hecoming increasingly exposed to the type of hardhitting political comment (as well as to pornography) which is unthinkable in the mild mannered local media

Once again defying expectation, Singapore is leading PAP memhers to clash with values which western media companies Asia's rising power.

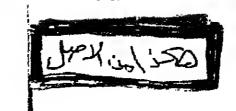
the government holds dear. - despite its notorious sensitivity to foreign media

reporting Some of the new arrivals bave relocated from Hong Kong, partly because of the high costs in the British colony and partly because of uncertainty over how China will treat the media after it takes over the territory

A few banks have also moved some operations from Hong Kong to Singapore over the past year, and some wealthy individuals have taken money out of the colony and deposited it in the city state; bankers said

Observers say that although Singapore may gain comewhat from those that quit Hong Kong, the island is far removed from China geographically and psychologically

It cannot hope to assume Hong Kong's role as a economic imperatives appear fast hecoming a hnb for gateway and conduit for



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SINGAPORE 3

Slowdown ruffled planners

There are fears of an over-reliance per cent in 1995 and 10 per cent in 1994.

The main reason for the on an industry known for its volatility

Singapore's vaunted economic planners are not fond of the unexpected. At the first sign of a disruption to their meticulously conceived scenarios, they spring sumer electronics output into action. Studies are commissioned, committees last year compared to the formed and mountains of year before, and semiconducstatistics are collected.

petitiveness were launched - a sure sign that something was amiss. One of them - on manufacturing competitiveness - was to look into whether land rents, wages aroused fears of an over-reliand other costs were too high. The other, due to be published at the end of February, was charged with making recommendations on the island's trading patterns.

The cause of such activity was a rare event. The government had to revise downward its forecast for gross domestic product growth twice during the year, from an original prediction of between 7.5 and 8.5 per cent to a final forecast of 6 per cent. In the event, the economy grew at a healthy 7 per

sues spill on

slowdown was the global slump in demand for many electronics products. Several Asian Tiger economies were affected by this downturn. severly as Singapore.

About 70 per cent of the country's non-oil exports are in electronics goods. Concontracted by 20 per cent tors - the emerging main-Last year, two important stay of the local indusstudies on the island's com- try - managed only a 3 per cent expansion.

Global demand patterns are beyond the influence of Singaporean planners, but last year's experience has ance on an industry known for its volatility. Economists worry that the

economy may soon be a virtual hostage to the monthly ticks in the US "book-to-bill" ratio, a key measure of semiconductor demand. Such uncertain fortunes are anathema to Singapore's tradition of comforting predictability and could undermine the local stock market's reputation as a relatively safe baven in an uncertain

The government, however,

electronics. Mr Philip Yeo, chairman of the govern-ment's Economic Development Board (EDB), said that any measure of retreat from a sector with such bright long-term prospects was untbinkable.

"Either you have the guts to ride the world economy as a surf rider, or you sit down and meditate. For Singapore we just ride tha wave. If the wave goes up, we go up; if the wave goes down, so be it," Mr Yeo said. But this is not to suggest

that Singapore has suddenly espoused laissez-faire economics. Far from it. As the two competitiveness studies show, the government is trying hard to limit cost At the moment, an electri-

cal engineering technician earns S\$2,101 a month; industrial land rent is S\$19 a sq metre; and the cheapest cars on the market go for about \$\$90,000. Such costs make Singapore significantly more expensive than other south-east Asian countries such as Malaysia, Thailand, Indonesia and the Philip-

The country is determined bowever, to maintain its manufacturing base at not less than its current level of 25 per cent of GDP. Officials is not hollowing out. It fear that if industry "holcent. That compares with 8.8 sees no viable alternative to lows out", people will forfeit manufacturing investment

ogies and start to lag behind. of them from foreign multi-Mr Ho Meng Kit, the national companies. And it EDB's managing director, ontlined two main areas which Singapore is now emphasising as its competitive advantages:

Speed: the country hopes

to be quicker than regional competitors to design and start manufacturing new products. It hopes then to make full use of its efficient airport and port to dispatch them to the world's shops before competitors. · Capability: With inten-

sive programmes to train local falent and relaxed rules on the hiring of foreigners, Singapore hopes to become a leading centre for the innovation and conceptualisation of new products.

Supporting both these initiatives are various new funds worth a total of S\$4.5hn which are ready to he dishursed as grants to both local and foreign companies to spur research and development over the next five years. Some companies, notably

Packard Bell of the US. chose to invest in neighbouring Malaysia last year after considering Singapore for many months. Nevertheless, statistics show that industry attracted a record \$\$6.1bn in although the currency

predicted that this year it should be able to draw S\$8.5bn and about S\$10bn annually by the year 2000. These figures compare with total commitments in 1995 of

S\$6.8bn. Value added per worker in the electronics sector rose to a projected S\$123,000 in 1996 from S\$119,000 a year earlier. This contrasted, bowever. with the picture in the wider economy where productivity fell 2.8 per cent in the third quarter of the year, compared with an increase in the whole of 1995 of 3.6 per

. But although last year's problems were brought on by a cyclical sag in global demand, structural factors also acted to depress some parts of the economy. Shipyards had another bad

year as competition from the Middle East and China undercut them for cost. The tourism and retail sectors recorded a lacklustre performance as bigher prices tarnished the country's repntation as a "shoppers' para-

The strong Singapore dollar has done much to make life difficult for the retail and tourism businesses,



last year at around S\$1.41 to the US dollar.

Mr Richard Hu, finance minister, said that a gradual appreciation in the Singapore dollar would be "desir-dollar would belp keep inflato be an oasis of Singap able". Although some parts tion, estimated at 1.4 per rean efficiency in an other remained stable for most of of the economy may suffer cent last year, under control.

because of a stronger local dollar, "you can't manage a currency to suit particular sectors", said Mr Hu. He added that an appreciating dollar would belo keep infla-

In May last year, the go arnment took steps to cur speculation in the proper market, with the result tha residential prices fell over the year, by as much as a per cent at the luxury end

Mr Hu said there were r plans to lift the measure ecause tha declines in valu have so far been "modest The falling property value bave been welcomed h many, especially young Si gaporeans who have bee worried that they wou never be able to afford the

own apartment. The high prices of apar ments and cars are the ma reasons behind the prod gious savings habits of Si gaporeans. Economists est mate that savings last ye amounted to some 45 pe cent of GDP. A large surply in the current account of the balance of payments - which was S\$21.8bn in 1995 - wa another factor applying upward pressure on th exchange rate.

Recycling the surplus one of the government main preoccupations ar lies behind its drive t expand into the region. No only are private companie being encouraged to branc out into the markets south-east Asia and beyon the government is also his ing a trail of its own. It ha set up industrial parks China, Vietnam, India ar Indonesia, each one seekir to be an oasis of Singap wise difficult environment.

ELECTRONICS • by Elizabeth Robinson

Focus on restructuring

Although the slowdown was predicted, its rate caught some by surprise

Singapore has plugged itself for us the need to speed up into electronics in a big way. the restructuring of the Electronics output accounts industry," he says. This for some more than 50 per restructuring is aimed at cent of the island's mapufacturing and the industry employs 35 per cent of workers in the country. Most of the big names have a presence there, either as a regional headquarters to coordinate sales and market- as data storage and disc

my invested in one area. last year's slowdown in electronics probably caused a few jitters, although Singapore is not letting it show. Growth in tha country's manufacturing sector slowed from 18 per cent to 9 per cent thanks to the global downturn in consumer electronics and a slump in D-Ram prices, according to Singapore's Economic Development Board. Analysts say the problem was compounded by inventory writeoffs but they expect 1997 to be less volatile. Mr Yeo Cheow Tong

reshuffle, said that although the slowdown in the sector lift the industry's total outwas predicted, the speed caught some by surprise. The downturn confirmed

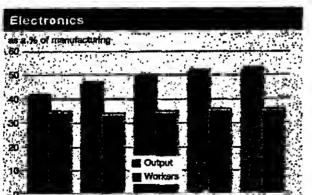
moving Singapore up the technological and value-added ladder and to the forefront of research and development

value-added products such ing, or as a manufacturing drives cushioned Singapore against the worst effects of With so much of the econ- the slowdown. A 31 per cent

automation products helped put from the island to \$\$58bn in 1995.

Mr Llow Voon Kheong, bead of electronics at the EDB, confirmed the need for Singapore to diversify, especially given the slowdown in consumer electronics. But he said Singapore was "not going to give up" on that sector. The diversification is The bias towards higher focused on retaining high valne-added products and being the home to the development stage of the indus-

Mr Lai Yeow Hin, bead of

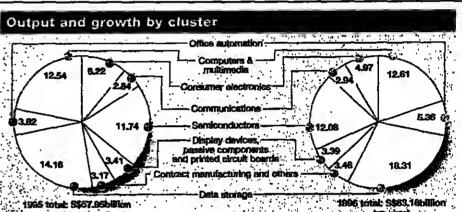


ister for trade and industry increase last year in the out- electronic systems at the until January's cabinet put of data storage and office EDB, says foreign companies should take advantage of Singapore's highly skilled workforce by designing new S\$63bn, compared with products there and exploiting the island's facilities for the early stages of produc tion. This would allow the high profit margins that newly-launched goods often attain to offset Singapore's high production costs. As such products age, and their profit margins narrow, production should be moved offshore to parts of Asia where labour and rental costs are

> Mr Ho Meng Kit, tha EDB's managing director, says that as product life cycles shorten, whichever vation projects being con-company can bring its prod-ducted by companies includ-include the manufacture of products and low labour utilucts to market first will gain the advantage. He cited Seagate, which

was assembling its 21 gigabyte disc drive in Singapore, as being able to command high prices because of the lead manufacturing in Singapore gave it. He conceded. however, that when the time came to drop the product's price, Singapore might not be so competitive. We are not just about

providing (manufacturers) with a stable environment," he said. "We must be able to



provide the speed to respond to the industry."

The development of these Last year, the EDB granted and accounting for 1 per chain and had identified \$\$26m to 17 electronics inno- cent of the island's GDP. Its some industrial clusters ing Western Digital, the US disc drive maker, and SCI inkjet printers as well as tract manufacturer.

Such initiatives are aimed at Singapore being well positioned for what analysts expect will be strong growth in south-east Asian electronics. They say Asia-Pacific markets will increase in importance in the longer term as companies shift their production there to take advantage of the skilled labour and growing market for the end-products.

Hewlett-Packard, tha US electronics groups, abides by this school of thought. It is products fits with Singa- one of the biggest privatepore's desire for more sector companies in Singaresearch and davelopment. pore, employing 8,500 people

regional hub services.

Hewlett-Packard aims to lift revenues from south-east Asia to \$3.5bn by the year 2001, compared with \$823m last year. This increase, it says, will largely come about by focusing on high valne-added products such as personal computers, as well as growth in areas such as Indonesia. The company says PCs sales are the fastest growing part of its business in the region.

Mr Cheah Kean Hunt, Hewlett-Packard's managing director for the region, confirmed that the Singapore government was actively trying to move up the value isation that fitted Singapore's economic and demographic conditions.

He said that his company was also driven by these economics to search out lower costs of manufacturing. The company was making inklet printers in China, using research and planning conducted in Singapore. "Singapore is regarded as a strategic location for Hewlett-Packard overall," he said. This will chaer the EDB. Last year several companies moved off the island, espe- ply and demand situation.

cially to Malaysia. retrenched their operation as labour costs or price fal hit margins.

In June, Syquest moved i manufacturing operations existing facilities in Mala sia with the loss of abou 1,000 jobs, citing high labor costs and the desire to l more competitive. The mov was mirrored by Maxtor, tl US disc drive maker, which shed 500 jobs.

Mr Lai, acknowledged the companies are moving Malaysia basically to tal advantage of cost" but sa Singapore boped to comb this by competing on "time-base" and "capabilit base" - offering a one-sto manufacturing environmen and a highly skilled wor force. He forecast that Sing pore's electronics industr would grow 10-15 per cer this year, a figure describe

Certainly, companies a continuing to underline the confidence in the island industry: last year som \$\$3.29bn was committed fixed assets, almost equal from Japan, the US ar

Singapore. Analysts also point to brighter outlook, sayir D-ram prices are unlikely fall at the same rate as la year and thet the industrials been forced to move towards a more stable su

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Competition takes off

Some of the world's leading operators are believed to be interested

"No price wars please, we are Singaporean."

This is not quite bow the Telecommunication Authority of Singapore (TAS) describes its policy on competition. But in essence it is tha kind of scenario the regulator would like to see when the first challenge to the monopoly of Singapore Telecommunications (Sing-Tel) is mounted on April 1.

Tha TAS wants sustainable competition rather than predatory pricing and new entrants to the republic's fast-growing telecoms industry will find themselves with less room to manoeuvre than was the case when liberalisation took place in other markets such as in Britain.

In less than two months' time, MobileOne (Asla), a mobile phone and paging operator, and two paging companies, ST Messaging and Hutchison Intrapage. will roll out their networks. They will pave the way for fully-fledged competition in the fixed-line domestic and international services in the year 2000 when SingTel's monopoly on basic telecoms

executive of MobileOne, rules out aggressive UK-style promotions when his company launches its network. ferent from the rest of the world in that there will not be a distortion of the hand-

set market. The regulators have said that the handset market will be ieft alone; leOne can win new customyou are not allowed to cross subsidise, so you wouldn't from SingTel with better see the very rapid reduction in handset prices that was the characteristic of Australia. UK and US markets.

What we will see is a gradual erosion of handset prices as world volumes build up.

"The easiest thing in the world to get rapid growth, to bring in people, is to subsidbrings in people who can't bers. sustain the cost of the cellu-

they drop out. MobileOne plans instead to give SingTel a run for its money on the network service front. Here, its ebility to underprice the dominant carrier is also limited. Singapore's mobile phone charges are already among the lowest in the world. SingTel's shareholders in operating rates, for example, are half those of Hong Kong's market leader, Smartcom. Its classic package is S\$45 a month with calls during peak bours at 20 cents a minute and 10 cents a minute at offpeak

rates, compared to Smartcom's basic package at HK\$400 (S\$75) and HK\$1.20 (S\$0.22) a minute. MobileOne is owned by two of Singapore's largest corporations, Keppei Corporation and Singapore Press

Holdings, Cable and Wireless

and Hongkong Telecom.

MobileOne aims to capture 30-50 per cent of the market share in three years

Mr Montefoire, an Englishman with more than 20 years' experience in the tele-Mr Neil Monteflore, chief coms business, joined the company last year from Hongkong Telecom CSL where he was director of mobile services. Before that, He says: "Singapore is dif- he bad worked for Cable & Wireless Systems (Hong Kong), Paknet (UK), and Chevalier Telepoint (Hong

> He believes that Mobiars and attract existing ones packaging of its tariffs to suit individoal lifestyles, a higher quality of service, and with frills such as messaging, voice mail and use of data services.

A basic form of number portability which mechanically forwards calls to a new number will allow MobileOne subscribers to retain ise handset prices. But that their existing SingTel num-

Mr Monteflore admits that

bill and they say 'wow' and significant technological ags. It plans to invest edge over SingTel Mobile-Link, "It's hard for anyone next two years in its digital to say there's a technology story these days; there isn't five-year pian to invest really. We have the advantage of a clean sheet of paper, we haven't got any iegacy system. We have a wealth of experience in our

> communications. "Cable and Wireless operatea 30 mobile eystems around the world so we can get the data from all the systems. With a clean sheet of paper, we have the chance to buy the very latest technoiogy to suit the environment. For example, we can place our base stations where we want to place them, and not co-locate with perhaps an earlier technol-

MobileOne will offer customers the GSM (Global System for Mobile Telephony) system when it launches and Code Division Multiple Access later in the year. Restricted competition notwithstanding, the company aima to capture 30-50 per cent of the market share in three years' time. By then, it bopes that lower mobile phone charges and an increase in hype and awareess as a result of competition, will raise the current penetration rate of 12 per cent of the population to 30 per cent.

There are currently 300,000 mobile subscribers in Singapore and SingTei signs up more than 7,000 new users each month. Last year it raked in \$645m in revenue from its mobile operations.

SingTel is not taking the impending competition lying down. The government-controiled company began preparing for the competition five years ago when it changed its legal status and corporate culture from that of a statutory board to a corporate entity. A spokesman says: "To

stay ahead of the competition, we bave focused on three key areas: coverage, customer service and competitive pricing."

It has put in more base stations as well as using microcellular, hierarchical

lar service. They get the first MobileOne will not have any mobile phone network coveranother \$\$100m over the mobile networks, and has a S\$131m to boost its paging infrastructure

> To spruce up customer service, it employs technology for tracking customers and has also put in place a 24hour customer care hotline. "Our pricing will be competitive and this includes

having pricing packages that

will suit the usage patterns and lifestyles of our customers," the spokesman added. Although its monopoly for basic telecoms, including international calls, will only expire in the year 2000, Sing-Tel has been compelled by the TAS to lower its international direct dial (IDD) calls tariffs through a price control mechanism which regularly checks the international competitiveness of its

The average charge for an IDD call has dropped 36 per cent in the past five years, from S\$2.67 a minute to S\$1.70 a minute. But this has been more than compensated by an increase in voiume, SingTel ran um S\$1.8bn in revenue from international telephone calls in the financial year 1996-96, representing a 32 per cent rise from S\$1.4bn in the financial year 1992-93. International calls traditionally account for half of its earnings. The group's net profit stood at S\$1.5bn last year, up 48 per cent from three years ago.

Another round of IDD rate cuts, effective from January 1, will cost the company S\$120m a year. To mitigate the impact of falling rates, the spokesman said SingTel has been stepping up its marketing efforts, and also examining ways to lower the accounting rates - that is the charges it pays to other countries for calls going into those countries from Singa-

Interconnection will provide a new source of revenue on board. Mr Montefoire said the interconnection rates were "reasonable." The TAS, he added, had learnt from the experience of countries cell structures" to expand its such as the UK where it was in 1990. From a high of \$\$358



shown that the incumbent exclusive rights in domestic two new licences in domestic

carrier could make life difficult for competitors.

Interconnection arrangements will be negotiated with SingTel soon for basic telecoms services which will ba freed up seven years before the company's original 2007 monopoly deadline. SingTel has agreed to S\$1.5bn compensation from the government which said

and international services earlier than required because of rapidly advancing technologies and because it wants to make Singapore a regional telecoms hub.

The early expiry was tabled in Geneva as part of the republic's offer to help move forward the World Trade Organisation's telecoms negotiations. The govit decided to terminate its ernment will award up to-

and international services in mid-1998 and plans to call pre-qualification tenders on March 1.

Some of the world's leading telephone companies, including British Telecom, C&W, Sprint, MCI, Deutsche Telekom, Japan's NT&T and French Telecom, are believed to be talking to potential local partners including the MobileOne important telecom hubs.

shareholders, Keppei Corporation and Singapore Press Holdings. Sembawang Corporation, and Singapore Technologies which is partnering Singapore Power, to bid for the licences.

Industry observers do not expect to see more than half a dozen bids. As one telecoms consultant says: "The local partners are confined to the three or four GLCs (Government-Linked Companies). Companies without the political clout and financial strength of the GLCs. don't stand a chance in hell. Foreign companies want to get in bot they are not stupid so they all want to go to bed with Singapore Technologles, Sembawang or Singapore Press Holdings."

Foreign carriers which are part of a global alliance are said to be particularly attractive to local bidders because they would want partners which can give them immediate access to the global public switched network. At stake is a lucrative S\$3bn market. The winners will also be able to gain a foothold in one of Asia's most

THE RETAIL SECTOR • by Justin Marozzi

Paradise' is in dire straits

Structural problems must be addressed before the general gloom

begins to lift Behind the gleaming facades of department stores on Orchard Road, the Oxford Street of Singapore, there are a lot of empty shops and anxious retailers struggling

to avert a fourth successive year of iosses Hampered by a Singaporean dollar which has appreciated by 13 per cent against a trade-weighted basket since 1992, the retail sector of the former "shoppers' paradise," heavily dependent on spending by overseas visitors, continues to find itself in dire straits.

Orchard Road itself relies on tourists who account for up to 80 per cent of its sales. And, although average tourist expenditure has started to pick up, at \$526 per head for 1995-1996 it is still a long way below the \$761 recorded per person per day in 1989, spending of the average Japanese visitor fell to S\$229 in

Last year witnessed the departure of Lane Crawford, one of the island state's betstores, which had posted six months of the year. Galeries Lafayette, the French retailer, and Kmart added to the list of those departing. The strong domestic cur-

rency has two negative spinoffs for the retail sector. First, the attractiveness destination for the country's

of Singapore as a shopping neighbours inevitably diminishes. Tourist arrivals begins to lift. Despite last stressed executive.

increased only 2.2 per cent to year's departures from the 7.3m in 1996, missing the retail scene, the recurring government's target of 3-5 per cent. The all-important Japanese market recorded its first year-on-year decline, prompted in part by an above-average hardening of the Singaporean dollar against the yen. The number of Taiwanese visitors, another important spending group, also slipped 6 per

cent Second, Singaporeans themselves are increasingly likely to make trips to Kuala Lumpur or Jakarta, newlyemerging challengers to Singapore's traditional preeminence as a shopping destination, where they can find the same products at lower prices. And, as previously closed neighbouring economies gradually liberalise and relax import tariffs, Singapore further loses its competitive edge.

"This problem isn't going to go away," says Mr PK Basu, director of regional macroeconomics at Union Bank of Switzerland in Singapore. "It can be temporarily relieved by the reduction of retailing capacity as I problems will always reemerge because structurally there will always be the real appreciation of the Singapoter-known department rean dollar to contend with - and consequently the secheavy losses during the first tor will be losing competiss to neighbours Kuala Lumpur.

One bright spot on the flattening out of non-car retail prices which have been in steady decline for the past 18 months.

Other structural problems, however, must be addressed before the general gloom

retail scene, the recurring problem of overcapacity may continue to haunt the sector.

The average rental value for prims upper storey units fell 11 per cent last year. Between now and 1999 another 42m sq ft of new retail space will come on stream, adding to the existing 19.8m sq ft which Edmund Tie & Company, the property group, estimates at 10 per cent oversupply.

There are not enough retailers and new concepts from existing retailers to absorb that space," says Ms Wang Look Tsin, executive director for retail at Edmund Tie & Company. "Fresh ideas are not coming from foreign retailers because they are not attracted by a small market of 3m people. Unless they have plans to enter Singapore to tackle regional markets, it's just not worth it for them."

After meetings with the Singapore Retailers' Association, the government has said it will put a brake on the amount of land lt releases for retail development. But observers believe believe it now has been, but retailers themselves need to sharpen up their act and improve the poor levels of service by attracting higher calibre sales staff and enhancing the image of the work. Steep labour costs com-

bined with an undersupply of qualified sales personnel remains a structural malaise from which retailers have horizon, says Mr Basu, is the yet to recover. Retailers, so the argument goes, should begin tracking and predicting new shopping trends. focus on making shopping fun and offer varied concepts such as "lifestyle" products which cater to the busy and

cess of niche stores and brands as one area which retailers have been slow to exploit but which have produced healthy returns. Tha arrival of Starbucks, Spinelli Coffee and Coffee Bean &. Tea Leaf has brought "coffee culture" to Singapore and brands such as Guess? and Armani cater to the statusdriven youth market.

ha

evape

One of the government's latest initiatives to attract visitors is Tourism 21, a blueprint for the development of the industry which includes the "Mall of Singapore" project, designed to increase the number of tourists to 10m a year and annual tourism receipts from S\$11.6bn in 1995 to S\$16bn by 2000.

Beginning in Japan, the tourist promotion board will launch a series of "Singapore Fever" campaigns targeting overseas spenders. But there are limits to what it can do to assist the sector.

"I have no magic formula to help the industry turn around," Mr Yeo Cbeow Tong, the former trade and industry minister told retailers last year. "Individual retailers will have to examine their in dividual circumstances and business plans, while keeping in mind the larger forces at play."

Fresh challenges such as on-line shopping through the internet will continue to test Singaporean retailers. Some electronics products sell in the US for half the price.

Billed by one analyst as "the year of the shake-up", 1996 left a lot of problems: unresolved. The sector is still in need of extensive. restructuring and rationalisation before it can return to the pink.

REGIONALISATION • by Elizabeth Robinson

up operations in areas of whole park is operational in

The Economic Development Board

co-ordinates industrial parks

The outline of Singapore may be barely discernable on a map of Asia, but tha country has over the past few years burst out of the physical confines of its island to clone itself in other parts of Asia and expand its economic zone.

This "regionalisation" drive has in particular seen Singapore attempt to create industrial parks in selected pockets of Asia that use Singapore's expertise in already in operation in management and production Suzhou in China and in Vietat local rates of pay and property prices.

This allows Singaporebased companies to extend the depth and scope of their Bintan Industrial Estate. domestic operations while providing them and foreign tenants with the infrastruc- reposition Singapore's comexpect in Singapore. It also provides Singapore with pore consortiums involved in a cheaper workforce. In this return on their substantial way. Singapore companies overseas investments. can concentrate their highmargin and headquarters expected to be 70 sq km in

already doing when they set healthy returns when the says: "In the longer term, it we follow them?"

Him, director of the EDB's international business development division.

"Business moved in before government. The EDB go in as well in a more added that in those parks where the EDB was now invoived there was a brand name and the expectations that went with it.

Last month saw the topping-out ceremony of the EDB's latest such development - an information technology park in Bangalore, India. Other parks are nam. Indonesia has the Kari-mun Marine Industries Complex, the Bintan Beach International Resort and the

The flagship projects are iong-term investments to ture, facilities and manage- panies in the heart of other ment they have come to Asian markets and it may be some years before the Singaaccess to a wider market and the various parks see a The Suzhou park, which is

operations in the island, but size when fully developed, is move manufacturing to "not making the kind of cheaper, but equally well- money bankers would be happy about", according to The scheme is co-ordi- the EDB, but 78 projects nated by Singapore's Eco- have already been estabnomic Development Board lished, and a total of \$2.1bn which facilitates and focuses has been invested. Although low labour costs and effithis overseas investment. Suzhou is at present a "huge The project is an extension drain on resources", the not enhancement but compe-

trial park," said Mr Ho Meng nomic linkages." Kit, EDB managing director.

Although the long-term may be some way off, they organised manner?" He are yielding other gains. They are belping to attract business to Singapore itself from foreign manufacturers as companies feel that they can set up manufacturing operations in Singapore with the option of moving with low risk into one of these

parks should their Singapore

operations become too expensive. The Bangalore park, which should be officially opened this summer, bas so far signed up 12 companies including Hitachi Asia, Hitachi Microsystems and Tata Consulting Services. Mr Lim Neo Chian, chairman of the park'e executive committee, tries to ensure a smooth entry for tenants. He deals with many of the local rules and regulations "so that

they will not have to face more of these difficulties". Mr Lim says that Bangalore ahould make a profit by 1999 when the first stage of its devslopment will be mostly full. He says that an occupancy rate of over 60 per cent would allow it to break even.

There is always the risk cient structures, will provide

is not just economic benefits China, India or Vietnam, five to 10 years. "If China but political benefits too. We according to Mr Chua Taik can sustain growth, the are really thinking about going is good for that indus- long-term political and eco-

The parks helped make Singapore the fifth-biggest... goal for these parks to be foreign investor in China thought: Why should we not profitable in their own right, last year and the 12th-biggest in India. A recent development in Vietnam, opened last year, has already received commitments of \$75m from 13 international. tenants.

These projects form the rump of Singapore's direct investment into Asia, which last year totalled \$8bn. More than a quarter of the investment was directed into Indonesia where two flagship projects - Karimon Marine Industries Complex and the Bintan Beach International Resort - became operational last year, joining the Bintan Industrial Estate which has already established itself as an electronics site with tenants such as

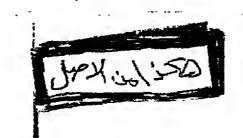
Sumitomo Metal Mining This regionalisation programme is still in its early days, but the EBD has no when our tenants come in, current plans for more flagship parks, having reached a ceiling of what it can manage. Besides, it says, Singaporean companies occupy industrial parks all nver Asia where the EDB is not involved.

Although Singapore's regionalisation is concentrated on Asia, lts inspira tion comes from much furthat these sites, with their ther afield. "We compare ourselves with Norway or Sweden " says Mr Ho M Kit. "They have many world of what companies were EDB is confident it will see tition to Singapore. Mr Lim class companies. Why can't

Exhibition Centre

Date		Event No.	of Eshibitors	Date		Event N	o. of Exhibitors				
I - 3 Apr		Food Ingredients Assa '97	227	12-14 May		Oceanology International Pacific Rim	150				
2-4 Арт		Mets Asia '97 Energy Week Asia '97	250 200	13-16 May		Tan Free Assa Pacific '97 SIBEX '97 - 15th South East International &	242 200				
3-6 Apr		Cosmetics, Hair, Beauty & Fashion '97 Singapore	100	TT-17 (May	_	Construction Exposition	200				
g. Apr		Interop DotCom NetWorld + Interop - the Networking Summit in A	80 su 300			Incorporating: AIHEN '97: 3rd S E Assan International Studding					
9. 2 Apr		Security Assa '97 Fire Safety & Rescue Assa '97	280 86			Services Exposition AIDEN *77: Frd SE Asian International Hardware Exposition					
		Boat Asia '97 Incorporating: Tackle Asia '97	250			REHVAC '97; 2nd S E Asian International Refrigeration, Heating, Ventilation & Air-con Exposition A/E/C System '97					
		Manna Asia '97' Commercial Craft Asia '97 Water Sports & Dive Expo Asia '97 Asiam International Crift Fair '97 Jebid on conjunction with Asiam International Handscraft Fair '97 Asian International Stationery Fair '97) (AIF)		16-18 Nay		Asian Diver Exhibition & Conference 97	270				
	_			22-25 May	D	Zoorama 1997 Aquarama 97	52 110				
22-25 Apr	_		530	27-30 May	\Box	Asia Pack 97/Asia Print 97 (AIP)	400				
				2-6 June		The Annual Meeting of the International Society for the Study of Lumbar Spine	hy Z₹				
	О	Asia Card Technology '97 Incorporating: Asia Banking Technology '97 InterAirport Asia '97	50	3.5 June	Ţ	Pharmaceutical Ingredients Asia '97	120				
	0		150	8-13 June		19th International League Against Rheumatism (ILAR) Congress of Rheumatology	220				
		ScanTech Asia '97	80	a. 14 June		Asia Telecom 97	400				
23-27 Apr		Consumer Goods Asia '97 - A Showcase of Products from Asian SMES	230	II-15 (une		11th International Symposium on Contact Dermatitis	15				
		Art Expa '97	150	17-20 June	C	Shop Dengn Asia	207				
24-29 Apr		TRESORS '97 - International Fine Art & Antiques Fair For Asia (AIF)		15-20 June	ū	Cannea 97 - The International Canadalung Technology Exhibition	180				
ló Apr - I May	_	Homemakers '97	120	20-29 June	ū	World Book Fau '97	300				
28-29 Apr		EDJCOM '97 Conference and Exhibition on Electronic Data Interchange	20			Tech World Chinese Book Fair World English Book Fair World Electronic Book Fair					
-S May		SEMICON Test, Assembly & Packaging	071	20-29 June		The PC Show '97 Singapore	350				
5-9 May		IMDEX Asia '97 - International Maritime Defence Exhibition & Conference Asia 1997	350		_	Incorporating: The Software Show '97					

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Sues spill 0

EDUCATION • by James Kynge

A gentle revolution

it is hoped that all schools will have classes on how to think

Mr Edward de Bono, the master of lateral thinking, has become something of a messiah in Singapore.

His books are selling rapidly in the city-state's book shops; children are taking extra-curricular classes to learn his methods; and when education officials speak his name they do so with a respectful solemnity.

The reason for his burgeoning popularity is a gentle revolution in Singapore's educational philosophy. The island's schoolchildren have for years outdone others in international maths and science tests, and their average of 4.6 hours of homework a

This is where Mr de Bono comes in his assertion that creativity can be taught and his prescriptions on how to do so have baen taken to

The motivation for the change is economic. Mr Goh Chok Tong, the prime minis-

Doubts seem to have evaporated

January's poll victory may help Mr Goh emerge from the shadow

Mr Lee Kuan Yew, Singapore's founding father, ter to Mr Goh Chok Tong in the character of his succes-

He suggested that Mr Goh those residential precincts should consider seeing a psychiatrist to overcome a PAP would have the renovasomewhat wooden style tion of their governmentwhen speaking in public. He built flats deferred. It was a was also concerned that Mr potent ploy; some 86 per cent Goh tried too hard to accom- of Singaporeans live in such modate too many people. . . flats and renovetions to

But any lingering doubts them can add about S\$10,000 in Mr Lee's mind appeared to the value of a property. to evaporate in January when Mr Goh fought the the whole of Singapore will toughest of campaigns to be bustling away, and your lead the ruling party to a estate, through your own resounding election victory. choice, will be left behind. The prime minister publicly staked his reputation on winning a clear endorsement

"Having gone through such a searing heat when interests. But many young everything was at stake, you either come out genuine porcelain or you're cracked. They [tha party leaders] came out porcelain," said Mr Lee. "So I'm very pleased. I'm very satisfied that he [Mr Goh] has it in him," added Mr Lee, 73, who still wields considerable influ-

Observers say that the win will do much to enhance Mr Goh's stature in the ruling elite and may help him emerge at last from the shadow of Mr Lee, who is 73. The precise balance of power between Mr Lee and Mr Goh is difficult to ascertain, but with Mr Lee'a health somewhat in doubt, the younger generation of ministers are looking increasingly towards Mr Goh, 55, for advance-

maratho

It was, however, the manner rather than the margin of the election victory which proved more revealing about Singaporean politics. A few months before the polls, electoral boundaries were redrawn and the number of in the past is not necessarily single-seat constituencies a guarantee of future sucwas reduced to make way cess.

has dawned that these stndents are expending too much energy in the wrong direction. They memorise and regurgitate too much. hut are not given enough chance to create and think critically, teachers say.

ter, voiced his concerns at a Teachers Day rally last year. "Employers felt that our school-leavers and graduates

are hard working and co-operate wall as team members. But most required too much hand-holding and had difficulty working inde-

field an impressive team for

When the nine-day cam-

paigning period got under

"In 20 or 30 years' time,

Goh warned voters.

freedom to choose. Others.

rean society is founded. Since the election, several

was facing six. Mr Tang has

heen told to aet aside S\$11.2m to cover liabilities

which may arise from the

in the way Singapore runs

cabinet reshuffle in January

star, as the new minister.

But the reforms in schools and universities are not

"western-style" liberal demo-

"Do you think we could

have done even half of what

years if we had a multi-party

system and a revolving-door

government?" Mr Goh asked

have done just as well if we had a government which

was constantly being held in

check by 10 to 20 opposition

members in the past 30

Few Singaporeans would

quarrel with the govern-

ment's record over the past

30 years hut many do argue

that the authoritarianism

which served the nation well

"Do you think wa could

during the campaign.

political arena.

cratic values.

It is unlikely that the elec-

legal cases.

the multi-seat races.

POLITICS • by James Kynge

The effect of such changes was to disadvantage the opposition parties, which have a few well-known indiof Mr Lee viduals but lack the depth to

is not one to mince his words. Before he handed over the job of prime minis-1990, he worried aloud about himself into the fray. He

from the people.

ence as senior minister in tha cabinet

The ruling People's Action Party (PAP) put in its best electoral performance for 16 years, seizing 81 out of 83 seats in parliament and winning 65 per cent of the popular vote. The triumph erased memories of Mr Goh's first election in 1991, in which the party gained only 61 per cent of the vote - its lowest ever - and lost four seats to the opposition.

The win should also help put to rest any residual notions that Mr Goh was a mere "aeat warmer" who will vacate his position when Brigadier-General Lee Hsien Loong, the deputy prime minister and son of the elder Mr Lee, is ready to accede. Indeed, some observers now believe it is no longer a certainty that Brig-Gen Lee - who is said to have recovered fully from the lymphatic cancer he had in 1992

- will ever hold the top job. Since the election, Mr Goh has announced that he will serve out his full term until mid-2002. He did not say whether he plans to run

By the year 2000, day puts most pupils in the pendently. They were also not strong on initiative and not strong on initiative and But, of late, a realisation in persuading others to new

ideas," Mr Goh said. The pace of technological change and tha deluge of information available to modern businessmen has made it important that children do not just amass facts and figures in achool but learn bow to prioritise information, generate new ideas

and apply them quickly. "The knowledge that [children] pick up in school could obsolete in a few years," Mr Goh said.

The reforms have been gradual so far but the pace is picking up. Pupils in five secondary schools last year were taught "thinking skills" lessons once a week. This year 20 more schools will enter the programme. By the year 2000, it is hoped that all schools will have classes on how to think, says Mr Tan Yap Kwang, director of the planning division in the ministry of education.

The lessons are based on Mr de Bono's hooks and involve teachers asking Programme - an attempt to provocative questions" such as "Think of a sausage and design an umbrella" or engines on the roof", teacb- counterparts in the west, the initiatives being pursued in scheme is open to both local

ers said. But they acknowle edged that such tutorials would have a limited impact unless elements of creative thinking were introduced into examinations

Progress on this front has been limited. The National University of Singapore (NUS) has experimented with some "open" examinations in which students are allowed to consult reference books during the exam. In schools, though, meaningful ways of testing creativity and critical thought are still being devised.

Mr Bernard Tan, dean of the faculty of science at NUS, said that several initiatives have been taken in univarsities with the ultimate aim of producing graduates who are able to compete in the workplace with the world's best. Flexibility has been introduced into degree courses, whereby a student can now take five years to complete a three-year programme.

More significant, perhaps, is the Talent Development address a perennial criticism that while Singaporean students on average were more Design cars with their knowledgeable than thair planning machine that the be tied to results. The



island produces far fewer high flyers. Two dozen gifted students picked to pioneer the programme this year will be exposed to a more interdisciplinary approach than other students. Thus students of physics will be given tutorials in areas of biology, chemistry and other subjects that might hear some relevence to physics.

There will be other perks too. Nobel prize winners visiting Singapore will be asked to talk to these students, Mr

Bernard Tan said . It is a measure of the syn-



schools and universities find their mirror image in industry. Last year, the government launched two programmes to promote research and development in industry.

One of these is a S\$4hn fund which was allocated lste last year to spur more R&D over the next five years. Under the programme, which is administered by the National Science and Technology Board, the government will meet up to 50 per cent of the costs of an R&D project, and the chronisation of Singapore's grants will not necessarily

and foreign companies and companies such as Sony and Hewlett Packard have

already benefited from it. Another initiative is the S\$500m Innovation Development Scheme which stumps up money for new product development. Launched last year, it has already committed S\$131m in grants and is almost certain to be topped up before its five-year life expires. An unlimited number of foreign researchers will also be allowed into the country.

But all this presents a real challenge to the government. mind. It is widely recognised that

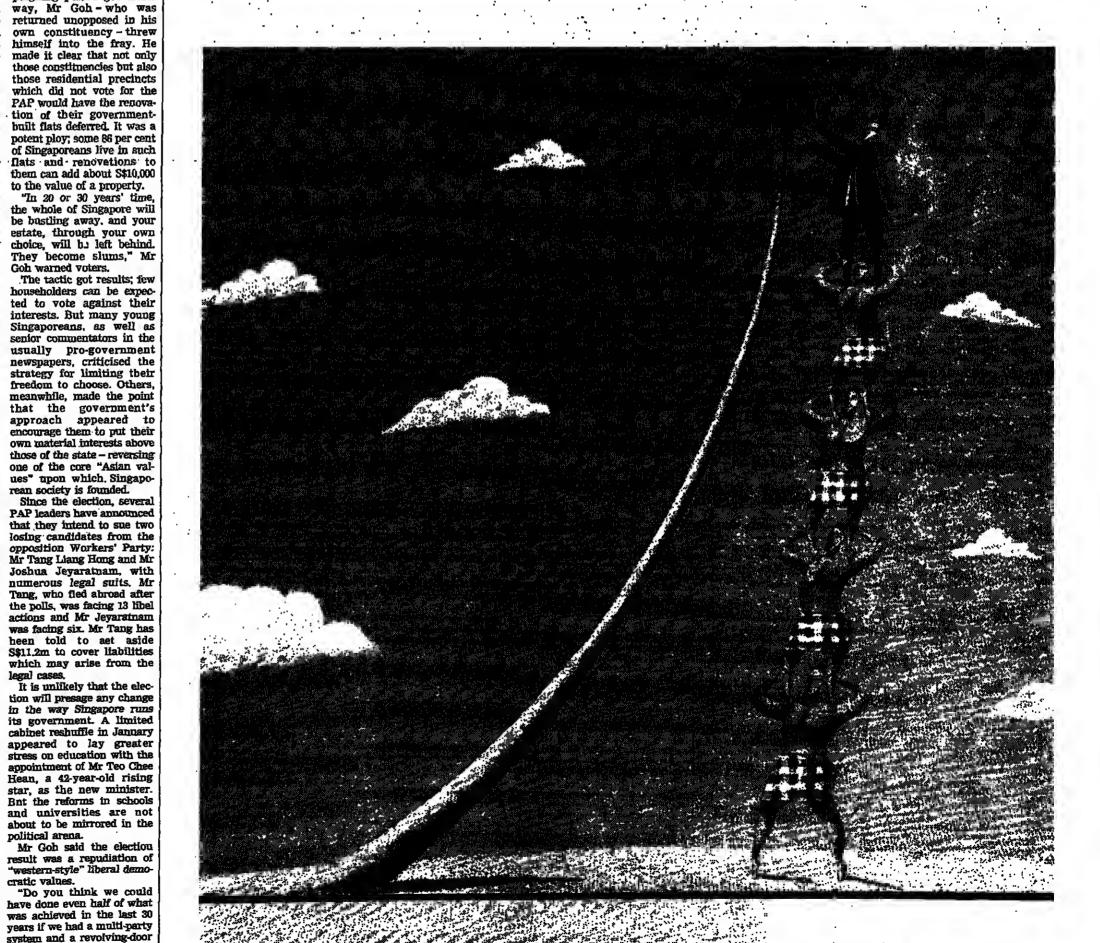
tem bas been the foundation of the island'a extraordinary economic success, as well as its obedient, conformist society. Tinkering with the sys tem, then, risks causing the economic engines to wheeze and sputter. It could also groom a new, more adversarial generation less willing to

directives. And what would happen if children begin en masse to ape the icons of rock music creativity or, even worse, the punks? The establishment has other role models in

accept the ruling party's

"Bill Gates is not a punk." Singapore's education sys- says Mr Tan Yap Kwang.

IN ASIA, NO ONE EVER MADE IT TO THE TOP WITHOUT A HELPING HAND.



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Gateway to the region

Competition is increasing but new technology helps Singapore to stay ahead

There are not many people hanging around the world's second-busiest port. That is because the Port of Singapore is increasingly using of which the PSA is the biginformation technology and automation to position itself signing in July last year. as the gateway to south-east

Lorries entering the port barely beeitate at the entrance as they are scanned and instructed by computer where to leave or collect tbeir load. Similarly, approaching ships, of which there are about 300 a day, are allocated their berths well in advance and are required to give details of their cargo so that the cranes can immediately start the load turnaround. Last year this operation was cut from an everage of 14 bours to 11 hours 12 minutes.

The IT drive is only one of many steps planned by the Port of Singapore Authority. There are also plans to expand the port's expertise to other geographical areas. by forming joint ventures to create ports in its own image in south-east Asia and beyond: and a move towards a stock exchange listing, perhaps as early as next year.

The main reason for the expansion is that the port sees rapid growth in shipping in south-east Asia and it wants to harness this. Mr Khoo Teng Chye, the PSA'a chief executive officer, estimates that in terms of volumes, the Asia-Pacific shipping market is currently around 60m teus - 20ft equivalent units, the industry's container measurement - and this could double by the year 2000. "With such good growth in the region, it is essential all ports in the region upgrade. We can't handle all this growth our-

selves," he says. But the port aims to handle a great deal of the growth, beating regional competition from ports such as Malaysia's Port Klang, by upgrading efficiency and

The "regionalisation" of the port has already begun. Last year saw the signing of its first overseas joint venture. The operation in Dalian. northern China, is "part of our international expansion strategy", says Mr Khoo.

Under the deal, the port of Dalian is 49 per cent owned by a Singapore consortium gest shareholder. Since the growth has increased 17 per cent_ according to Mr Khoo. and "operations have improved tremendously".

We are boping to develop Dalian into a major hub in northern China, and possibly in northern Asia," be says. The total Singapore invest-

ment in the project was S\$600m. Now the PSA is looking to repeat the venture at other ports in China. India, the Philippines, Indonesia and even Malaysia Meanwhile, until such ven-

tures are established, the

itself throughout the region by providing consultancy and training. It bas lent some equipment to ports in the Philippines while it claims that "many regional port managers come to Singapore for port training". The PSA hopes that the goodwill this establishes will lead to business partnerships.

Inevitably the upgrading

of neighbouring ports will increase competition in the region, but Singapore starts from a long way abead. It is the world's second-busiest port, after Hong Kong, in terms of volumes, but the buslest in terms of shipping. It serves 400 lines, connecting to 600 ports and rightly claims to be south-east Asia's transhipment hub. wbereby mother shipe deliver cargo to amaller feeder ships that serve the

Last year's growth was 9 per cent, compared with 5.6 about through technology

better this year. Its naturally deep 15m channel means it can comfortably handle the world's biggest ship, the 81,000-ton Regina Maersk which can carry 6,000 teus. Not every port can accommodate such a vessel, either because of depth, or because its cranes cannot stretch across the width of 17 containers on board the ship.

Mr Khoo believes the industry is moving towards bigger and bigger ships: "The feeder ships of today are the mother ships of yesterday," he says. Competition is increasing,

especially from Malaysia which this year will further galvanise authorities to promote and market more aggressively its ports. Singapore shrugs this off, "We are still the most efficient hub and we will try to stay that way," says Mr Khoo.

This efficiency has come per cent at Hong Kong, and such as the "Portnet" sys- market itself on these initia-



s, but the busiest in terms of shipping The Port of Singapore: the world's second-busiest port, after Hong Kong, in terms of volume

tem, used to service shipping lines and do away with paperwork for billing, and the "FastConnect" information system that accelerates the procedures for loading or unloading containers. Last year, the speed for this was increased from an average of 79 teus an bour to 84, which the port says is the indus-

try's highest average.

tives, claiming that they pro- tariff agreements. In return, vide efficiency and enhance value.

It claims that its tariffs are still half those of Hong Kong and but higher than ports in the rest of the region. For example, it costs S\$70 less per container to dock at West Klang Port in Malaysia. Singapore is therefore in ry's highest average. talks with some ehipping Singapore can therefore lines on ways of adding value and is reaching 10-year

the port promises to share its productivity gains with the customer so that even quicker throughput of cargo will make the rates more attractive. "The more they bring, the lower the cost," it

The port is also increasing its capacity with the construction of a new container terminal at neighbouring Pasir Panjang, to begin

completed, Pasir Panjang will add 26 berths with a capacity of more than 18m teus to Singapore's port. The physical and techno-

logical advances at Singapore's port are being matched by a more funda-. mental change. The port is: heing turned into a company, in preparation for a stock exchange listing. The transformation into a company unshackles the port from the public service system and the port believes that "as a corporation we will be less bound by the state as to what we can or

operations in 1998. When

er act

cannot do". A privatised port will be one of the biggest names on the Singapore atock exchange: last year its turnover was more than \$\$2bn and it is sitting on a net aurplus of more than \$\$900m. Moreover, some 25 per cent of companies on Singapore's stock exchange are already maritime industry or transport-related stocks. There may be spin-offs however, and Mr Khoo does not rule out splitting the international operations, the marine services and the container

activities. One of the advantages of the corporatisation, which is due to be completed this year, says Mr Khoo, is that the PSA will have more flexibility to remunerate staff and link performance to pay. A small consideration, perhaps, because increased antomation has already seen the port transformed into a ghostly city inhabited only by containers, with even the. lorry and crane trafficdirected by computer.

PROFILE

Keppel Corporation

From ship-building to mobile phones

Keppel Corporation is probably Singapore's best advert for enccessful diversification.

In 1968 it started life as a shipyard. Today, having survived the challenges of the early 1980s, it is a broadly-based group with assets of \$16bn and 10 listed subsidiaries, encompassing operations from banking, property and atockbroking to mobile phones. engineering and insurance.

In 1982, two years after its listing on the Singapore stock exchange, a storm hit Keppel Shipyard. With a depressed oil market, shipowners were in no burry to repair their vessels; yards were competing desperately for reduced business; high labour costs were crippling competitiveness; and the industry reported a decline in earnings.

In 1984, after divesting non-core operations and writing down the book value of non-performing vessels - then the largest write-off in the island state'a history - Mr Sim Kee Boon, Keppel's chairman, ed a loss of \$173.9m. The following year, for the first time since independence, the Singaporean economy experienced a downturn of

We were really in dire straits because all sectors of the business collapsed," says Mr Sim. "The debt level was very high so we had to take very draconian measures." These included cutting the shipyard labour force from 3,800 to 2,300. Group strategy switched to rationalisation at home and prudent" diversification in Singapore and overseas. A decade later, Keppel

1.8 per cent.

Corporation is a very different animal. Pre-tax profits reached a record \$445m in 1995, of which ship repair and ehipbuilding, suffering another difficult year, accounted for only 12 per Banking and financial

services and property, now

the two pillars of the group,

together made up 70 per cent of the group's profits. The banking division, from its humble beginnings as an in-house financing facility for yard contractors in 1978, has grown to become the group's largest contributor with pre-tax profits of \$190m. Straits Steamship Land, the property group, with domestic operations bolstered by work in China, Vietnam, Indonesia, and the Philippines, lifted profits over 50 per cent to a record

\$138m. The most visible evidence of the continued diversification is at the gronp's shipyard beadquarters at Telok Blangah where SSL is planning a prime waterfront residential and commercial development to replace the exiting shipyard

Mr Sim refutes the suggestion that shipbuilding and ship repair are sunset industries in Singapore, pointing to the port's favourable location, the wide spread of supporting industries and the track record of expertise, combined with a new emphasis on the higher end of the market with the advent of more

sophisticated technologies. At the same time, in response to the challenging domestic climate, the regionalisation strategy has taken Keppel shipyards to the Philippines, India, United Arab Emirates, Vietnam and Australia.

Keppel's latest foray into a new market is MobileOne, the paging and mobile phone operator, which puts it into direct competition with the

Singapore Telecommunications. MobileOne, whose foreign partners are Cable and Wireless and Hong Kong Telecom, is due to start operations in April. "It will be profitable

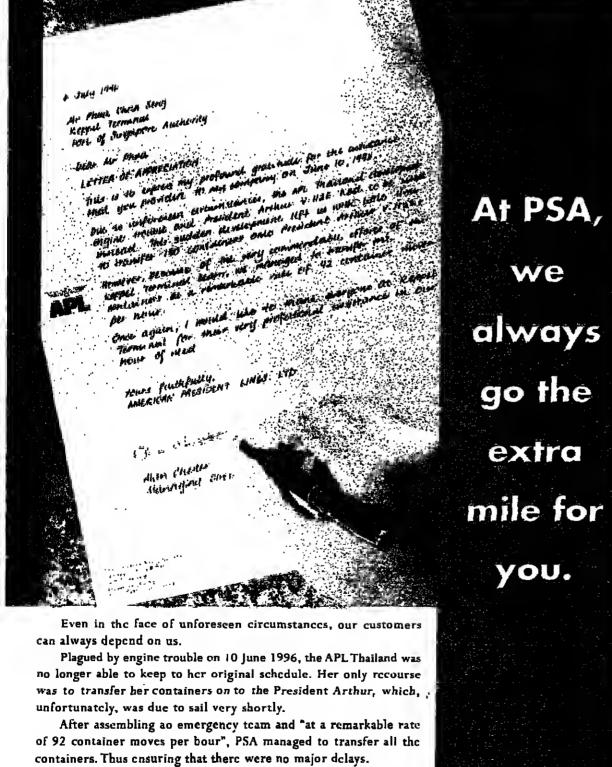
within three years if we're locky," says Mr Sim. "If not, we're prepared to stay the course because this is something where you can't hit and run."

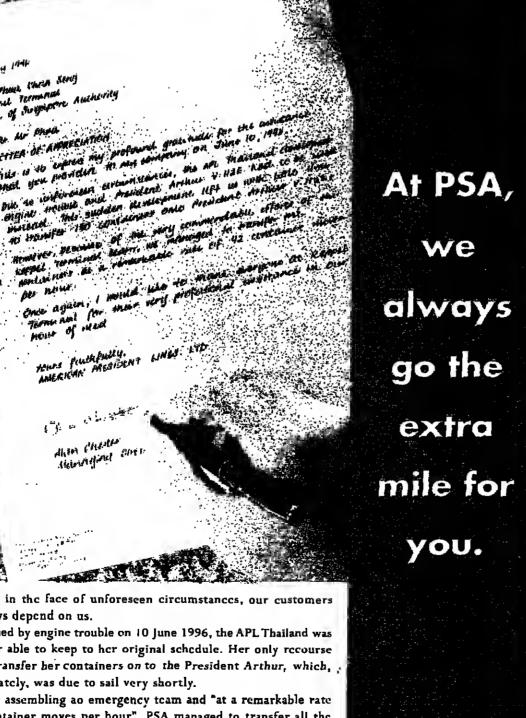
With margins in the fiercely competitive mobile phone market fast declining, the main

motivation for entering the sector was to position Keppel for a much bigger potential prize: a fixed line license which Singapore will award to one, and perhaps two, of SingTel's competitors by the year 2000. Keppel, which also has found foreign partners for this bid too, stands a good chance of winning one of the licenses, said one industry analyst. The way ahead for Keppel is likely to distance it still

further from its original industrial core. The government's policy of maintaining a manufacturing base at not less than 25 per cent of gross domestic product is only viable if it is sufficiently flexible to remain competitive, says

Justin Marozzi







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customers. Smiling.

margin and headquarters move manufacturing to cheaper, but equally well-

The echeme is co-ordlnated by Singapore's Economic Development Board which facilitates and focuses this overseas investment. already doing when they set bealthy returns when the says: "In the longer term, it we follow them?"

expected to be 70 sq km in size when fully developed, is "not making the kind of money bankers would he happy about", according to the EDB, but 78 projects have already been established, and a total of \$2.1bn

has been invested. Although

Suzhou is at present a "huge

drain on resources", the EDB is confident it will see

its development will be mostly full. He says that an occupancy rate of over 60 per cent would allow it to break even

There is always the risk that these sites, with their low labour costs and efficient structures, will provide not enhancement but competition to Singapore. Mr Lim

1999 when the first stage of industrial parks all over Although Singapore's

ourselves with Norway or